



**Consolidated and Separate Financial Statements  
31 December 2017**

**VISION**  
**TO BE THE INSURANCE**  
**COMPANY OF CHOICE**  
**FOR KEEPING PROMISES**  
**TO STAKEHOLDERS**

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**MISSION**  
**GIVING YOU**  
**PEACE OF MIND**  
**BY KEEPING**  
**PROMISES**



## Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the 50<sup>th</sup> Annual General Meeting of Great Nigeria Insurance Plc will be held on Wednesday, 25<sup>th</sup> of July, 2018, at 12.00 p.m. at His Grace Events Centre, Dreamland Africana Way, Off Orchid Hotel, After 2nd Toll gate, Lekki-Epe Expressway, Lagos to transact the following businesses:

### ORDINARY RESOLUTIONS

1. To pass a resolution to adopt the 50<sup>th</sup> Annual General Meeting as the Annual General Meeting for 2016 and 2017
2. To receive and consider the report of the Directors, the Audited Financials for the year ended 31<sup>st</sup> December, 2016 together with the reports of the Auditors thereon;
3. To receive and consider the report of the Directors, the Audited Financials for the year ended 31<sup>st</sup> December, 2017 together with the reports of the Auditors thereon;
4. To elect/re-elect Directors;
5. To authorize the Directors to fix the remuneration of the Auditors.

### SPECIAL BUSINESS

6. To approve the remuneration of Directors.
7. To consider and if deemed fit to approve the following resolutions:
  - a) That this Meeting held on 25<sup>th</sup> of July, 2018, be deemed to be the Annual General Meeting of the Company for the year 2016.
  - b) That this Meeting held on 25<sup>th</sup> of July, 2018, be deemed to be the Annual General Meeting of the Company for the year 2017.

### Notes:

#### 1. Proxy

A member entitled to attend and vote at the General Meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company. A form of proxy is enclosed with this notice.

*Proxy forms must be completed and deposited at the office of the Company's Registrars, GTL Registrars, 274, Murtala Muhammed Way, Yaba, Lagos not later than 48 hours before the time of the meeting.*

#### 2. Closure of Register of Members

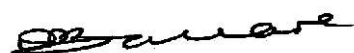
The Register of Members and Transfer Books of the Company will be closed between July 11<sup>th</sup> and July 13<sup>th</sup> (both days inclusive) for the purpose of updating the Register.

#### 3. Rights of Securities' Holders to ask Questions

Securities' Holders have a right to ask questions not only at the Meeting, but also in writing prior to the Meeting, and such questions must be submitted to the Company on or before 20<sup>th</sup> day of July 2018.

Dated 20<sup>th</sup> June, 2018

By the Order of the Board



**Mrs. Olajumoke Bakare**

FRC/2013/NBA/00000001439

First Almond Attorneys

Company Secretaries

Marine View Plaza

4th Floor, 60 Marina

Lagos, Nigeria

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## Corporation Information

**Certificate of incorporation number:** RC 2107

**NAICOM license number:** RIC 014

### Directors, Officers and Advisors

|                            |                        |
|----------------------------|------------------------|
| Mr. Bade Aluko             | Chairman               |
| Mrs. Cecilia O. Osipitan   | Managing Director/CEO  |
| Mrs. Roselyn Ulaeto        | Executive Director     |
| Archbishop Felix Alaba Job | Non-Executive Director |
| Mr. Olugbenga Awosode      | Non-Executive Director |
| Mr. Akintola O. Ajayi      | Non-Executive Director |
| Mrs. Abimbola Onakomaiya   | Independent Director   |
| Mr. Shamusideen kareem     | Non-Executive Director |

Resigned 6 March 2017

**Company secretary:** First Almond Attorney  
Marina View Plaza  
4th Floor, 60 Marina  
Lagos

**Corporate head office :** Great Nigeria Insurance PLC  
GNI Complex  
8, Omo-Osagie Street  
Off Awolowo Road  
Ikoyi, Lagos  
Telephone: +234 01 2670423, 01 7300015  
Email: [info@gniplc.com](mailto:info@gniplc.com), [info@greatnigeriaplc.com](mailto:info@greatnigeriaplc.com)  
Website: [www.gniplc.com](http://www.gniplc.com), [www.greatnigeriaplc.com](http://www.greatnigeriaplc.com)

**Independent Auditors:** Deloitte & Touche  
Civic Towers,  
Plot GA 1, Ozumba Mbadiwe Avenue,  
Victoria Island,  
Lagos, Nigeria  
Telephone: +234 1 2717800  
Website: [www.deloitte.com.ng](http://www.deloitte.com.ng)

**Registrars:** GTL Registrars Limited  
274, Murtala Muhammed Way  
Yaba  
PMB 12717, Lagos  
Telephone: +234 01 2917747  
Website: [www.gtlregistrars.com](http://www.gtlregistrars.com)

## Corporation Information

### Bankers

Wema Bank Plc  
First Bank Nigeria Limited  
Skye Bank Plc  
Sterling Bank Plc  
Ecobank Limited  
Zenith Bank Plc  
United Bank For Africa Plc  
First City Monument Bank Limited  
Access Bank Plc  
Diamond Bank Plc  
Union Bank Plc  
Unity Bank Plc  
Heritage Bank Limited  
Barclays Bank Group, London  
Keystone Bank Limited

### Re-insurers

Nigeria Reinsurance Company  
Africa Reinsurance Corporation  
Continental Reinsurance Plc

### Consulting actuaries

Ernst & Young  
UBA House, 10th floor, 57 Marina,  
Lagos  
Nigeria  
Telephone: +234 1 6314 543, Fax: +234 1 4630 481  
FRC/NAS/00000000738

### Estate surveyor and valuer:

Ubosi Eleh & Co.  
FRC/2013/NISEV/00000001493

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# Chairman's Speech

Distinguished Shareholders, Representatives of the various regulatory authorities, Invited Guests, Members of the Board of Directors, Gentlemen of the Press, Ladies and Gentlemen.

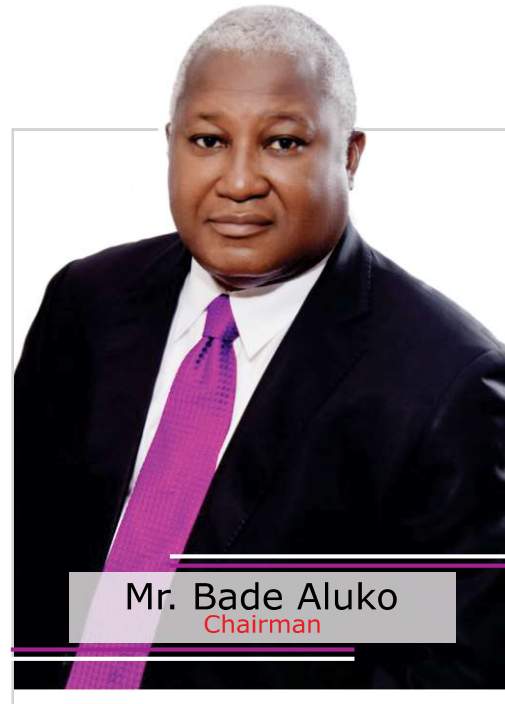
It is with warm pleasure that I welcome you all on behalf of the Board of Directors to the 50th Annual General Meeting of our company, Great Nigeria Insurance Plc and present to you, our financial statements and reports for the year ended December 31, 2016 and December 31, 2017 respectively with an overview of the operating environment within the period under review.

## THE GLOBAL ECONOMY

In 2016, two of the most significant socio-political events occurred in the United Kingdom (UK) and the United States (US). A referendum on European Union (EU) membership resulted in a 52% vote in favour of the UK leaving the EU while Donald Trump emerged winner of the US Presidential election. The "Brexit" vote created immediate economic shocks that reverberated globally, as the UK currency experienced an initial 11% drop in value; the largest in the era of free-floating currencies and over USD\$2 trillion in value was lost in stocks globally.

Later in the year, President Trump's nationalist posture signified possible changes to the Trans-Pacific Partnership Agreement (TPPA) which would have accounted for a third of global trade. This development altered the dynamics of the economic and political landscape in Asia. The eventual withdrawal of the US from the TPPA is expected to provide China a great opportunity to consolidate its influence in the region and bolster its economic recovery. A number of African countries saw their currencies weaken as the US Federal Reserve raised interest rates by 0.25% to 1% late in the year. With significant dollar-denominated bonds and high debt to GDP ratios, countries like Ghana, South Africa, Kenya and Tunisia face tough economic challenges.

Despite the volatility however, the world economy still grew by an estimated 3.1%, a slight reduction from the 3.2% achieved in 2015 due mainly to weaker-than-expected growth in the United States and uncertainties regarding the institutional and



trade arrangements between the European Union and post-Brexit United Kingdom. Growth in emerging markets and developing economies remained subdued as commodity exporters struggled.

Whilst emerging Asia continued to register strong growth and slight improvements recorded in recession-hit Brazil and Russia, activity weakened in sub-Saharan Africa as South Africa continued to grapple with severe unemployment while resource-rich Nigeria faced severe economic and security challenges.

The global economic landscape in 2017 was primarily characterized by the recovery from the weakness recorded in 2016. The IMF estimated global output grew to 3.7% in 2017, up from an estimate of 3.4% at the beginning of the year. This represents an improvement from 2016 estimates. This improvement was largely broad based, with notable recoveries in the advanced economies, which achieved estimated growth of 2.3%, up from 1.6% growth in 2016.

In the same vein, emerging markets and developing economies grew by 4.7%, driven by strong growth in emerging Asia and emerging Europe.

## THE NATIONAL ECONOMY

On the local scene, the Nigerian economy recovered from its first recession in 25 years, driven mainly by the Agriculture and Oil & Gas sectors. In addition, there were improvements in foreign exchange earnings and availability, which gave significant boom to companies in the manufacturing sector.

The year also recorded substantial rebound in crude oil price, with oil prices hitting \$66.87 by the end of 2017, a rise from its previous lows of \$27.88 per barrel in January 2016. The economic recovery was further reinforced by the relative peace experienced and maintained in the Niger-Delta region, which reflected in a reduction in the number of production outages during the year.

This improvement, characterized by attendant increase in oil prices and oil production, enhanced the country's external position, leading to improved external balances, and foreign reserves growing to \$38bn in December 2017, from \$25bn in December 2016.

The Naira remained stable due to the success of the efforts of the Central Bank of Nigeria to achieve convergence of the parallel market and interbank exchange rates. Also, from the data released by the National Bureau of Statistics, it was evident that Nigeria's inflation rate reduced from 18.55% in the year 2016 to 15.37% in the year under review. The decision of the CBN's monetary policy committee to maintain the Monetary Policy Rate (MPR) at 14% in order to control monetary supply achieved much in suppressing the inflationary pressure on the economy.

## THE OPERATING ENVIRONMENT

The Insurance regulator, the National Insurance Commission (NAICOM) in 2016 announced that guidelines were being drafted for new alternative distribution channels. NAICOM, through the Nigerian Bar Association and members of the Nigerian Stock Exchange commenced discussions

with stakeholders to design structures for the distribution of Insurance products. The expectation was that the new channels will act as referral channels only and will not be involved in the actual sale of insurance products. Nonetheless, when launched, the new channels are supposed to have a significant impact by increasing insurance penetration in the country.

In the same vein, a number of regulatory interventions were initiated to address identified breaches in commission payments to unlicensed intermediaries within the distribution space. The Commission suspended all distribution partnerships with Telecommunications Operators, Airlines, Banks and web-based aggregators that were in violation of Section 34 of the Insurance Act 2003.

In 2017, the efforts and drive of insurance operators to increase the market penetration amidst the recovery of the economy had an infinitesimal impact on the performance of the insurance industry due to the depth of the recession as its effects had stagnated the purchasing power of the populace and eroded the optimism of the anticipated growth of premium income.

This evident economic situation made most individuals and commercial sub-sectors prioritized the survival and sustenance of their businesses above insurance coverage against potential risks. The insurance industry is still expecting the release of the much-lauded roadmap for transition to a Risk Based Insurance Solvency Regime in Nigeria NAICOM.

The Road Map is expected to enable the apex regulatory body take a forward looking perspective so that it is able to spot potential problem before they crystalize and take proactive remedial actions to engender more efficient and effective supervision of insurance institutions.

In a bid to sanitize the industry and ensure regulatory compliance, the apex regulatory body, NAICOM released various guidelines and circulars: Regulatory Priorities for 2017, Guidelines on Micro-Insurance Operations and Impact Analysis of



Bancassurance Guidelines amongst others.

The repositioning of the regulatory and compliance landscape, coupled with the committed partnership of the regulator and the insurance operators would foster increased conviction of the insuring public to view insurance as a necessity for risk management thereby deepening insurance penetration and subsequently propelling business patronage to bring about the growth of premium income.

## OUR FINANCIAL PERFORMANCE

Notwithstanding the harsh economic climate, our Company continued on the path of growth as the Profit before Tax (PBT) grew by 202% from a loss position of ₦442.7million to profit of ₦449.7million; an increase of 36.59% was recorded as the Gross Premium written grew to ₦3.02billion from ₦2.21billion written in 2016.

As at December 31, 2017 the company's total assets was valued at ₦10.12billion showing a 1.2% increase on the ₦10billion value as at December 31, 2016 while the Shareholders funds also witnessed a 7.7% rise from ₦5.43billion in 2016 to ₦5.90billion in 2017.

Going forward, we shall ensure that corrective actions such as: improved business terms and engagement conditions, reduce participation on low profit accounts, exit from high-risk business to mention a few are taken for profitability.

## OUTLOOK

Amongst economists there is on-going concern that the widening of external imbalances in some countries, including the United States, could pressure governments around the world to embrace inward-looking policies. In turn, these policies may lead to increased trade barriers and regulatory realignments. If the ongoing re-negotiations of longstanding trade agreements are to be taken as an indicator of this trend, then such policies could weigh heavily on global investment and production, and serve as an encumbrance on

potential growth across advanced, emerging market, and developing economies.

These, together with the heated political climate of US-Russia relations, points towards sustained improvement in the outlook for oil prices, with potentially positive implications for Nigeria's foreign reserves. Government expenditure is expected to rise and stimulate continued recovery of the economy, supported by favourable oil prices and positive oil production conditions made possible by the sustained calm in the Niger-Delta.

A key factor influencing the local economic outlook in 2018 is the upcoming elections. Election-induced uncertainty may slow down capital inflows, and induce intermittent foreign exchange demand pressures on the economy. It is expected that necessary policy action will be taken to curtail the impact of such possible developments on the economy and the polity. While the year ahead will present its challenges for businesses, it also holds promise.

Given our past performance and the competence of our team, I believe we can look ahead with confidence and optimism. I thank our shareholders for the confidence reposed in us. Together, we have built a strong business, driven by a single resounding purpose of service delivery to customers by keeping our promises. I believe that, with this focus on the customer, we will achieve and exceed our goal.

## CONCLUSION

The success achieved during the period under review stands to the credit of our loyal and esteemed customers, brokers, agents and other stakeholders who have stood by us and believed in the GNI Plc Brand. We are eternally grateful for the confidence reposed in us and we shall continually strive to stay true to our mission: "giving you peace of mind by keeping promises".

I sincerely appreciate the discipline, commitment, probity, resourcefulness, sagacity and consistency demonstrated by the management team and staff in

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ensuring the actualization of this feat. Be assured that our company will successfully retain its position of pride amongst the industry players in the country and beyond.

Also, I commend our directors that I am privileged to chair for their wealth of experience and commitment at entrenching good corporate governance.

Therefore, I would like to end by thanking our esteemed customers for their patronage, and pledge our continued resolve to exceed their expectations.

Recently, your Board took the decision to delist our company from the main board of the Nigerian Stock Exchange ("NSE"). Over the last 5 years, there is little or no trading activity with only 0.50% of the shares held by the minority shareholders being traded. There has also been a measurable fall in trading volumes over the last twelve (12) months with an average daily volume of circa 1,200 units during the period January 2017 to December 2017.

Neither our Company nor you, our esteemed shareholders are benefiting from the continued listing as shareholders are not getting any exit opportunity and their investments have been locked up and they find it difficult to dispose of their shareholding. Moreover, the Company is bearing unnecessary cost in complying with its listing obligations.

Already, our Company's free float currently stands at 16.03%, significantly below the NSE's minimum Free Float of 20.00%. Although, the NSE has granted our company an extension till May 2020 to cure the free float deficiency, it is highly unlikely that the free float deficiency will be cured at that time which may necessitate the NSE to take enforcement action and initiate a Regulatory Delisting.

Through the Voluntary Delisting of our Company, we will be exercising a regulatory provision that

will shield the Company from any enforcement action that the Exchange may effect, for example by way of a Regulatory Delisting in light of the outstanding Free Float deficiency.

The Voluntary Delisting will not occasion loss of the shares held by the minority shareholders as such the shareholders may retain their membership in the unlisted Company. Furthermore, through the Voluntary Delisting process, the minority shareholders - who do not wish to be members of an unlisted company - will have an opportunity to exit the Company.

We believe the successful completion of this process will herald ultimate value creation for our Company's shareholders.

May God bless Great Nigeria Insurance Plc.

Thank you.



**Bade Aluko (Mr.)**

**Chairman**

FRC/2016/IODN/00000015579

## Directors' Profile



**Mr. Bade Aluko**

Mr. Bade Aluko holds a Bachelor of Science in Computer Science from the University of Lagos (1988). He is an alumnus of the Lagos Business School Executive Program.

Mr. Bade Aluko is the Executive Chairman of the FASYL Technology Group. He has over 25 years experience in the ICT sector and has been in senior management for over 20 years. Bade is a graduate of Computer Science from University of Lagos and an alumni of the prestigious Lagos Business School Chief Executive Program. He started his career with Technology and Systems Ltd (T&S) a Division of SCOA Group of Companies as an Analyst/Programmer and later joined DPMS Limited (the former IBM operational base in Nigeria) where he held several positions and left in 1993 as Manager, Software Service (RISC & PC systems).

He started ROE Limited, an Information Technology services Company in 1994 with some friends, and was Executive Director (Operations) of the company from inception till 1997, when he was seconded to form and manage a wholly owned Application Software focused subsidiary of ROE Limited called Finance Application Systems Limited (FASYL).

In recognition of his dedication, passion and vast knowledge exhibited in the course of deliberations at the Board and Committee meetings, he was unanimously elected as the Chairman of the Board of Great Nigeria Insurance Plc.

He is in his early fifties and is resident in Nigeria.



**Mrs. Cecilia Olapeju Osipitan**

Mrs. Cecilia Olapeju Osipitan holds a Bachelor of Science Degree in Medical Sciences and Physiotherapy from the University of Ibadan. She also holds a Master Degree in Public Administration from University of Lagos. She also has a Bachelor of Law Degree from the same University.

She is an Associate member of both the Chartered Insurance Institute of both London and Nigeria respectively and other reputable professional associations in the Insurance industry. She is an alumnus of Thames Valley University, London (School of Management Studies) and Lagos Business School (CEP 16).

Osipitan started her career in Insurance with Royal Exchange Assurance of Nigeria (REAN) and rose to the position of an Executive Director on the Board of REAN until her appointment as Managing Director/CEO of UNIC in January 2006. She was later appointed the Managing Director/CEO of Insurance PHB. She joined Great Nigeria Insurance Plc in December 2009 as the Managing Director/CEO.

She has attended several technical and management courses both within and outside the country in the course of her career. She is in her late fifties.



**Archbishop Felix Alaba Job**

Archbishop Felix Alaba Job is a globally respected and loved clergy. In the Nigeria's catholic and public circles, he is also known and accepted as a towering figure of respect, mediation and helper of the downtrodden.

Archbishop Felix Alaba Job holds a B.D Theology from Pontifical Urban University in Rome (1965) and Licentiate Masters in Theology from XVI Propaganda Fide Rome (1967). Archbishop Job was ordained as a priest in 1966. five years later in 1971, he was appointed Auxiliary Bishop of Ibadan and within the same period appointed the Titular Bishop of Abthugni.

In 1974, the young Alaba Job was appointed Bishop of Ibadan and twenty years later in 1974, he was appointed the Archbishop of Ibadan. By the time of his retirement in 2013, he was already the Chairman of the Conference of the Catholic Bishop of Nigeria, a decision making and respected gathering of Catholic clergies. Archbishop Alaba Job is a widely travelled clergy who brings his diverse experience to the board of Great Nigeria Insurance Plc.

Since his retirement in 2013, he has been elevated to the status of 'Archbishop Emeritus'.

Archbishop Felix Alaba Job is in his late seventies and resides in Nigeria



**Mr. Olugbenga Awosode**

Mr. Olugbenga Awosode holds a Bachelor of Laws degree from Obafemi Awolowo University Ile-Ife (1980); B.L from the Nigerian Law School (1981). He stated his law career with the Ministry of Justice, Oyo State before he proceeded to start his private practice in 1984.

Mr. Olugbenga Awosode has served as legal advisers of various boards and association across Oyo and Osun State.

He is still in active legal practice. He is in his mid sixties and resides in Nigeria.



**Mr. Akin Ajayi**

Mr. Akin Ajayi holds a Bachelor degree in Economics from Obafemi Awolowo University Ile-Ife (1984). He is a Fellow of the Institute of Chartered Accountants of Nigeria and an astute professional with over 20 years experience in the banking sector contributing to the development of the sector till his retirement in 2008.

## Directors' Profile

While in active service, Mr. Akin Ajayi served in various capacities in different financial institutions including Chief Executive North Bank/North and South American Franchise in Intercontinental Bank Plc, Managing Director in Equity Bank Plc, Audit and Control Officer in First City Merchant Bank Limited.

He has attended various Management and Leadership Development Programmes at different times in the course of his career including the International Management Development Institute, IMD, Switzerland, The Gordon Institute of Business Science (GIBBS) of the University of Pretoria South-Africa. He is an alumnus of the prestigious Lagos Business School. Mr. Ajayi has also attended leadership program at the Columbia University.

Currently, Akin is the Chairman/CEO of Libra Energy Services Limited and also sits on the board of other notable companies as a Director.

He is in his mid fifties and is resident in Nigeria.



**Mr. Shamusideen Kareem**

Mr. Shamusideen Kareem holds a Diploma in Building Technology and Bachelor of Science degree in Civil Engineering from the University of South Bank, London a Member of Nigeria Society of Engineers.

Mr. Shamusideen Kareem is an experienced Engineer with a successful professional career at Mobil both in Nigeria and most countries in Africa. While in service, he handled different portfolios in Mobil rose to be Chairman/Managing Director of Mobil Oil Ghana, Togo, Sierra Leone and Liberia, General Manager, ExxonMobil Global Services Company in Nigeria (comprising Global Real Estate & Facilities (GREF), Procurement, ExxonMobil Information Technology (EMIT) & Infrastructure Projects); the position he held till his retirement in 2015.

In the area of commerce Mr. Kareem attended the Lagos Business School, Pan Africa University and Instituto De Estudios Superiores De La Empresa (IESE) in Spain for Senior Management Programme in 1994. He has also attended various leadership training in UK, Belgium, France and USA.

A member of both the Nigeria Society of Engineer (NSE) and International Facilities Management (IFM) respectively. Since retirement, he has been providing Advisory Services to ExxonMobil in Nigeria on Real Estate and Facility Management.

He is in his early sixties and is resident in Nigeria.



**Mrs. Roselyn Ulaeto**

Mrs. Roselyn Ulaeto holds an HND in Insurance from Institute of Management and Technology, Enugu. She also holds an Advance Diploma in Insurance and Investment Management (ADIIM) from the University of Lagos.

She is an astute insurance professional with over 20 years experience in the Insurance industry. She is a graduate of insurance from the Institute of Management and Technology, Enugu. She is an associate member of the Chartered Insurance Institutes of London and Nigeria..

Ulaeto began her insurance career with one of Nigeria's foremost Life Assurance & Pensions Specialist Offices, African Alliance Insurance Co Ltd and rose to the position of Deputy General Manager, Technical. She was involved in the design and marketing of the company's special products. She joined Great Nigeria Insurance Plc in February 2010 as Executive Director, Life Business.

She has also attended several technical and Management courses both within and outside Nigeria. She is in her late fifties.



# MD CEO's Speech

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Mrs. Cecilia O. Osipitan  
MD/CEO

### Dear Valued Shareholder,

It is with pleasure that I humbly welcome you to the 50th Annual General Meeting of our beloved Company, Great Nigeria Insurance Plc. We are very pleased to present our 2016 and 2017 reports and accounts.

In line with our resolve at the last meeting to ensure that the company continues on the path of growth through unflinching resilience, doggedness and competitiveness, we ensured the timely approval of our 2017 accounts by the apex regulatory body, NAICOM and others.

Also worthy of mention, is the organization and the hosting of the previous year's AGM in the immediate succeeding year; an achievement that is happening for the first time in the history of our darling company, Great Nigeria Insurance Plc.

I am greatly delighted to be the bearer of the news of this uncommon success and it is indeed a humbling honour to be a member of the team that strived to ensure its actualization. Truly, the company is set on the path of exponential profitable growth and value creation.

Early in the year, we set out with a focus on key value drivers that would enable us consolidate our position as one of the industry leaders. The outcome of our efforts has been significant growth and improvement in these key indicators. Therefore, I am delighted to present the scorecard of our business for the 2017 financial year.

### INSURANCE INDUSTRY

In 2017, the National Insurance Commission (NAICOM) continued to lay the groundwork to boost financial inclusion in the country, through micro-insurance, with the review of the 2013 Micro-insurance Guidelines.

The guidelines were reviewed to clarify the market structure, registration requirements, market conduct, and the prudential standards expected of all players in the micro insurance market. The Micro-insurance Guidelines seek to ensure the on boarding of the underserved and excluded segment of the population, with the ultimate aim of improving insurance penetration to 2% from 0.6%. The revised guidelines took effect from January 1, 2018.

During the year, NAICOM also released guidelines for Bancassurance distribution, outlining the regulatory framework for partnership between banks and insurance companies for the distribution of insurance products. As a fall out of this, the expectation is that insurance companies will identify partner banks and apply to the regulator for approval to commence Bancassurance, our company is already seeking out alliances with Banks to take advantage of this opportunity.

A major pronouncement worthy of mention in 2017 was the issuance of a joint circular by NAICOM and



the National Pension Commission (PenCom) in the first quarter of the year. All life insurance companies underwriting Life Annuity business under the Pension Reform Act (PRA), 2014, through the circular were directed to transfer all annuity assets under their custody to licensed pension fund custodians (PFCs), as mandated by the pension law. Also, in the pension industry, through a PenCom circular to all licensed Pension Fund Administrators and Custodians in the last quarter of 2017, new guidelines were released for withdrawals from voluntary pension contributions.

The guidelines focused on withdrawal limits and the incidence of tax on withdrawals, and are aimed at fostering a longer term savings orientation among contributors. These developments on the regulatory landscape in 2017 had no adverse effect on our business, as the company was able to adhere to stipulated guidelines and directives without any violation.

## OUR PERFORMANCE

In the face of the economic challenges, our Company strived to sustain the growth and significantly improved on the gains recorded in the past year; Profit before Tax (PBT) grew exponentially by 202% from a loss of ₦442.7million to a profit of ₦449.7million. The Gross Premium written grew by 36.59% to ₦3.02billion as at December 31, 2017 from ₦2.21billion a year earlier.

We also recorded investment income growth of 30.89% to ₦401million in 2017 from ₦306million income recorded in 2016.

The value of our company's total assets appreciated during the period under review by 1.2% to ₦10.12billion from ₦10billion recorded value in 2016 while the Shareholders funds also witnessed a 7.7% increase from ₦5.43billion in 2016 to ₦5.89billion in 2017.

Our company during the course of the year carried out a comprehensive portfolio review to effectively analyze all business accounts to proffer interventions that will enable satisfactory service delivery and profitability.

## STRATEGIC INITIATIVES

During the period under review, we took decisive steps towards improving our business effectiveness and our ability to deliver exceptional service to our esteemed customers, resulting in a number of initiatives as outlined below:

During 2016 and 2017, there were a number of activities related to the aggressive drive and promotion of our retail products, the intervention focused on the unbanked such as the artisans, trade associations and entrepreneurs.

Since global trend now tilts towards digital lifestyles, it was imperative that, as a forward-looking business entity, we push more aggressively to harness opportunities within the digital space. Therefore, to provide support for our retail expansion we rolled-out our improved GNIONGo digital platform, with a view to ensure seamless accessibility of our range of retail products.

We are confident that our focus on digital optimization will translate into key strategic benefits in the coming years.

## STAFF

In 2017, we continued to focus on developing skill sets to drive improved technical excellence of our workforce. We view our efforts in this area as a means to enhance the value customers derive from our services and more so, as a contribution to the overall development of the industry.

On their part, our staff have demonstrated a high level of diligence, passion and determination in discharging their duties and ensuring optimal service delivery to our customers. Their efforts have continued to drive our accomplishments and propel our aspirations as a company.

On behalf of the Board of Directors, I thank them for their active participation in the company's growth agenda, their determination and dedication towards the actualization of GNI Plc's overall

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organizational goals.

## FUTURE OUTLOOK

While the economy recovery impact remains mixed for most, we are optimistic that the gains of the economy's exit from the throes of recession will continue apace as we navigate through the issues and challenges that 2018 may present.

It is our intention to consolidate on stance achieved hitherto by leveraging on strategic initiatives to increase insurance awareness and sensitization, create customized risk products tailored to every segment of consumer needs with the connotation of assurance to positively influence the perception of the insuring public on insurance as a need and necessity.

In line with the industry trend, we are re-engineered and more committed to dominating the retail market through continuous and consistent awareness using a motivated retail workforce, improved technology-driven applications and easily adaptable digital platform GNIONGo to drive its sales.

We will continue to improve our understanding of customers' evolving needs, and how they wish to be served, in order to continually add value to their lives and businesses through consistent exploitation of the under developed areas of the market. We have a formidable team that is resilient, customer centric, innovative with the ability to adapt in any situation and deliver on assigned tasks.

As we progress in 2018, we will continue to drive improvements in all spheres of our business operations. We will also improve our value proposition to our customers through seamless processes and exceptional service delivery. We would continue to solicit for the continued support of our various partners (including brokers, agents and risk advisors), to be able to serve our customers across our various businesses in a personalized

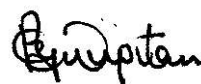
manner, as a preferred risk advisor/administrator and financial services company.

## CONCLUSION

The loyalty of our customers and the support of our partners are greatly appreciated and never taken for granted. We trust in the dedication of our staff and the commitment of the GNI team to break new grounds in response to changes in our ever evolving business environment. Most importantly, we are guided by our promise to you, our Shareholders.

On behalf of the Company, I thank you for the trust reposed in us and for your support over the years.

Thank you.



**CECILIA OSIPITAN (Mrs.)**

**Managing Director/CEO**

FRC/2012/CIIN/00000000596

# Directors' Report

The directors have pleasure in presenting their annual report on the affairs of Great Nigeria Insurance Plc ("the Company" or "GNI Plc") and subsidiary (the Group) together with the audited financial statements and the auditor's report for the year ended 31 December 2017.

## Legal form and principal activity:

The Company was incorporated in Nigeria as a private limited liability company on 28th February 1960 as a wholly owned subsidiary of Odu'a Investment Company Limited, to transact insurance business as a composite insurer, until September 2005 when the Global Fleet Group bought the majority shares. With the divestment of the shares held by the Global Fleet Group and sale of substantial part of the holdings of Odu'a Investment Company Limited to Wema Assets Management Limited in September 2006, it became a member of the Wema Bank Plc Group. In line with the Central Bank of Nigeria (CBN) guidelines to banks in Nigeria, Wema Bank Plc divested from the Company effective November 2013 and sold its controlling shares to a consortium of investors.

On 4 July, 2013, the Company acquired 97.5% ordinary shares of GNI Healthcare Limited formally known as GAMMA Health Limited. GNI Healthcare Limited was incorporated as a private limited liability company on 24 July, 2012, and its principal activity involves the provision of basic and supplemental health maintenance and treatment services. In 2017 GNI Healthcare Limited raised additional capital through private placement, the outcome of which reduced the shareholding proportion of GNI Plc to 79.43%.

The financial results of the subsidiary have been consolidated in these financial statements from the date that the Company started exercising control over the subsidiary.

## Operating results:

The highlights of the Group's and Company's operating results for the year ended 31 December 2017 were as follows:

|   | <b>Group<br/>2017<br/>N' 000</b> | <b>Group<br/>2016<br/>N' 000</b> | <b>Company<br/>2017<br/>N' 000</b> | <b>Company<br/>2016<br/>N' 000</b> |
|---|----------------------------------|----------------------------------|------------------------------------|------------------------------------|
| Gross premium written                     | 3,017,021                        | 2,208,815                        | 2,876,620                          | 2,124,553                          |
| Profit/(loss) before taxation             | 449,679                          | (442,770)                        | 450,494                            | (444,589)                          |
| Income tax                                | (46,977)                         | (32,420)                         | (43,870)                           | (30,498)                           |
| Profit/(loss) after taxation              | 402,702                          | (475,190)                        | 406,624                            | (475,087)                          |
| Transfer to statutory contingency reserve | (61,954)                         | (45,612)                         | (61,954)                           | (45,612)                           |
| Transfer to retained earnings             | 340,748                          | (520,802)                        | 344,670                            | (520,699)                          |
| Shareholders' funds                       | 5,897,326                        | 5,429,983                        | 5,845,680                          | 5,425,278                          |
| Basic earnings/(loss) per share (kobo)    | 10.52                            | (12.41)                          | 10.62                              | (12.41)                            |

## Directors' Report

### Directors and their interests:

The directors who served during the year were as follows:

| Name                        | Units of Ordinary Shares Held | Designation            |
|-----------------------------|-------------------------------|------------------------|
| Mr. Bade Aluko              | -                             | Chairman               |
| Mrs. Cecilia O. Osipitan    | 55,000,000                    | Managing Director/CEO  |
| Mrs. Roselyn Ulaeto         | -                             | Executive Director     |
| Arch Bishop Felix Alaba Job | -                             | Non-Executive Director |
| Mr. Olugbenga Awosode       | -                             | Non-Executive Director |
| Mr. Akin Ajayi              | -                             | Non-Executive Director |
| Mrs. Abimbola Onakomaiya    | -                             | Independent Director   |
| Mr. Shamusideen Kareem      | -                             | Non-Executive Director |

According to the register of members as at 31 December 2017, the following shareholders held 5% or more of the issued share capital of the Company during the year:

| Shareholders                                 | No of shares         | % shareholding |
|--|----------------------|----------------|
| Insurance Resourcery and Consultancy Limited | 2,870,614,035        | 75             |
| Odu'a Investment Company Limited             | 348,138,124          | 9              |
| Others                                       | 608,733,221          | 16             |
| <b>Total</b>                                 | <b>3,827,485,380</b> | <b>100</b>     |

### 2017

| Share range              | No of shareholders | Percentage of shareholders | No of holdings       | Percentage of holdings |
|--------------------------|--------------------|----------------------------|----------------------|------------------------|
| 1 - 1,000                | 1,886              | 33.45%                     | 1,562,078            | 0.04%                  |
| 1001 - 5,000             | 2,130              | 37.77%                     | 6,449,415            | 0.17%                  |
| 5001 - 10,000            | 640                | 11.35%                     | 5,954,636            | 0.16%                  |
| 10,001 - 50,000          | 534                | 9.62%                      | 15,242,158           | 0.40%                  |
| 50,001 - 100,000         | 143                | 2.58%                      | 12,815,538           | 0.33%                  |
| 100,001 - 500,000        | 195                | 3.46%                      | 53,270,393           | 1.39%                  |
| 500,001 - 1,000,000      | 48                 | 0.85%                      | 43,422,856           | 1.13%                  |
| 1,000,001 - 5,000,000    | 40                 | 0.71%                      | 104,677,430          | 2.73%                  |
| 5,000,001 - 10,000,000   | 10                 | 0.18%                      | 78,263,102           | 2.04%                  |
| 10,000,001 - 50,000,000  | 9                  | 0.16%                      | 221,265,680          | 5.78%                  |
| 50,000,001 - 100,000,000 | 2                  | 0.04%                      | 165,809,935          | 4.33%                  |
| 100,000,001 and above    | 2                  | 0.04%                      | 3,118,752,159        | 81.48%                 |
| <b>Total</b>             | <b>5,639</b>       | <b>100%</b>                | <b>3,827,485,380</b> | <b>100%</b>            |

## Directors' Report

### 2016

| Share range              | No of shareholders | Percentage of shareholders | No of holdings | Percentage of holdings |
|--------------------------|--------------------|----------------------------|----------------|------------------------|
| 1 - 1,000                | 1,641              | 30.43%                     | 1,490,849      | 0.04%                  |
| 1001 - 5,000             | 2,125              | 39.40%                     | 6,445,914      | 0.17%                  |
| 5001 - 10,000            | 639                | 11.85%                     | 5,942,476      | 0.16%                  |
| 10,001 - 50,000          | 535                | 9.92%                      | 15,276,758     | 0.40%                  |
| 50,001 - 100,000         | 143                | 2.65%                      | 12,809,738     | 0.33%                  |
| 100,001 - 500,000        | 199                | 3.69%                      | 54,502,393     | 1.42%                  |
| 500,001 - 1,000,000      | 47                 | 0.87%                      | 42,395,788     | 1.11%                  |
| 1,000,001 - 5,000,000    | 41                 | 0.76%                      | 106,677,430    | 2.79%                  |
| 5,000,001 - 10,000,000   | 10                 | 0.19%                      | 76,116,260     | 1.99%                  |
| 10,000,001 - 50,000,000  | 9                  | 0.17%                      | 221,265,680    | 5.78%                  |
| 50,000,001 - 100,000,000 | 2                  | 0.04%                      | 165,809,935    | 4.33%                  |
| 100,000,001 and above    | 2                  | 0.04%                      | 3,118,752,159  | 81.48%                 |
| Total                    | 5,393              | 100%                       | 3,827,485,380  | 100%                   |

#### Acquisition of own shares:

The Company did not acquire any of its own shares during the year ended 31 December 2017 (2016: Nil).

#### Directors' interests in contracts:

In accordance with section 277 of the Companies and Allied Matters Act of Nigeria, none of the directors have notified the Company of any declarable interest in contracts deliberated by the Company during the year.

#### Property, plant and equipment:

Information relating to changes in property, plant and equipment is given in Note 14 to the financial statements.

#### Donations and charitable gifts:

Donation was made to non-political and charitable organisations during the year as follows:

#### Non-political and charitable organisations

Investiture of 19th President of Nigerian Council of Registered Insurance Brokers **N 500,000**

#### Employment of disabled persons:

The Group operates a non-discriminatory policy in the consideration of applications for employment, including those received from disabled persons. The Group's policy is that the most qualified and experienced persons are recruited for appropriate job levels irrespective of an applicant's state of origin, ethnicity, religion or physical condition.

In the event of any employee becoming disabled in the course of employment, the Group is in a position to arrange appropriate training to ensure the continuous employment of such a person without subjecting him/her to any disadvantage in his/her career development. Currently, the Group has no persons on its staff list with physical disability.

## **Directors' Report**

### **Health, safety and welfare of employees:**

The Group maintains business premises designed with a view to guaranteeing the safety and healthy living conditions of its employees and customers alike. Employees are adequately insured against occupational and other hazards.

### **Employee involvement and training:**

The Group encourages participation of employees in arriving at decisions in respect of matters affecting their well-being. Towards this end, the Group provides opportunities where employees deliberate on issues affecting the Group and employee interests, with a view to making inputs to decisions thereon. The Group places a high premium on the development of its manpower. Consequently, the Group sponsored its employees for various training courses both locally and overseas in the year under review.

### **Securities Trading Policy:**

The Company has a Securities Trading Policy applicable to all employees and Directors in line with Rule 17.15 of the Disclosure of Dealings in Issuers' Shares Rulebook of the Exchange. Within this reporting period no violation of the Policy occurred.

### **Complaints Management Policy:**

The Company has a Complaint Management Policy Framework in compliance with Securities and Exchange Commission rule and same is available on the Company's website.

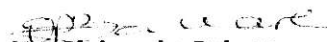
### **Events after year end:**

There are no events after the reporting year which could have a material effect on the state of affairs of the Group as at 31 December, 2017 and the profit for the year ended on that have been adequately provided for and/or disclosed.

### **Auditors:**

In accordance with Section 357(2) of the Companies and Allied Matters Act of Nigeria, Messrs Deloitte & Touche have indicated their willingness to continue in office as auditors.

## **BY ORDER OF THE BOARD**

  
**Mrs Olajumoke Bakare**  
**First Almond Attorney**  
FRC/2013/NBA/00000001439  
Company Secretary  
Marina View Plaza  
4th Floor, 60 Marina  
Lagos  
**23 March 2018**



# Corporate Governance Report

## The Company

The company was incorporated in Nigeria as a private limited liability company on February 28, 1960 as a wholly owned subsidiary of Odu'a Investment Company Limited, until September, 2005 when the Global Fleet Group bought the majority shares. With the divestment of the Global Fleet Group and sale of substantial part of the holdings of Odu'a Investment Company Limited to Wema Asset Management Limited in September, 2006 it became a member of Wema Bank Plc Group. Wema Asset Management Limited divested from the company in 2013 through Management Buy Out. The regulatory procedures for the divestment have been concluded and the current major shareholders are:

- Insurance Resourcery and Consultancy Services Limited
- Odu'a Investment Company Limited

The principal business activities of the company include the provision of risk underwriting and related financial services in life and non-life insurance services to both corporate and individual customers

## Vision

"To be the insurance company of choice for keeping promises to stakeholders"

## Mission

"Giving you peace of mind by keeping our promises"

## Business Philosophy

The company's business philosophy includes:

- Professionalism
- Passion for Customers
- Team Spirit
- Precision
- Empathy
- Innovation

## Background of the assignment

In February 2009, the National Insurance Commission (NAICOM) and the Securities & Exchange Commission in January 2011 respectively issued a code of Good Corporate Governance for the Insurance Industry in Nigeria ("the NAICOM Code") and all public companies in Nigeria ("the SEC Code"), mandating them to perform an annual review/appraisal of their Boards of Directors by an external consultant to ensure excellent performance. In its commitment to good corporate governance best practices and the NAICOM and SEC Codes, the Board of Directors of GNI ('the Board') commissioned PROSEC Corporate & Business Services Limited ("PROSEC") to carry out Board Appraisal for the financial year ended 31 December, 2017.

Our assignment of evaluating the performance of the Board of Directors of the Company was based on Global Best Practices and in accordance with the provisions of the Codes of Corporate Governance. The assignment also involves evaluation of the structure and composition, responsibilities, processes and relationships of the Board of Directors for the financial year ended 31 December, 2017 as well as compliance with regulatory requirements. Our report on the assignment is based on the spot assessment, examination, analysis and review of relevant documents. The report is also based on the quantitative analysis of self-assessment questionnaires and interviews with the Directors and key management staff.

2017

ABOUT GNI

STATEMENT & REPORTERS

FINANCIAL STATEMENTS

SHAREHOLDER'S INFORMATION

## The Board of Directors

The Board of Directors is responsible to the shareholders for creating and delivering sustainable shareholders' value through its oversight functions. The Board has a formal charter as required which covers policies regarding Board memberships and composition, Board procedures, conduct of directors, risk management, remuneration, Board evaluation and induction. The Board of Directors at the time of this report is made up of seven (7) members comprising five (5) Non-Executive and two (2) Executive Directors including the Managing Director/CEO. This is in line with international best practice, which stipulates the number of non-executive directors should be more than that of executive directors. The Chairman of the Board who is a non-executive Director and Managing Director/CEO are separate individuals and the Chairman has no executive responsibilities in the Company in compliance with the Codes of Corporate Governance.

The Chairman leads the Board to ensure that it operates effectively and fully discharges its legal and regulatory responsibilities. Non-Executive Directors have been operating in such a way that their executive independence has not been impaired. Non-executive Directors based on their breadth and depth of knowledge and experience are able to challenge, monitor and approve the strategic policies recommended by management.

The principal role of the Chairman of the Board is to manage and to provide leadership to the Board of Directors of the company. The Chairman is accountable to the Board and acts as a direct liaison between the Board and the management of the Company, through the Chief Executive Officer (CEO).

The Chairman acts as the communicator for Board decisions, where appropriate. The concept of separation of the role of the Chairman from that of the CEO implies that the Chairman should be independent from management and free from any interest and any business or other relationship that could interfere with the Chairman's independent judgement other than interests resulting from Company shareholdings and remuneration.

The Managing Director/CEO, ably assisted by the Executive Directors and other top management constitute the Executive Management Committee. The Committee is saddled with the responsibilities of the day to day management of the affairs of the Company in accordance with agreed laid down guidelines. The Executive Management Committee is responsible and accountable to the Board of Directors for the implementation of the resolutions of the Board including but not limited to the approved strategies and policies.

The Managing Director/CEO is responsible for leading the development and execution of the Company's long-term strategy with a view to creating sustainable shareholder value. The mandate of the CEO is to manage the day-to-day operations of the company and ensure that operations are consistent with the policies developed by the Board of Directors and are carried out effectively. The CEO's leadership role also entails being ultimately responsible for all day-to-day management decisions and for implementing the Company's long- and short-term plans. The CEO acts as a direct liaison between the Board and management of the Company and communicates to the Board on behalf of the management. The CEO also communicates on behalf of the Company to shareholders, employees, Government authorities, other stakeholders and the public.

The current composition of the Board of Directors is as follows:

| <b>Directors</b>    | <b>Designation</b>    |
|---------------------|-----------------------|
| Bade Aluko          | Chairman              |
| Felix Alaba Job     | Non-Exec. Director    |
| Akintola O. Ajayi   | Non-Exec. Director    |
| Shamusideen Kareem  | Non-Exec. Director    |
| Olugbenga Awosode   | Non-Exec. Director    |
| Cecilia Osipitan    | Managing Director/CEO |
| Roselyn Ulaeto      | Executive Director    |
| Abimbola Onakomaiya | Independent Director  |

The Board committees were reconstituted during the year and the names of the Directors and their committee membership are presented below:

| Name of Director   | Role                   | Committees       |                                       |                          |                 |
|--------------------|------------------------|------------------|---------------------------------------|--------------------------|-----------------|
|                    |                        | ERM & Governance | Finance, Investment & General Purpose | Board Audit & Compliance | Statutory Audit |
| Bade Aluko         | Chairman               |                  |                                       |                          |                 |
| Felix Alaba Job    | Non-Executive Director |                  |                                       |                          |                 |
| Olugbenga Awosode  | Non-Executive Director |                  |                                       |                          |                 |
| Shamusideen Kareem | Non-Executive Director |                  |                                       |                          |                 |
| Akintola O. Ajayi  | Non-Executive Director |                  |                                       |                          |                 |
| Cecilia Osipitan   | Managing Director      |                  |                                       |                          |                 |
| Roselyn Ulaeto     | Executive Director     |                  |                                       |                          |                 |

#### Key

|  |              |
|--|--------------|
|  | Members      |
|  | Chairman     |
|  | Not a Member |

#### Board of Directors Meetings' Attendance

| Meetings held       | 1          | 2          | 3          | 4          | 5          |
|---------------------|------------|------------|------------|------------|------------|
| Names               | 23/02/2017 | 04/04/2017 | 30/06/2017 | 13/07/2017 | 31/10/2017 |
| Bade Aluko          | Y          | Y          | Y          | Y          | Y          |
| Felix Alaba Job     | Y          | Y          | Y          | Y          | Y          |
| Olugbenga Awosode   | Y          | Y          | Y          | Y          | Y          |
| Cecilia Osipitan    | Y          | Y          | Y          | Y          | Y          |
| Roselyn Ulaeto      | Y          | Y          | Y          | Y          | Y          |
| Akintola O. Ajayi   | Y          | Y          | Y          | Y          | Y          |
| Shamsideen Kareem   | Y          | Y          | Y          | X          | Y          |
| Abimbola Onakomaiya | Y          | N/A        | N/A        | N/A        | N/A        |

|      |           |            |                    |
|------|-----------|------------|--------------------|
| Key: | Y-Present | X - Absent | N/A-Not a Director |
|------|-----------|------------|--------------------|

# BOARD COMMITTEES

## FINANCE, INVESTMENT & GENERAL PURPOSE COMMITTEE

This Committee Formerly Finance & Investment Committee was re-named in the later part of the year following NAICOM's amendment of its Code of Governance Wherein General Purpose was merged with the Committee.

The committee's responsibilities as stated in the Charter amongst others are:

- Review policies and strategies for financing of the Company's capital, including issuance and management of debt, common and preferred stock, and such other capital instruments as the Company shall consider or utilize
- Develop and recommend to the Board, policies and plans for employees' selection, recruitment, evaluation and succession.
- Develop and oversee policies and program for talent acquisition, deployment and development.
- Develop an investment strategy for the Company and each subsidiary.
- Recommend to the Board salary and compensation levels including fringe benefits for all levels of staff, review the company's operating performance relative to the bonus and incentive programmes and assess the effectiveness of the Company's Remuneration Policy, including remuneration structure, retention and termination policies for staff.
- Provide oversight of the Company's financial condition, including their assets, capital, surplus and liabilities, to ensure that the Company's assets, capital, surplus and liabilities are within the limits prescribed by the Board and the applicable law.
- Review policies and strategies for investing the Company's assets for investment return, including the purchase, sale and management of Bonds, Mortgages, investments in real estate, and such other investment instruments as the Company shall consider or utilize.
- Review and make recommendations to the Board on the structure of remuneration paid by the Company to third parties.
- Review and analyse possible investments opportunities for the Company and periodically to recommend potentially advantageous investments to the Board for approval in accordance with applicable law
- Maintain a full record of each investment recommended to the Board and the rationale behind such recommendation, and to provide such record to the Board as applicable, for inclusion in the minutes and proceedings of the Board and also act and advise the Board on all matters of estate acquisition, development or disposal and the efficient utilisation of estate and other physical resources, in the delivery of the Company's strategies and mission.
- Have oversight of the Company's major external operations including the administration of the Company's wholly-owned companies and the governance oversight of the Company's participation in associated major ventures.
- Consult with and support the Audit Committee with respect to the establishment of (a) procedures for receipt, retention and treatment of complaints regarding the Company's accounting, internal controls and auditing matters; and (b) procedures for the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters.

## Committee Meetings' attendance

| Meetings held         |  | 1          | 2          | 3           | 4           |
|-----------------------|--|------------|------------|-------------|-------------|
|                       |  | 13/01/2017 | 18/04/2017 | 11/ 07/2017 | 17/ 10/2017 |
| Akintola O. Ajayi     |  | Y          | Y          | Y           | Y           |
| Olugbenga Awosode     |  | Y          | Y          | Y           | Y           |
| Arch. Felix Alaba Job |  | X          | Y          | Y           | Y           |
| Shamusideen Kareem    |  | Y          | Y          | X           | Y           |
| Cecilia O. Osipitan   |  | Y          | Y          | X           | X           |
| Roselyn Ulaeto        |  | Y          | Y          | X           | Y           |

|             |                  |                   |                            |
|-------------|------------------|-------------------|----------------------------|
| <b>Key:</b> | <b>Y-Present</b> | <b>X - Absent</b> | <b>N/A: Not Applicable</b> |
|-------------|------------------|-------------------|----------------------------|

### ENTERPRISE RISK MANAGEMENT AND GOVERNANCE COMMITTEE

This Committee Formerly Risk Management & Compliance was re-named in the later part of the year following NAICOM's amendment of its Code of Governance wherein the Board Governance Committee was merged with the Committee.

The Committee met four (4) times during the year. The responsibilities of the Committee as provided in the committee charter are as follows:

- Review the adequacy and effectiveness of the Company's risk management and controls.
- Oversight of Management's process for the identification of significant risks across the company and adequacy of prevention, detection and reporting mechanisms
- Review of the company's risk management system and internal control environment including the performance of the internal audit function.
- Oversee the company's risk policy, appetite and risk limits as approved by the Board.
- Undertake at least annually a thorough risk assessment covering all aspects of the Company's businesses.
- Review the adequacy of the size and composition of the Board to ensure the on-going effectiveness of the company's risks management framework.
- Evaluate and make recommendation to the Board concerning the nature and composition of the Board Committees, including designation of Committee chairs, Board Committees structure and operations.
- Identify individuals qualified to become directors consistent with membership criteria, shall coordinate and assist the Board in the recruitment of new directors and shall select or recommend to the Board candidates for election as directors, including director's nominees for AGM.  
Recommend to the Board the allocation of Directors to each of the Board committees the committee shall recommend a particular director to the Board to fill such vacancy
- Review any proposed changes to the company's Memorandum and Articles of Association and other documents affecting the Company's corporate governance and shall make recommendation to the Board with respect to any such changes.

- Periodically assess the Company's governance
- Develop, review and recommend to the Board, as appropriate, other principles and policies relating to corporate governance; and monitor compliance with and the effectiveness of such principles and policies, as appropriate.
- Evaluate and make recommendation to the Board concerning the process for distribution of information to the Board and its committees including the content and timing of delivery of materials relating to meeting of the Board and Board Committees as well as general information about the Company and its operations.

## Committee Meetings' attendance

| Meetings held       |  | 1          | 2          | 3         | 4          |
|---------------------|--|------------|------------|-----------|------------|
| Names               |  | 13/02/2017 | 19/04/2017 | 12/7/2017 | 18/08/2017 |
| Felix Alaba Job     |  | Y          | Y          | Y         | Y          |
| Olugbenga Awosode   |  | Y          | Y          | Y         | Y          |
| Akintola O. Ajayi   |  | Y          | Y          | Y         | Y          |
| Cecilia O. Osipitan |  | Y          | Y          | X         | X          |
| Roselyn Ulaeto      |  | Y          | Y          | Y         | Y          |
| Abimbola Onakomaiya |  | Y          | N/A        | N/A       | X          |

|             |                  |                   |                            |
|-------------|------------------|-------------------|----------------------------|
| <b>Key:</b> | <b>Y-Present</b> | <b>X - Absent</b> | <b>N/A: Not Applicable</b> |
|-------------|------------------|-------------------|----------------------------|

### BOARD AUDIT & COMPLIANCE COMMITTEE

Following NAICOM's amendment of its Corporate Governance Code, this Committee was established.

The Committee met four (4) times during the year. The committee is vested with the following duties amongst others:

- Assist in the oversight of the integrity of the Company's financial statements, compliance with legal and other regulatory requirements, assessment of qualifications and independence of external auditors and performance of the company's internal audit functions as well as that of external auditors
- Review and pre-approve both audit and non-audit services (if any) to be provided by the external auditors
- The Committee shall keep under review the effectiveness of the Company's financial reporting and the statements to be made in the annual report concerning internal control policies and procedures for the identification, assessment and reporting of risks.
- Review with Management any significant changes to the audit plan, if any, and any serious disputes or difficulties with Management encountered during the audit, including Management's response.
- Ensure the development of comprehensive internal control framework for the Company, obtain assurance and report annually in the financial statements on the operating effectiveness of the Company's internal control framework.
- Discuss the internal auditor's review of quarterly financial statements.



- Discuss the annual audited financial statements and half yearly unaudited financial statements
- Review and discuss with Management and external auditor the Company's annual audited financial statements, forecast and financial information, and the external auditors' report thereon including disclosure made in Management 's discussion and analysis.
- Review and discuss with Management and the internal auditors the Company's quarterly unaudited financial statements, related notes and financial information, including disclosures made in the Management's discussion and analysis
- Provide guidelines and standards for administering the acceptance of key operational, reputational, financial, market, technology and compliance risks.
- Review the Company's compliance with legal and regulatory requirements that may impact the company's risk profile.

#### Committee Meetings' attendance

| Meetings held       |  | 1          | 2          | 3         | 4          |
|---------------------|--|------------|------------|-----------|------------|
|                     |  | 13/01/2017 | 18/04/2017 | 12/7/2017 | 18/10/2017 |
| Shamsideen Kareem   |  | Y          | Y          | X         | Y          |
| Abimbola Onakomaiya |  | Y          | N/a        | N/a       | N/a        |
| Felix Alaba Job     |  | X          | Y          | Y         | Y          |
| Olugbenga Awosode   |  | Y          | Y          | Y         | Y          |

|             |                  |                   |
|-------------|------------------|-------------------|
| <b>Key:</b> | <b>Y-Present</b> | <b>X - Absent</b> |
|-------------|------------------|-------------------|

## STATUTORY AUDIT COMMITTEE

The Companies and Allied Matters Act requires the establishment of an Audit Committee on the Boards of Companies. There are three shareholders' representative on the committee, Two Non-Executive directors and One Independent director. The Committees' duties are stated as follows in accordance with CAMA:

- Assist in the oversight of the integrity of the Company's financial statements, compliance with legal and other regulatory requirements, assessment of qualifications and independence of external auditors and performance of the company's internal audit functions as well as that of external auditors
- The Committee shall keep under review the effectiveness of the Company's financial reporting and the statements to be made in the annual report concerning internal control policies and procedures for the identification, assessment and reporting of risks.
- Review of the terms of engagement and recommend the appointment or re-appointment and compensation of external auditors to the Board. Review and pre-approve both audit and non-audit services (if any) to be provided by the external auditors.
- Ensure the development of comprehensive internal control framework for the Company, obtain assurance and report annually in the financial statements on the operating effectiveness of the Company's internal control framework.
- Oversees management's process for identification of significant fraud risks across the Company and ensure that adequate prevention, detection and reporting mechanisms are in place.

## Corporate Governance Report

### Committee Meetings' attendance

| Meetings held       | 1          | 2        | 3          | 4          | 5        |
|---------------------|------------|----------|------------|------------|----------|
| Names               | 13/01/2017 | 19/04/17 | 20/06/2017 | 11/07/2017 | 30/10/17 |
| Christie O. Vincent | Y          | Y        | Y          | Y          | Y        |
| Bisi Bakare         | Y          | Y        | Y          | Y          | Y        |
| AdioOlaoluwa Simeon | Y          | Y        | Y          | Y          | Y        |
| Akintola O. Ajayi   | Y          | Y        | Y          | Y          | Y        |
| Shamsideen Kareem   | Y          | Y        | Y          | X          | Y        |
| Abimbola Onakomaiya | Y          | N/A      | N/A        | N/A        | N/A      |
| Olugbenga Awosode   | N/A        | N/A      | N/A        | Y          | Y        |

|             |                  |                   |                           |
|-------------|------------------|-------------------|---------------------------|
| <b>Key:</b> | <b>Y-Present</b> | <b>X - Absent</b> | <b>N/A-Not Applicable</b> |
|-------------|------------------|-------------------|---------------------------|

The company continues to improve on its corporate governance best practices. The transparency and the commitment of the Board and Management are very encouraging. The establishment of the Internal Control and Compliance which is now separated from the Internal Audit will strengthen the risk management and ensure good corporate governance of the company. The Staff has also been exposed to both internal and external training programme for effective performance.

The Board should endeavour to appoint an Independent Non-Executive Director in compliance with the Codes and as recommended in the previous report. The late filing of returns to regulatory authorities with significant penalties continued to be a major challenge and the Board and Management should address it. The annual General Meeting which provides a unique opportunity to communicate with members and other stakeholders of the Company should be held as when due.

We have no doubt that the company will continue to perform well and sustain the continuing improvement in its corporate governance practices.



**William Biyi Fagorusi**  
FRC/2014/ICSAN/00000007379  
PROSEC CORPORATE & BUSINESS SERVICES LTD

# Report of the Audit Committee

## Report of the Audit Committee

In accordance with the provision of section 359 (6) of the Companies and Allied Matters, Act CAP C20, Laws of the Federation of Nigeria 2004, the members of the Audit Committee of Great Nigeria Insurance Plc hereby report as follows:

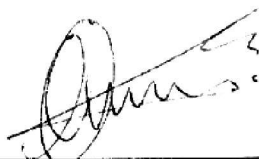
We have exercised our statutory functions under Section 359(6) of the Companies and Allied Matters Act of Nigeria and acknowledge the co-operation of management and staff in the conduct of these responsibilities.

We are of the opinion that the accounting and reporting policies of the Company are in accordance with legal requirements and agreed ethical practices and that the scope and planning of both the external and internal audits for the year ended 31 December 2017 were satisfactory and reinforce the Company's internal control system.

We are satisfied that the company has complied with the provisions of National Insurance Commission Circulars and Guidelines.

We have deliberated with the external auditors, who have confirmed that necessary cooperation was received from management in the course of their statutory audit and we are satisfied with management's responses to their recommendation for improvement and with the effectiveness of the Company's system of accounting and internal control.

## SIGNED ON BEHALF OF THE COMMITTEE BY:



**Mrs. Christie. O Vincent-Uwalaka**  
FRC/2013/ICAN/00000002666  
**15 March 2018**

## Members of the Audit Committee are:

|                                   |             |
|-----------------------------------|-------------|
| Mrs. Christie .O. Vincent-Uwalaka | Chairperson |
| Mr. Akintola O. Ajayi             | Member      |
| Mr. Shamusideen Kareem            | Member      |
| Mrs. Bisi Bakare                  | Member      |
| Mr. Adio Olaoluwa Simeon          | Member      |
| Mr. Olugbenga Awosode             | Member      |



## Statement of Directors' Responsibilities

### For the preparation and approval of the Consolidated and Separate Financial Statements

The Directors of Great Nigeria Insurance Plc are responsible for the preparation of the consolidated and separate financial statements that give a true and fair view of the financial position of the Group and Company as at 31 December 2017, and the results of its operations, statements of cash flows and changes in equity for the year ended, in compliance with International Financial Reporting Standards ("IFRS") and in the manner required by the Companies and Allied Matters Act of Nigeria, the Insurance Act CAP I17 LFN 2004, relevant guidelines and circulars issued by the National Insurance Commission (NAICOM) and the Financial Reporting Council of Nigeria Act.

In preparing the consolidated and separate financial statements, the Directors are responsible for:

- properly selecting and applying accounting policies;
- presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- providing additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group and Company's financial position and financial performance; and
- making an assessment of the Group's ability to continue as a going concern.


The Directors are responsible for:

- designing, implementing and maintaining an effective and sound system of internal controls throughout the Group and Company;
- maintaining adequate accounting records that are sufficient to show and explain the Group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company, and which enable them to ensure that the financial statements of the Group and Company comply with IFRS;
- maintaining statutory accounting records in compliance with the legislation of Nigeria and IFRS;
- taking such steps as are reasonably available to them to safeguard the assets of the Group and Company; and
- preventing and detecting fraud and other irregularities.

### Going Concern:

The Directors have made an assessment of the Group's and Company's ability to continue as a going concern and have no reason to believe the Group and Company will not remain a going concern in the year ahead.

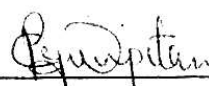
The consolidated and separate financial statements of the Group and Company for the year ended 31 December 2017 were approved by the board of directors on 23 March 2018.



**Mr. Bade Aluko**

Chairman

FRC/2016/IODN/00000015579



**Mrs. Cecilia O. Osipitan**

Managing Director/CEO

FRC/2012/CIIN/00000000596

# Independent Auditors Report

## to the Shareholders of Great Nigeria Insurance Plc

**Deloitte.**

P.O. Box 965  
Marina  
Lagos  
Nigeria

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Civic Towers  
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### INDEPENDENT AUDITOR'S REPORT To the Shareholders of Great Nigeria Insurance Plc

#### Report on the Audit of the Consolidated and Separate Financial Statements

##### Opinion

We have audited the accompanying consolidated and separate financial statements of **Great Nigeria Insurance Plc** ("the Company") and its subsidiary (together referred to as "the Group") which comprise the consolidated and separate statements of financial position as at 31 December 2017, the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statement of changes in equity, consolidated and separate statements of cash flows for the year then ended and the notes to the consolidated and separate financial statements including a summary of significant accounting policies

In our opinion, the consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of **Great Nigeria Insurance Plc** as at 31 December 2017 and the consolidated and separate financial performance and statement of cash flows for the year then ended in accordance with the International Financial Reporting Standards, the Companies and Allied Matters Act Cap C20 LFN 2004, the Insurance Act CAP I17 LFN 2004, circulars and guidelines issued by the National Insurance Commission (NAICOM) and the Financial Reporting Council of Nigeria Act, 2011.

##### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We are independent of the Group in accordance with the requirements of the Institute of Chartered Accountants of Nigeria Professional Code of Conduct and Guide for Accountants (ICAN Code) and other independence requirements applicable to performing audits of financial statements in Nigeria. We have fulfilled our other ethical responsibilities in accordance with the ICAN Code and in accordance with other ethical requirements applicable to performing audits in Nigeria. The ICAN Code is consistent with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (Parts A and B). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and separate financial statements of the current year. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

| Key Audit Matter   | How the matter was addressed in the audit   |
|--|---|
| <b>Insurance and Investment contract liabilities</b>   |   |
| Under IFRS 4, the Group is required to perform liability adequacy test on its insurance liabilities to ensure the carrying value of the liabilities is adequate. | Our procedures included the following among others:   |
| Liability Adequacy test are carried out separately for the Life and Non-Life business of the Group, as well as the subsidiary.                                   | <ul style="list-style-type: none"> <li>We reviewed the methodology and processes adopted by management for making reserves in the books of the company.</li> <li>Tested entity's control around reserving process and maintenance of data for valuation of insurance contract liabilities.</li> <li>We reviewed and benchmarked the valuation method of the insurance contract liabilities</li> </ul> |

2017

ABOUT GNI

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| Key Audit Matter  | How the matter was addressed in the audit   |
|---|---|
| <p>As disclosed in notes 16 and 17 to the consolidated and separate financial statements, the insurance and investment contract liabilities for the Group amounted to N3.53 billion and N619.3 million (Company: N3.47 billion and N619.3 million) [2016: Group – N3.22 billion and N789.5 million Company – N3.17 billion and N789.5 million].</p> <p>The Company usually involves an actuary in the determination of its insurance liability on a yearly basis after considering the accuracy and integrity of data used in the valuation. Necessary adjustments are made in the financial statements to reflect the liabilities determined by the actuary.</p> <p>The insurance and investment contract liabilities were significant to our audit because the balances are material to the financial statements. Also, the valuation of Insurance and investment contract liabilities entails the use of assumptions and estimates which may be subject to management bias in the considerations of data used for the actuarial valuation of the insurance contract liabilities.</p> | <p>with the recommended approach by NAICOM and industry best practice.</p> <ul style="list-style-type: none"> <li>• We validated the data used in the valuation of the insurance contract liabilities.</li> <li>• We involved Deloitte Actuary in the review of the assumptions and estimates used by management and assessment of the adequacy of the insurance liabilities in line with Liability Adequacy Test (“LAT”) based on requirement of IFRS 4.</li> <li>• We ensured the appropriateness of the journals posted, footed and agreed the figures disclosed in the financial statements to the figures stated in the actuarial valuation after thorough review of the basis and assumptions.</li> <li>• For the purposes of our audit, we focused our audit effort on the insurance contract liabilities valuation in relation to the assumptions and estimates made by management.</li> </ul> <p>We concluded that the actuarial valuation of the insurance contract liabilities appeared appropriate based on our review of the data, assumptions and basis of estimates.</p> |

### Other Information

The directors are responsible for the other information. The other information comprises the Directors’ Report and Audit Committee’s Report, which we obtained prior to the date of this auditor’s report. The other information does not include the consolidated and separate financial statements and our auditor’s report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Based on the work we have performed on the other information that we obtained prior to the date of this auditor’s report, if we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Directors for the Consolidated and Separate Financial Statements

The directors are responsible for the preparation of the consolidated and separate financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Companies and Allied Matters Act CAP C20 LFN 2004, Insurance Act CAP I17 LFN 2004, circulars and guidance issued by the National Insurance Commission (NAICOM), Financial Reporting Council Act, 2011 and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.





In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and the Company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's Responsibilities for the Audit of Consolidated and Separate Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the Group and Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the Group and Company's financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the Group's audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the benefits derivable by the public from such communication.

#### **Report on Other Legal and Regulatory Requirements**

In accordance with the Sixth Schedule of the Companies and Allied Matters Act CAP C20 LFN 2004 and Section 28(2) of Insurance Act 117 LFN 2004, we expressly state that:

- i) We have obtained all the information and explanation which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii) The Group has kept proper books of account, so far as appears from our examination of those books.
- iii) The Group and Company's financial position and its statement of profit or loss and other comprehensive income are in agreement with the books of account and returns.

The Company contravened certain sections of Insurance Act or NAICOM circulars and guidelines with respect to its activities in 2017. The particulars thereof and penalties paid are as disclosed in note 45 to the financial statements.

A handwritten signature in blue ink, appearing to read "Michael Daudu".

**For:** Deloitte & Touche  
Chartered Accountants  
Lagos, Nigeria  
18 May, 2018

**Engagement partner:** Michael Daudu  
*FRC/2013/ICAN/00000000845*



# Group Information and Statement of Significant Accounting Policies

## 1. GENERAL INFORMATION

### 1.1 Reporting Entity

Great Nigeria Insurance PLC ("the Company") underwrites life and non-life insurance risks, such as those associated with death, disability, health, property and liability. The Company also issues a diversified portfolio of investment contracts to provide its customers with asset management solutions for their savings and retirement needs. All these products are offered to both domestic and foreign markets. The Company does business in Nigeria. The Company is a limited liability company incorporated and domiciled in Nigeria. The address of its registered office is No 8 Omo Osagie Street, Ikoyi. Lagos. The Company is listed on the Nigerian Stock Exchange.

### 1.2 Principal activities

These consolidated financial statements comprise the Company and its subsidiary (together referred to as "the Group"). The Group is primarily involved in the business of providing risk underwriting and related financial services to its customers. Such services include provision of life and non-life insurance services to both corporate and individual customers.

### 1.3 Going concern

These financial statements have been prepared using appropriate accounting policies, supported by reasonable judgments and estimates. The directors have a reasonable expectation, based on an appropriate assessment of a comprehensive range of factors, that the Group has adequate resources to continue as going concern for the foreseeable future.

## 2 Application of new and revised International Financial Reporting Standards (IFRSs)

### 2.1.1. New standards and amendments that are mandatorily effective for the current year

A number of standards, interpretations and amendments thereto, had been issued by the IASB which are effective but do not impact on these financial statements as summarised in the table below:

| IFRS   | Effective date  | Subject of standard/amendment   |
|--|---|---|
| Amendments to IAS 7 Statement of Cash Flows: Disclosure Initiative | Effective for annual periods beginning on or after 1 January 2017 | The amendments require entities to provide disclosure of changes in their liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes (such as foreign exchange gains or losses). IAS 7 was amended to clarify that entities shall provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities. The Company has provided the information for both the current and the comparative period. |



| <b>IFRS</b>   | <b>Effective date</b>   | <b>Subject of standard/amendment</b>   |
|---|---|--|
| Amendments to IAS 12 Income Taxes: Recognition of Deferred Tax Assets for Unrealised Losses | Effective for annual periods beginning on or after 1 January 2017 | <p>IAS 12 Income Taxes was amended to clarify the following aspects: Unrealized losses on debt instruments measured at fair value and measured at cost for tax purposes give rise to a deductible temporary difference regardless of whether the debt instrument's holder expects to recover the carrying amount of the debt instrument by sale or by use. The carrying amount of an asset does not limit the estimation of probable future taxable profits. Estimates for future taxable profits exclude tax deductions resulting from the reversal of deductible temporary differences. The entity assesses deferred tax asset in combination with other deferred tax assets. Where tax law restricts the utilization of tax losses, an entity would assess a deferred tax asset in combination with other deferred tax assets of the same type.</p> <p>The amendments clarify that an entity needs to consider whether tax law restricts the sources of taxable profits against which it may make deductions on the reversal of deductible temporary difference related to unrealized losses.</p> <p>Furthermore, the amendments provide guidance on how an entity should determine future taxable profits and explain the circumstances in which taxable profit may include the recovery of some assets for more than their carrying amount.</p> <p>The Company applied amendments retrospectively. However, their application has no effect on the Company's financial position and performance as the Company has no deductible temporary differences or assets that are in the scope of the amendments.</p> |
| Amendments to IFRS 12 Disclosure of Interests in Other Entities                             | Effective for annual periods beginning on or after 1 January 2017 | <p>The amendments clarify that the disclosure requirements in IFRS 12, other than those in paragraphs B10–B16, apply to an entity's interest in a subsidiary, a joint venture or an associate (or a portion of its interest in a joint venture or an associate) that is classified (or included in a disposal group that is classified) as held for sale.</p> <p>These amendments did not affect the Group's financial statements.</p>   |

The application of these amendments has had no effect on the Group consolidated financial statements.

## 2.2.2 New and revised IFRSs in issue that are not mandatorily effective (but allow early application) for the year ended 31 December 2017

The Group has not applied the following new and revised IFRSs that have been issued but are not yet effective:

- i. IFRS 9 Financial Instruments;
- ii. IFRS 15 Revenue from Contracts with Customers;
- iii. IFRS 16 Leases
- iv. Amendments to IFRS 2 Classification and Measurement of Share-based Payment Transactions
- v. IFRS 17 Insurance Contracts
- vi. Amendments to IFRS 4 upon applying IFRS 9

## 2.2.3 IFRS 9 Financial Instruments

*(Effective for annual periods beginning on or after 1 January 2018)*

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments that replaces IAS 39 Financial Instruments. Recognition and Measurement and all previous versions of IFRS 9. IFRS 9 bring together all three aspects of the accounting for financial instruments project: classification and measurement, impairment and hedge accounting. IFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Except for hedge accounting, retrospective application is required but providing comparative information is not compulsory. For hedge accounting, the requirements are generally applied prospectively, with some limited exceptions.

### Impact assessment

During the year, the Group performed a high-level impact assessment of all three aspects of IFRS 9. This preliminary assessment is based on currently available information and may be subject to changes arising from further detailed analyses or additional reasonable and supportable information being made available to the Group in the future. Overall, the Group expects no significant impact on equity, except for the effect of applying the impairment requirements of IFRS 9. The Group expects some loss allowance resulting in a negative impact on equity and currently finalizing detailed assessment to determine the extent. The choice of approach to be adopted is Full Adoption, Overlay approach.

### Classification and measurement

The Group does not expect a significant impact on its financial position or equity on applying the classification and measurement requirements of IFRS 9. It expects to continue measuring at fair value all financial assets currently held at fair value. Unquoted equity shares currently held as available-for-sale (AFS) with gains and losses recorded in Other Comprehensive Income (OCI) will continue to be measured at fair value through OCI. Unquoted equity shares currently held as AFS and carried at cost will now be carried at fair value. Debt securities are expected to still be measured at amortised cost under IFRS 9 as the Company expects to hold the assets to collect contractual cash flows. The equity shares in non-listed companies are intended to be held for the foreseeable future. Impairment losses were recognised in profit or loss during prior periods for these investments. The Company will apply the option to present fair value changes in OCI, and, therefore, the application of IFRS 9 will not have a significant impact.

Loans as well as trade receivables are held to collect contractual cash flows and are expected to give rise to cash flows representing solely payments of principal and interest. The Company analysed the contractual cash flows characteristics of those instruments and concluded that they meet the criteria for amortised cost measurement under IFRS 9. Therefore, reclassification for these instruments is not required.

### **(a) Impairment**

IFRS 9 requires the Company to record expected credit losses on all of its debt securities, loans and receivables, either on a 12-month or lifetime basis. The Company will apply the general approach and record a lifetime expected losses on all loans and receivables. The Company has determined that due to the unsecured nature of its loans and receivables, the loss allowance will increase corresponding related decrease in the deferred tax liability.

### **(b) Hedge Accounting**

The Company determined that there are no existing hedge relationships that are currently designated in effective hedging relationships. IFRS 9 Hedge accounting will not be relevant to the Company as it does not have derivatives and does not practice hedge accounting.

### **(c) Other adjustments**

In addition to the adjustments described above, on adoption of IFRS 9, other items of the primary financial statements such as deferred taxes, assets held for sale and liabilities associated with them will be adjusted as necessary. The exchange differences on translation of financial instrument also be adjusted.

#### **2.2.4 IFRS 15 Revenue from Contracts with Customers**

*(Effective for annual periods beginning on or after 1 January 2018)*

IFRS 15 establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. It will supersede the following revenue Standards and Interpretations upon its effective date:

- IAS 18 Revenue;
- IAS 11 Construction Contracts;
- IFRIC 13 Customer Loyalty Programmes;
- IFRIC 15 Agreements for the Construction of Real Estate;
- IFRIC 18 Transfers of Assets from Customers; and
- SIC 31 Revenue-Barter Transactions Involving Advertising Services.

As suggested by the title of the new revenue Standard, IFRS 15 will only cover revenue arising from contracts with customers. Under IFRS 15, a customer of an entity is a party that has contracted with the entity to obtain goods or services that are an output of the entity's ordinary activities in exchange for consideration.

Unlike the scope of IAS 18, the recognition and measurement of interest income and dividend income from debt and equity investments are no longer within the scope of IFRS 15. Instead, they are within the scope of IAS 39 Financial Instruments: Recognition and Measurement (or IFRS 9 Financial Instruments, if IFRS 9 is early adopted).

As mentioned above, the new revenue Standard has a single model to deal with revenue from contracts with customers. Its core principle is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.



The new revenue Standard introduces a 5-step approach to revenue recognition and measurement:

- Step 1: Identify the contract with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

Far more prescriptive guidance has been introduced by the new revenue Standard:

- Whether or not a contract (or a combination of contracts) contains more than one promised good or service, and if so, when and how the promised goods or services should be unbundled.
- Whether the transaction price allocated to each performance obligation should be recognised as revenue over time or at a point in time. Under IFRS 15, an entity recognises revenue when a performance obligation is satisfied, which is when 'control' of the goods or services underlying the particular performance obligation is transferred to the customer. Unlike IAS 18, the new Standard does not include separate guidance for 'sales of goods' and 'provision of services'; rather, the new Standard requires entities to assess whether revenue should be recognised over time or at a particular point in time regardless of whether revenue relates to 'sales of goods' or 'provision of services'.
- When the transaction price includes a variable consideration element, how it will affect the amount and timing of revenue to be recognised. The concept of variable consideration is broad; a transaction price is considered variable due to discounts, rebates, refunds, credits, price concessions, incentives, performance bonuses, penalties and contingency arrangements. The new Standard introduces a high hurdle for variable consideration to be recognised as revenue – that is, only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.
- When costs incurred to obtain a contract and costs to fulfil a contract can be recognised as an asset.

## 2.2.5 IFRS 16 Leases

IFRS 16 Leases was issued, it specifies how an IFRS reporter will recognize, measure, present and disclose leases. The standard provides a single lessee accounting model, requiring lessees to recognize assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. Lessors continue to classify leases as operating or finance, with IFRS 16's approach to lessor accounting substantially unchanged from its predecessor, IAS 17.

Effective date of this standard is 1 January 2018

## 2.2.6 Amendments to IFRS 2 Classification and Measurement of Share-based Payment Transactions

IFRS 2 was amended to clarify the standard in relation to the accounting for cash-settled share-based payment transactions that include a performance condition, the classification of share-based payment transactions with net settlement features, and the accounting for modifications of share-based payment transactions from cash-settled to equity-settled.

Effective date is 1 January 2018

## 2.2.7 IFRS 17 Insurance Contracts

In May 2017, the IASB issued IFRS 17 Insurance Contracts (IFRS 17), a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, IFRS 17 will replace IFRS 4 Insurance Contracts (IFRS 4) that was issued in 2005. IFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features.

A few scope exceptions will apply. The overall objective of IFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in IFRS 4, which are largely based on grandfathering previous local accounting policies, IFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of IFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts.

IFRS 17 is effective for reporting periods beginning on or after 1 January 2021, with comparative figures required.

Early application is permitted, provided the entity also applies IFRS 9 and IFRS 15 on or before the date it first applies IFRS 17.

## 3 SIGNIFICANT ACCOUNTING POLICIES

### (a) Statement of compliance

The consolidated and separate financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board (IASB) and adopted by the Financial Reporting Council of Nigeria for the financial year starting from 1 January, 2015.

The consolidated and separate financial statements comply with the requirement of the Companies and Allied Matters Act CAP C20 LFN 2004, Insurance Act CAP I17 LFN 2004, the Financial Reporting Council Act, 2011 and the Guidelines issued by the National Insurance Commission to the extent that they are not in conflict with the International Financial Reporting Standards (IFRS)."

### (b) Basis of measurement

The consolidated and separate financial statements have been prepared on the historical cost basis except for certain properties and financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange transactions except for certain investments whose valuation was based on observable input from asset managers.

These consolidated and separate financial statements are prepared on the historical cost basis except for the following material items in the statement of financial position:

- Financial instruments designated at fair value through profit or loss are measured at fair value;
- Available for sale financial instruments are measured at fair value;

- (iii) Loans and receivables, held to maturity financial assets and financial liabilities are measured at amortised cost;
- (iv) Land and building are carried at revalued amounts;
- (v) Investment properties are carried at fair value;

These financial statements have been prepared on the going concern basis. The Group has no intention or need to reduce substantially its business operations.

The financial statements for the year ended 31 December 2016 were approved for issue by the Board of Directors on 21 June 2017.

**(c) Functional and presentation currency**

These consolidated and separate financial statements are presented in Nigerian Naira, which is the Group and Company's functional and presentation currency. Except as indicated, financial information presented in Naira has been rounded to the nearest thousand.

**(d) Use of estimates and judgement**

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods. Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in note 4 to the financial statements.

**(e) Regulatory authority and financial reporting**

The Group is regulated by the National Insurance Commission of Nigeria (NAICOM) under the Insurance Act and NAICOM circulars and guidelines. The Act specifies certain provisions which have impact on financial reporting as follows:

- i) Section 20 (1a) provides that provisions for unexpired risks shall be calculated on a time apportionment basis of the risks accepted in the year;
- ii) Section 20 (1b) requires provision for outstanding claims to be credited with an amount equal to the total estimated amount of all outstanding claims with a further amount representing 10 percent of the estimated figure for outstanding claims in respect of claims incurred but not reported at the end of the year under review;
- iii) Sections 21 (1a) and 22 (1b) require maintenance of contingency reserves for general and life businesses respectively at specified rates as set out under Note 3.30 to cover fluctuations in securities and variation in statistical estimates;
- iv) Section 22 (1a) requires the maintenance of a general reserve fund which shall be credited with an amount equal to the net liabilities on policies in force at the time of the actuarial valuation and an additional 25 percent of net premium for every year between valuation date;

- v) Section 24 requires the maintenance of a margin of solvency to be calculated in accordance with the Act;
- (vi) Section 10(3) requires insurance companies in Nigeria to deposit 10 percent of the minimum paid up share capital with the Central Bank of Nigeria;
- (vii) Section 25 (1) requires an insurance company operating in Nigeria to invest and hold invested in Nigeria assets equivalent to not less than the amount of policy holders' funds in such accounts of the insurer.  
See note 55 for assets allocation that covers policy holders' funds.

However, section 59 of the Financial Reporting Council Act, 2011 (FRC Act) provides that in matters of financial reporting, if there is any inconsistency between the FRC Act and other Acts which are listed in section 59(1) of the FRC Act, the FRC Act shall prevail. The Financial Reporting Council of Nigeria acting under the provisions of the FRC Act has promulgated IFRS as the national financial reporting framework for Nigeria. Consequently, the following provision of the Insurance Act CAP I17 LFN 2004 which conflict with the provisions of IFRS have not been adopted:

- i) Section 20 (1b) which requires the provision of 10 percent for outstanding claims in respect of claims incurred but not reported at the end of the year under review. See note 3.22(1)(b) on accounting policy for outstanding claims.
- ii) Section 22(1a) which requires additional 25 percent of net premium to general reserve fund. See note 3.14(b) on accounting policy for unexpired risk and unearned premium.

### 3.1 Basis of Consolidation

#### (i) Business combination

Business combination are accounted for using the acquisition method as at the acquisition date-i.e. when control is transferred to the Group (see 3.1(iii)). The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment (see 3.14(a)) Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if they are related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise subsequent changes in the fair value of the contingent are recognised in profit or loss.

#### (ii) Non-controlling interest

Non-controlling Interest (NCI) are measured at their proportionate share of the acquiree's identifiable net assets at the acquisition date. Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

#### (iii) Subsidiaries

Subsidiaries are investees controlled by the Group. The Group controls an investee if it is exposed to, or has rights to, variable returns from its involvement with investee and has the ability to affect those returns through its power over the investee. The Group financial statements incorporate the assets, liabilities and result of GNI healthcare Limited. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the

date that control ceases. Investment in subsidiaries in the separate financial statement of the parent entity is measured at cost less impairment.

**(iv) Loss of Control**

When the Group loses control over a subsidiary, the Group derecognizes the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any interest retained in the former subsidiary is measured at fair value when control is lost.

**(v) Transaction eliminated on consolidation**

Intra-group balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealized gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

### 3.2 Foreign currency

**(a) Foreign currency translation**

Transactions in foreign currencies are translated into the respective functional currency of the Group at the spot exchange rates at the date of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated using the functional currency at the spot exchange rate at the reporting date. The foreign currency gain or loss on monetary items is the difference between the amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in the foreign currency translated at the spot exchange rate at the end of the year.

Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the spot exchange rate at the date on which the fair value is determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated using the spot exchange rate at the date of the transaction.

Foreign currency differences arising on translation are generally recognised in profit or loss. However, foreign currency differences arising from the translation of available for sale equity instruments are recognised in Other Comprehensive Income.

### 3.3 Interest

Interest income and expense are recognised in profit or loss using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or financial liability (or, where appropriate, a shorter period) to the carrying amount of the financial liability. when calculating the effective interest rate, the group estimates future cash flow considering all contractual terms of the financial instrument, but not future credit losses.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. transaction costs include incremental costs that are directly attributable to that acquisition or issue of a financial asset or financial liability.

Interest income and expense presented in the statement of total comprehensive income include:

- Interest on financial asset and financial liabilities measured at amortised cost calculated on an effective interest basis;
- Interest on available-for-sale investment securities calculated on an effective interest basis;



Interest income and expense on all trading assets and liabilities are considered to be incidental to the group's trading operation and are presented together with all other changes in the fair value of trading assets and liabilities in net trading income.

### **3.4 Commission**

Commissions are recognized on ceding business to the re-insurer, and are credited to income statement over the period the service is provided.

### **3.5 Investment and other operating income**

Investment income comprises interest income earned on short-term deposits, rental income and income earned on trading of securities including all realised and unrealised fair value changes, interest, dividends and foreign exchange differences. Investment income is accounted for on an accrual basis.

Interest income and expenses for all interest-bearing financial instruments including financial instruments measured at fair value through profit or loss, are recognised within 'investment income' and 'finance costs' in the income statement using the effective interest rate method. Fees and commissions that form part of an integral part of the effective yield of a financial instrument are recognised as an adjustment to the effective interest rate of the instrument. When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument.

### **3.6 Dividend**

Dividend income is recognised when the right to receive income is established. Usually this is the ex-dividend date for quoted securities. Dividends are presented in net trading income, net income from other financial instruments at fair value through profit or loss or other revenue based on the underlying classification of the equity investment.

### **3.7 Leases**

#### **(a) Lease payments-lessee**

Payments made under operating leases are charged against income on a straight-line basis over the period of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance lease are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### **(b) Lease assets - lessee**

Assets held by the group under leases that are transfer to the Group substantially all of the risk and rewards of ownership are classified as finance leases. The leased asset is initially measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to the assets.

Assets held under leases are classified as operating leases and are not recognised in the Group's statement of financial position.

#### **(c) Lease assets - lessor**

If the Group is the lessor in agreement that transfers substantially all of the risks and rewards incidental to ownership of the assets to the lessee, then the arrangement is classified as a finance lease and a receivable equal to the net investment in the lease is recognised and presented within loans and advances.



### 3.8 Income tax

Income tax expense comprises current tax and deferred tax. It is recognised in profit and loss except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

#### (a) Current tax

"Current tax" comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. It is measured using tax enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividend.

#### (b) Deferred taxation

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for:

- temporary differences arising on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit;
- temporary differences related to investments in subsidiaries to the extent that is probable that they will not reverse in the foreseeable future; and
- taxable temporary difference arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse based on laws that have been enacted or substantively enacted by the reporting date.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For this purpose, the carrying amount of investment properties measured at fair value presumed to be recovered through sale, and the Group has not been rebutted this presumption.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

### 3.9 Financial assets and liabilities

#### (a) Recognition

The Group initially recognises loans and advances issued on the date that they are originated. All other financial assets and liabilities are initially recognised on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

A financial assets or financial liability is measured at fair value plus, for an item not at fair value through profit or loss, transaction cost that are directly attributable to its acquisition or issue.

#### (b) Classification

##### (i) Financial assets

The group classifies its financial assets into the following categories

- loans and receivables;
- held to maturity;
- available-for-sale; and
- at fair value through profit or loss, and within this category as:
  - held for trading; or
  - designated at fair value through profit or loss.

##### (ii) Financial liabilities

The Group classifies its financial liabilities, other than financial guarantees and loan commitments, as measured at amortised cost or fair value through profit or loss.

#### (c) Derecognition

##### (i) Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised), and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Group is recognised as a separate asset or liability.

The Group enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. In such cases, the transferred assets are not derecognised. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lent and repurchase transactions.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction similar to repurchase transactions as the Group retains all or substantially all the risks and rewards of ownership of such assets.

In transactions in which the Group neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset and it retains control over the asset, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

**(ii) Financial liabilities**

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire.

**(d) Offsetting**

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by under IFRS, or for gains and losses arising from a group of similar transactions.

**(e) Amortised cost measurement**

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

**(f) Fair value measurement**

Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk.

When available, the Group measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Group uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The best evidence of the fair value of a financial instrument at initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Group determines that the fair value at initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique that uses only data from observable markets, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value at initial recognition and the transaction price. Subsequently, that difference is recognised in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Group measures assets and long positions at a bid price and liabilities and short positions at an ask price.

Portfolios of financial assets and financial liabilities that are exposed to market risk and credit risk that are managed by the Group on the basis of the net exposure to either market or credit risk are measured on the basis of a price that would be received to sell a net long position (or paid to transfer a net short position) for a particular risk exposure. Those portfolio level adjustments are allocated to the individual assets and liabilities on the basis of the relative risk adjustment of each of the individual instruments in the portfolio.

The fair value of a demand deposit is not less than the amount payable on demand, discounted from the first date on which the amount could be required to be paid.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

**(g) Identification and measurement of impairment**

At each reporting date the Group assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. A financial asset or a group of financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset(s), and that the loss event has an impact on the future cash flows of the asset(s) that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired includes:

- significant financial difficulty of the borrower or issuer;
- default or delinquency by a borrower;
- restructuring of a loan or advance by the Group on terms that the Group would not otherwise;
- indications that a borrower or issuer will enter bankruptcy;
- the disappearance of an active market for a security, or
- observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group.

In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below cost is objective evidence of impairment. In respect of equity securities that are quoted, the Company is guided by the following:

- a decline in excess of 20% is generally regarded as significant and
- a decline in quoted price that persists for nine months is considered to be prolonged"

Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate.

Impairment losses are recognised in profit or loss and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised through the unwinding of the discount. If an event occurring after the impairment was recognised causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss.

Impairment losses on available-for-sale investment securities are recognised by transferring the cumulative loss that has been recognised in other comprehensive income to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss previously recognised in profit or loss. Changes in impairment provisions attributable to application of the effective interest method are reflected as a component of interest income.

If, in subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be objectively related to an event occurring after the impairment loss was recognised, then the impairment loss is reversed through profit or loss; otherwise, any increase in fair value is recognised through Other Comprehensive Income. Any subsequent recovery in the fair value of an impaired available-for-sale equity security in Other Comprehensive Income.

The Group writes off a loan or an investment debt security, either partially or in full, and any related allowance for impairment losses, when the Group determines that there is no realistic prospect of recovery.

**(h) Trade receivables**

Trade receivables arising from insurance contracts represent premium receivable with determinable payments that are not quoted in an active market and the Company has no intention to sell. Premium receivables are those for which credit notes issued by brokers are within 31 days, in conformity with the "NO PREMIUM NO COVER" policy.

**3.10 Cash and cash equivalents**

Cash and cash equivalents include notes and coins in hand, unrestricted balances held with central bank and highly liquid financial assets with original maturities of three months or less from the acquisition date that are subject to insignificant risk of changes in their fair value and are used by the Group in the management of its short-term commitments.

Cash and cash equivalents are carried at amortised cost in the statement of financial position.

**3.11 Investment securities**

Investment securities are initially measured at fair value plus, in case of investment securities not at fair value through profit or loss, incremental direct transaction costs accounted for depended on their classification as either held for trading, held-to-maturity, fair value through profit or loss or available-for-sale.

**(a) Held to Maturity**

Held to maturity investments are non-derivatives assets with fixed or determinable payments and fixed maturity that the Group has the positive intent and ability to hold to maturity, and which are not designated as at fair value through profit or loss or as available for sale.

Held to maturity investments are carried at amortised cost using the effective interest method, less any impairment losses. A sale or reclassification of a more than insignificant amount of held to maturity investments would result in the reclassification as available for sale, and would prevent the Group from classifying investment securities as held to maturity for the current and the following two financial years. However, sales and reclassification in any of the following circumstances would not trigger a reclassification.

- sales or reclassification that are so close to maturity that changes in the market rate of interest would not have a significant effect on the financial asset's fair value;
- sales or reclassification after the Group has collected substantially all of the assets original principal; and
- sales or reclassification that are attributable to non-recurring isolated events beyond the Group's control that could not have reasonably anticipated."

**(b) Fair value through profit or loss**

The Group designates some investments securities at fair value, with fair value changes recognised immediately in profit or loss.

**(c) Available-for-sale**

Available-for-sale investments are non-derivative investments that are designated as available-for-sale or are not classified as another category of financial assets. Unquoted equity securities whose fair value cannot be reliably measured are carried at cost. All other available-for-sale investments are measured at fair value after initial recognition.

Interest income is recognised in profit or loss using the effective interest method. Dividend income is recognised in profit or loss when the Group becomes entitled to the dividend. Foreign exchange gains or losses on available-for-sale debt security investments are recognised in profit or loss.

Other fair value changes are recognised directly in other comprehensive income and presented in the fair value reserve within equity. When the investment is sold, the cumulative gains and losses previously recognised in equity are reclassified to profit or loss.

A non-derivative financial asset may be reclassified from the available-for-sale category to the loans and receivables category if it would otherwise have met the definition of loans and receivables and if the Group has the intention and ability to hold that financial asset for the foreseeable future or until maturity.

### **3.12 Investment property**

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production of goods and services or for administrative purposes. Investment properties are measured at fair value with any change therein recognised in profit or loss. Fair values are determined individually, on a basis appropriate to the purpose for which the property is intended and with regard to recent market transactions for similar properties in the same location.

In an active market, an independent valuer, holding a recognized and relevant professional qualification and with recent experience in the location and category of investment property being valued, values the portfolio annually. Any gain and loss arising from a change in the fair value is recognized in the statement of profit or loss.

Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent measurement.



### 3.13 Property, plant and equipment

#### (a) Recognition & measurement

Items of property, plant and equipment are carried at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bring the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

If significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

#### (b) Subsequent costs

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. Ongoing repairs and maintenance are recognised in profit or loss as incurred.

#### (c) Depreciation

Depreciation is calculated to write off the cost of items of property, plant and equipment less their estimated residual value using the straight-line method over the estimated useful lives, and is generally recognised in profit or loss. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Land is not depreciated.

The estimated useful lives of significant items of property, plant and equipment are as follows:

|                         | Years |
|-------------------------|-------|
| Buildings               | - 40  |
| Furniture and equipment | - 8   |
| Computer equipment      | - 3   |
| Fixtures and fittings   | - 8   |
| Motor vehicles          | - 4   |
| Generating Set          | - 3   |

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's value less costs to sell or the value in use. Gains and losses on disposal are determined by comparing proceeds with carrying amount. Gains and losses are included in the profit and loss account for the period.

#### (d) De-recognition

An item of property, plant and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

### 3.14 Intangible assets

#### (a) Goodwill

Goodwill that arises on the acquisition of subsidiaries is presented with intangible asset. For the measurement of goodwill at initial recognition. Subsequent to initial recognition, goodwill is measured at cost less accumulated impairment losses.

#### (b) Purchased software

Expenditure on internally developed software is recognised as an asset when the Group is able to demonstrate its intention and ability to complete the development and use the software in a manner that will generate future economic benefits, and can reliably measure the costs to complete the development. The capitalised costs of internally developed software include all costs directly attributable to developing the software, and are amortised over its useful life. Internally developed software is stated at capitalised cost less accumulated amortisation and impairment.

Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful life of the software, from the date that it is available for use. The estimated useful life of software is three years. This is reassessed annually.

### 3.15 Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit.

Impairment losses are recognised in profit or loss. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

### 3.16 Reinsurance assets

Reinsurance assets represent balances due from reinsurance contracts. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due. The details of recognition and measurement of reinsurance contracts have been set out under note 3.21 (b)(iii).

### 3.17 Deferred acquisition costs

Acquisition costs comprise all direct and indirect costs arising from the origination of insurance contracts.

Deferred acquisition costs represent a portion of commission which are incurred during a financial year and are deferred to the extent that they are recoverable out of future revenue margins. It is calculated by applying the ratio of unearned premium to written premium.

### 3.18 Segment reporting

Segment results that are reported to the Group's Board of Directors (being the chief operating decision maker) include items that are directly attributable to a segment as well as those that can be allocated on a reasonable basis.

The Group's reportable segments under IFRS 8 are therefore identified as follows:

- Non-life insurance;
- Life insurance;
- Healthcare

The other segment includes corporate expenses and other activities not related to the core business segments and which are not reportable segments due to their immateriality. Certain expenses, finance costs and taxes are not allocated across the segments.

The accounting policies of the reportable segments are the same as the Group's accounting policies. Segment profit represents the profit earned by each segment without allocation of central corporate expenses, certain finance costs and tax expense. This is the measure reported to the Group's Chief Executive for the purposes of resource allocation and assessment of segment performance.

### 3.19 Prepayments

Prepayments are carried at cost less accumulated impairment losses and are amortised on a straight line basis to the profit and loss account.

### 3.20 Statutory deposit

These deposits represent bank balances required by the insurance regulators of the Group to be placed with relevant central banks of Group's operating jurisdictions. Statutory deposit represents 10% of the paid up capital of the Group deposited with the Central Bank of Nigeria (CBN) in pursuant to Section 10(3) of the Insurance Act CAP I17 LFN 2004. Statutory deposit is measured at cost and interest income on it is measured using the effective interest rate method.

### 3.21 Classification of insurance contracts

The Group issues contracts that transfer insurance risk.

The Group enters into insurance contracts as its primary business activities. Insurance contracts are those that the Company accepts significant insurance risk from another party (the policy holder) by agreeing to compensate the policy holder or other beneficiary, if a specified uncertain future event (the insured event) adversely affects the policy holder or the other beneficiary. The Group as a guide defines significant insurance risk as the possibility of having to pay benefit on the occurrence of an insured event that are at least 10% more than the benefit payable if the insured event did not occur.

The Group classifies financial guarantee contracts and account for these as insurance contracts in accordance with IFRS 4.

#### (a) Types of insurance contracts

The Group classify insurance contracts into life and non-life insurance contracts

##### (i) Non-life insurance contract

These contracts are accident, casualty and property insurance contracts.

Accident and casualty insurance contracts protect the Group's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events. The typical protection offered is designed for employers who become legally liable to pay compensation to injured employees (employers' liability) and for individual and business customers who become liable to pay

compensation to a third party for bodily harm or property damage (public liability).

Property insurance contracts mainly compensate the Group's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities.

Non-life insurance contracts protect the Group's customers from the consequences of events (such as death or disability) that would affect the ability of the customer or his/her dependants to maintain their current level of income. Guaranteed benefits paid on occurrence of the specified insurance event are either fixed or linked to the extent of the economic loss suffered by the insured. There are no maturity or surrender benefits.

**(ii) Life insurance contract**

These contracts insure events associated with human life (for example, death or survival) over a long duration.

**(b) Insurance contracts- Recognition and measurement**

**(i) Premiums**

Gross premiums comprise the premiums on insurance contracts entered into during the year, irrespective of whether they relate in whole or in part to a later accounting period. This is recognised gross of commission expense.

Premiums on reinsurance inward are included in gross written premiums and accounted for as if the reinsurance was considered direct business, taking into account the product classification of the reinsured business.

Outward reinsurance premiums are accounted for in the same accounting period as the premiums for the related direct insurance or reinsurance business assumed.

The earned portion of premiums received is recognized as revenue. Premiums are earned from the date of attachment of risk, over the insurance period, based on the pattern of risk underwritten. Outward reinsurance premiums are recognized as an expense in accordance with the pattern of risk reinsured.

**(ii) Unearned premiums**

Unearned premiums are those proportions of premiums written in the year that relate to periods of risks after the reporting date. It is computed separately for each insurance contract using a time apportionment basis, or another suitable basis for uneven risk contracts. Provision for unexpired risk is made for unexpired risks arising where the expected value of claims and expenses attributable to the unexpired period of policies in force at the reporting date exceeds the unearned premium in relation to such policies after deduction of any deferred acquisition costs.

**(iii) Reinsurance**

The Group cedes out insurance risks in the normal course of business for the purpose of limiting its net loss on policies written. Premium ceded comprise written premiums ceded to reinsurers, adjusted for the reinsurers' share of the movement in the provision for the unearned premiums. Reinsurance arrangements do not relieve the Group from its direct obligations to its policyholders.

Premium ceded, claims reimbursed and commission recovered are presented in the income statement and balance sheet separately from the gross amounts.

Reinsurance assets represent balances due from reinsurance contracts. Reinsurance liabilities are primarily premiums payable for reinsurance contracts. Amounts payable are estimated in a manner consistent with the related reinsurance contract.

Reinsurance recoverable are estimated in manner consistent with the outstanding claims provision and claims incurred associated with the reinsurer's policies and are in accordance with the related insurance contract. They are measured at their carrying amount less any impairment charges. Amounts recoverable under reinsurance contracts are assessed for impairment at each balance sheet date. If there is objective evidence of impairment, the Group reduces the carrying amount of its reinsurance assets to its recoverable amount and recognizes the impairment loss in the income statement as a result of an event that occurred after its initial recognition, for which the Group may not be able to recover all amounts due and the event has a reliably measurable impact on the amounts that the Group will receive from the reinsurer.

#### (iv) **Claims incurred**

Claims incurred consist of claims and claims handling expenses paid during the financial year together with the movement in the provision for outstanding claims. The provision for outstanding claims represent the Group's estimate of the ultimate cost of settling all claims incurred but unpaid at the balance sheet date whether reported or not. The provision includes an allowance for claims management and handling expenses.

The provision for outstanding claims for reported claims, is estimated based on current information and the ultimate liability may vary as a result of subsequent information and events and may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provision for prior years are reflected in the income statement in the financial period in which adjustments are made, and disclosed separately if material.

Reinsurance recoverable are recognized when the Group records the liability for the claims and are not netted off claims expense but are presented separately in the income statement.

Claims incurred in respect of long-term insurance contracts especially pure life business and annuity contracts consist of claims arising during the year including provision for policyholders' liabilities. Outstanding claims on long-term insurance contracts that have occurred at the balance sheet date and have been notified by the insured are carried at the claim amounts advised.

#### (v) **Deferred acquisition costs**

Acquisition costs comprise insurance commissions, brokerage and other related expenses arising from the generation and conclusion of insurance contracts. The proportion of acquisition costs that correspond to the unearned premiums are deferred as an asset and recognized in the subsequent period. They are recognised on a basis consistent with the related provisions for unearned premiums.



**(vi) Liabilities and related assets under liability adequacy test**

The net liability for insurance contracts is tested for adequacy by discounting current estimates of all future contractual cash flows and comparing this amount to the carrying value of the liability net of deferred acquisition costs. Where a shortfall is identified, an additional provision is made and the Group recognizes the deficiency in the income statement for the year. The liability adequacy test is performed yearly by HR Nigeria Limited.

**(vii) Salvages**

Some non-life insurance contracts permit the Group to sell (usually damaged) property acquired in the process of settling a claim. The Group may also have the right to pursue third parties for payment of some or all costs of damages to its client's property (i.e. subrogation right).

Salvage recoveries are presented net of the claim expense.

**(viii) Subrogation**

Subrogation is the right for an insurer to pursue a third party that caused an insurance loss to the insured. This is done as a means of recovering the amount of the claim paid to the insured for the loss. A receivable for subrogation is recognized in other receivables when the liability is settled and the Group has the right to receive future cash flow from the third party.

### **3.22 Insurance contract liabilities**

The recognition and measurement of insurance contracts have been set out under note 3.21b of the accounting policies. Insurance contract liabilities are determined as follows:

**i Non-life business**

**(a) Reserves for unearned premium and unexpired risk**

The reserve for unearned premium is calculated on a time apportionment basis in respect of risk accepted during the year. A provision for additional unexpired risk reserve is recognised for an underwriting year where it is determined that the estimated cost of claims and expenses would exceed the unearned premium reserve.

**(b) Reserves for outstanding claims**

The reserve for outstanding claims is maintained at the total amount of outstanding claims incurred plus claims incurred but not reported ("IBNR") as at the reporting date. The IBNR is based on the liability adequacy test.

**(i) Reserving methodology and assumptions**

For non-life insurance risks, the Group uses different methods to incorporate the various assumptions made in order to estimate the ultimate cost of claims. The two methods more commonly used are the Discounted Inflation-adjusted Basic Chain Ladder and the Expected Loss Ratio methods adjusted for assumed experience to date.

Claims data was grouped into triangles by accident year or quarter and payment year or quarter. The choice between quarters or years was based on the volume of data in each segment. The claims paid data was sub-divided into large and additional claims. Large claims were projected separately as they can significantly distort patterns. Where there was insufficient claim data, large and additional claims were projected together as removing large claims would reduce the volume of data in the triangles and compromise the credibility.

## (ii) Discounted inflation-adjusted basic chain ladder method

Historical claims paid were grouped into 6 years' cohorts – representing when they were paid after their underwriting year. These cohorts are called claim development years and the patterns for 6 years was studied. The historical paid losses are projected to their ultimate values for each underwriting year by calculating the loss development factors for each development year. The ultimate claims are then derived using the loss development factors and the latest paid historical claims.

The historical paid losses are inflated using the corresponding inflation index in each of the accident years to the year of valuation and then accumulated to their ultimate values for each accident year to obtain the projected outstanding claims. These projected outstanding claims are then further multiplied by the future inflation index from the year of valuation to the future year of payment of the outstanding claims.

The resulting claims estimated is discounted to the valuation date using a discount rate of 12% to allow for a margin of prudence.

The future claims (the ultimate claim amount less paid claims to date) are allocated to future payment periods in line with the development patterns. The outstanding claims reported to date are then subtracted from the total future claims to give the resulting IBNR figure per accident year or quarter. i.e. IBNR = Ultimate claim amount minus paid claims till date minus claims outstanding.

## (iii) Assumptions underlying the Discounted Inflation-adjusted Basic Chain Ladder method

This method assumes the following:

- The future claims follow a trend pattern from the historical data
- Payment patterns will be broadly similar in each accident year. Thus the proportionate increases in the known cumulative payments from one development year to the next used to calculate the expected cumulative payments for the future development periods.
- The run off period is seven (7) years and hence the method assumes no more claims will be paid subsequently.
- That weighted past average inflation will remain unchanged into the future.

## (iv) Expected loss ratio method

This method was adopted where the volume of data available is too small to be credible when using a statistical approach. Special Risk reserves were estimated based on this method. Under this method, the ultimate claims are obtained by assuming loss ratio of 30%, where loss ratio is defined as claims incurred divided by earned premiums. Outstanding claims is stated as amount estimated less paid claims.

## (II) Life business

### (a) General reserve fund

This is made up of net liabilities in force as computed by the actuaries at the time of the actuarial valuation.

Actuarial valuation of the life fund is conducted annually to determine the net liabilities on the existing policies and the adequacy of the assets representing the insurance funds as at the date of the valuation. All deficits arising therefrom are charged to the profit and loss account while the surplus is appropriated to the shareholders and credited to the income statement.

**(b) Reserves for outstanding claims**

See 3.22(I)(b)

**3.23 Recognition and measurement of investment contracts**

Investment contracts and the related receipts and payments are accounted in the balance sheet in line with the accounting policies for financial instruments stated in note 3.9. The deposit liability recognized in the balance sheet represents the amounts payable to the holders of the investment contracts gross of allocated investment income.

**3.24 Trade and other payables**

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. The fair value of a non-interest bearing liability is its discounted repayment amount. If the due date of the liability is less than one-year discounting is omitted.

**3.25 Provisions**

A provision is recognized if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions are determined by discounting the expected future cash flows a rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

**3.26 Borrowing and finance costs**

Borrowing costs are interest and other costs incurred by the Group in connection with the borrowing of funds. Borrowing costs are recognised as an expense in the period in which they are incurred, except for those that are directly attributable to the acquisition, construction or production of a qualifying asset which are capitalised as part of the cost of that asset.

**3.27 Employee benefits**

**(a) Defined contribution plans**

Obligations for contributions to defined contribution pension plans are expensed as the related service is provided and recognised as personnel expenses in profit or loss. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

The Company operates a defined contribution pension scheme. This scheme was started post 2004. Employees are entitled to join the scheme on commencement of employment. Employee and the Company contributions are 12.5% each of the employee's annual basic salary, housing and transport allowance respectively. Employee contributions are funded through payroll deductions while the Company's contribution is expensed in profit or loss. Contributions under this scheme are remitted to the individual employee's pension fund administrator."

**(b) Defined benefit plans**

The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Group, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding arrangements.

Remeasurement of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in OCI. The Group determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in personnel expenses in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

**(c) Other long-term employee benefits**

The Group's net obligation in respect of long-term employee benefits other than pension plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Group's obligations. The calculation is performed using the projected unit credit method. Any actuarial gains or losses are recognised in profit or loss in the period in which they arise.

**(d) Termination benefits**

Termination benefits are expensed at the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises costs for a restructuring. If benefits are not expected to be wholly settled within 12 months of the reporting date, then they are discounted.

**(e) Short-term employee benefits**

Short-term employee benefits expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

### 3.28 Share capital and reserves

**Share capital**

The Group classifies ordinary shares and share premium as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to issue of shares are recognized as deductions from equity net of any tax effects.

**Dividend on ordinary shares**

Dividends on the Group's ordinary shares are recognised in equity in the period in which they are paid or, if earlier, approved by the Group's shareholders.

### **3.29 Asset revaluation reserve**

Assets revaluation reserves represents the fair value differences on the revaluation of items of property, plant and equipment as at the balance sheet date.

### **3.30 Contingency reserves**

The Group maintains contingency reserves in accordance with the provisions of the Insurance Act 2003 to cover fluctuations in securities and variations in statistical estimates at the rate equal to the higher of 3% of total premium or 20% of the total profit after taxation until the reserve reaches the greater of minimum paid up capital or 50% of net premium for general business. Contingency reserve for life business is credited with the higher of 1% of gross premiums and 10% of profit after taxation.

### **3.31 Earnings per share**

The Group presents basic earnings per share for its ordinary shares. Basic earnings per share are calculated by dividing the profit attributable to ordinary shareholders of the Group by the number of shares outstanding during the year.

### **3.32 Underwriting expenses**

Underwriting expenses are made up of acquisition and maintenance expenses comprising commission and policy expenses, proportion of staff cost and insurance supervision levy.

Underwriting expenses for insurance contracts and investment contracts are recognized as expense when incurred, with the exception of acquisition costs which are recognized on a time apportionment basis in respect of risk.

### **3.33 Management expenses**

Management expenses are expenses other than claims and underwriting expenses. They are accounted for on an accrual basis.

### **3.34 Employee Benefit expenses**

Employee benefit expenses are expenses that relate to staff costs. See note 3.19 for accounting policy on employee benefits.

### **3.35 Dividend**

Dividend distribution to the Group's shareholders is recognized as a liability in the financial statements in the period in which the dividends are approved by the Group's shareholders. Dividends that are proposed but not yet declared are disclosed in the notes to the financial statements.

### **3.36 Actuarial valuation**

Actuarial valuation of the life fund is conducted annually to determine the liabilities on the existing policies and the adequacy of the assets representing the insurance fund as at the date of valuation. All surpluses and deficits arising therefrom are charged to the income statements.

### **3.37 Operating segment**

IFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Company that are regularly reviewed by the Chief Executive to allocate resources to the segments and to assess their performance.

The Company's reportable segments under IFRS 8 are therefore identified as follows: fire, general accident, employer's liability, engineering, marine, bond, Oil & gas and Motors.

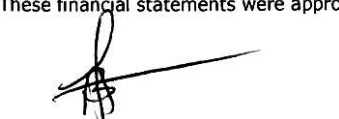
The accounting policies of the reportable segments are the same as the Company's accounting policies. Segment result represents the result of each segment without allocation of certain expenses, finance costs and income tax. This is the measure reported to the Company's Chief Executive for the purpose of resource allocation and assessment of segment performance



## Consolidated and Separate Statement of Financial Position As at 31 December 2017

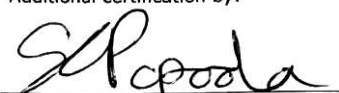
| <i>In thousands of Naira</i>                              |       |  | Group             | Group             | Company           | Company          |
|---|-------|--|-------------------|-------------------|-------------------|------------------|
|   | Notes |  | 31-Dec-17         | 31-Dec-16         | 31-Dec-17         | 31-Dec-16        |
| <b>Assets</b>   |       |  |                   |                   |                   |                  |
| Cash and cash equivalents                                 | 5     |  | 1,765,531         | 1,717,895         | 1,656,765         | 1,572,473        |
| Financial assets  | 6     |  | 1,119,717         | 1,702,256         | 1,119,717         | 1,702,256        |
| Trade receivables   | 7     |  | 164,117           | 52,509            | 105,650           | 16,264           |
| Reinsurance assets  | 8     |  | 478,023           | 342,340           | 478,023           | 342,340          |
| Deferred acquisition cost                                 | 9     |  | 77,805            | 52,762            | 77,805            | 52,762           |
| Other receivables and prepayments                         | 10    |  | 287,656           | 157,590           | 294,652           | 169,821          |
| Investment in subsidiary                                  | 11    |  | -                 | -                 | 204,813           | 183,556          |
| Investment properties                                     | 12    |  | 4,791,817         | 4,565,408         | 4,791,817         | 4,565,408        |
| Intangible assets   | 13    |  | -                 | 2,144             | -                 | 2,144            |
| Property, plant and equipment                             | 14    |  | 929,542           | 902,807           | 787,404           | 756,180          |
| Deferred tax asset  | 23    |  | 6,033             | 6,033             | 6,033             | 6,033            |
| Statutory deposit   | 15    |  | 500,000           | 500,000           | 500,000           | 500,000          |
| <b>Total assets</b>                                       |       |  | <b>10,120,241</b> | <b>10,001,744</b> | <b>10,022,679</b> | <b>9,869,237</b> |
| <b>Liabilities</b>  |       |  |                   |                   |                   |                  |
| Insurance contract liabilities                            | 16    |  | 2,918,269         | 2,433,909         | 2,851,085         | 2,379,460        |
| Investment contract liabilities                           | 17    |  | 619,394           | 789,499           | 619,394           | 789,499          |
| Trade payables  | 18    |  | 33,758            | 41,992            | 33,758            | 41,992           |
| Retirement benefit obligation                             | 19    |  | 2,406             | 2,406             | 2,406             | 2,406            |
| Short term borrowings                                     | 20    |  | -                 | 519,893           | -                 | 519,893          |
| Provisions and other payables                             | 21    |  | 483,863           | 590,526           | 518,115           | 579,368          |
| Deposit for shares  | 22    |  | -                 | 50,050            | -                 | -                |
| Deferred tax liabilities                                  | 23    |  | 15,029            | 12,446            | 6,371             | 4,840            |
| Current income tax liabilities                            | 24    |  | 150,196           | 131,040           | 145,870           | 126,501          |
| <b>Total liabilities</b>                                  |       |  | <b>4,222,915</b>  | <b>4,571,761</b>  | <b>4,176,999</b>  | <b>4,443,959</b> |
| <b>Net assets</b>   |       |  | <b>5,897,326</b>  | <b>5,429,983</b>  | <b>5,845,680</b>  | <b>5,425,278</b> |
| <b>Equity</b>   |       |  |                   |                   |                   |                  |
| Issued and paid up capital                                | 25    |  | 1,913,742         | 1,913,742         | 1,913,742         | 1,913,742        |
| Share premium   |       |  | 3,110,664         | 3,110,664         | 3,110,664         | 3,110,664        |
| Contingency reserve                                       |       |  | 858,103           | 796,149           | 858,103           | 796,149          |
| Retained earnings   |       |  | (656,287)         | (993,469)         | (604,979)         | (949,649)        |
| Assets revaluation reserve                                | 29    |  | 614,600           | 600,176           | 568,150           | 554,372          |
| <b>Total equity attributable to owners of the Company</b> |       |  | <b>5,840,822</b>  | <b>5,427,262</b>  | <b>5,845,680</b>  | <b>5,425,278</b> |
| Non-controlling Interest                                  |       |  | 56,504            | 2,721             | -                 | -                |
| <b>Shareholder's fund</b>                                 |       |  | <b>5,897,326</b>  | <b>5,429,983</b>  | <b>5,845,680</b>  | <b>5,425,278</b> |

These financial statements were approved by the Board of Directors on 23 March, 2018 and signed on its behalf by:



**Mr. Bade Aluko**  
Chairman  
FRC/2016/IODN/00000015579

Additional certification by:



**Mr. Lekan Popoola**  
Chief Financial Officer  
FRC/2014/ICAN/00000008933



**Mrs. Cecilia O. Osipitan**  
Managing Director/CEO  
FRC/2012/CIIN/00000000596

## Consolidated and Separate Statement of Profit or Loss and Other Comprehensive Income

| In thousands of Naira   | Note  | Group            |                  | Company          |                  |
|---|-------|------------------|------------------|------------------|------------------|
|   |       | 31-Dec-17        | 31-Dec-16        | 31-Dec-17        | 31-Dec-16        |
| Gross premium written   | 30    | 3,017,021        | 2,208,815        | 2,876,620        | 2,124,553        |
| Change in unearned premium  | 30a   | (200,630)        | 491,304          | (181,605)        | 469,228          |
| Earned premium income   | 30(a) | 2,816,391        | 2,700,119        | 2,695,015        | 2,593,781        |
| Reinsurance expense   | 30(a) | (434,176)        | (483,912)        | (434,176)        | (483,912)        |
| <b>Net insurance premium revenue</b>  |       | <b>2,382,215</b> | <b>2,216,207</b> | <b>2,260,839</b> | <b>2,109,869</b> |
| Commission income   | 31    | 108,486          | 105,038          | 108,486          | 105,038          |
| <b>Net underwriting Income</b>  |       | <b>2,490,701</b> | <b>2,321,245</b> | <b>2,369,325</b> | <b>2,214,907</b> |
| Net claims expense  | 32    | 1,119,442        | 1,543,701        | 1,062,203        | 1,488,843        |
| Acquisition expenses  | 33    | 318,426          | 311,414          | 312,890          | 305,952          |
| Maintenance costs   | 34    | 58,166           | 185,633          | 58,166           | 185,633          |
| <b>Underwriting expenses</b>  |       | <b>1,496,034</b> | <b>2,040,748</b> | <b>1,433,258</b> | <b>1,980,428</b> |
| <b>Underwriting results</b>   |       | <b>994,667</b>   | <b>280,497</b>   | <b>936,066</b>   | <b>234,479</b>   |
| Investment income   | 35    | 401,284          | 306,572          | 380,877          | 297,560          |
| Net fair value gains on assets measured at fair value through profit or loss: | 36    | 271,297          | (60,411)         | 271,296          | (60,411)         |
| Other operating income  | 37    | 214,497          | 154,683          | 214,497          | 154,683          |
| Management expenses   | 38    | (1,542,497)      | (1,238,880)      | (1,483,931)      | (1,181,699)      |
| Profit or loss on investment contract   | 17(d) | 130,374          | 130,618          | 130,374          | 130,618          |
| <b>Results of operating activities</b>  |       | <b>469,621</b>   | <b>(426,921)</b> | <b>449,180</b>   | <b>(424,770)</b> |
| Impairment gain/ (losses)   | 39    | (19,942)         | (15,849)         | 1,314            | (19,819)         |
| <b>Profit/(loss) before taxation</b>  |       | <b>449,679</b>   | <b>(442,770)</b> | <b>450,494</b>   | <b>(444,589)</b> |
| Income tax  | 24    | (46,977)         | (32,420)         | (43,870)         | (30,498)         |
| <b>Profit/(loss) after taxation</b>   |       | <b>402,702</b>   | <b>(475,190)</b> | <b>406,624</b>   | <b>(475,087)</b> |
| <b>Transfer to contingency</b>  |       |                  |                  |                  |                  |
| <b>Other comprehensive income, net of tax</b>                                 |       |                  |                  |                  |                  |
| <b>Items within OCI that will not be reclassified to the profit or loss:</b>  |       |                  |                  |                  |                  |
| Gain on revaluation of property, plant and equipment                          | 29    | 16,212           | 20,583           | 15,309           | 20,583           |
| Tax on gain on revaluation of property, plant and equipment                   | 29    | (1,621)          | (2,058)          | (1,531)          | (2,058)          |
| <b>Other comprehensive income</b>   |       | <b>14,591</b>    | <b>18,525</b>    | <b>13,778</b>    | <b>18,525</b>    |
| <b>Total comprehensive income for the year</b>                                |       | <b>417,293</b>   | <b>(456,665)</b> | <b>420,402</b>   | <b>(456,562)</b> |
| <b>Profit/(loss) attributable to:</b>   |       |                  |                  |                  |                  |
| Shareholders  |       | 399,137          | (475,088)        | 406,624          | (475,087)        |
| Non-controlling interest  |       | 3,565            | (102)            | -                | -                |
|   |       | <b>402,702</b>   | <b>(475,190)</b> | <b>406,624</b>   | <b>(475,087)</b> |
| <b>Total comprehensive income attributable to:</b>                            |       |                  |                  |                  |                  |
| Shareholders  |       | 417,126          | (456,563)        | 420,402          | (456,562)        |
| Non-controlling interest  |       | 167              | (102)            | -                | -                |
|   |       | <b>417,292</b>   | <b>(456,665)</b> | <b>420,402</b>   | <b>(456,562)</b> |
| <b>Earnings per share</b>   |       |                  |                  |                  |                  |
| - Basic earnings/(loss) per share (k)   | 40    | 10.52            | (12.41)          | 10.62            | (12.41)          |
| - Diluted (loss)/ earning per share (k)                                       |       | 10.52            | (12.41)          | 10.62            | (12.41)          |

## Consolidated and Separate Statement of Changes in Equity

*In thousands of Naira*

**Group**

2017

*In thousands of Naira*

|                                 | Share<br>Capital | Share<br>premium | Asset<br>revaluation<br>reserve | Contingency<br>reserve | Retained<br>earnings | Total equity<br>attributable to<br>parent's<br>shareholder | Non-<br>Controlling<br>interest | Total<br>equity  |
|---------------------------------|------------------|------------------|---------------------------------|------------------------|----------------------|--|---------------------------------|------------------|
| At 1 January 2017               | 1,913,742        | 3,110,664        | 600,176                         | 796,149                | (993,469)            | 5,427,262  | 2,721                           | 5,429,983        |
| <b>Total comprehensive</b>      |                  |                  |                                 |                        |                      |  |                                 |                  |
| Profit or loss for the year     | -                | -                | -                               | -                      | 399,137              | 399,137  | 3,565                           | 402,702          |
| <b>Other comprehensive</b>      |                  |                  |                                 |                        |                      |  |                                 |                  |
| Revaluation of property in      | -                | -                | -                               | -                      | -                    | -  | -                               | -                |
|                                 | -                | -                | 14,424                          | -                      | -                    | 14,424   | 167                             | 14,591           |
| Total other comprehensive       | -                | -                | 14,424                          | -                      | -                    | 14,424   | 167                             | 14,591           |
| Total comprehensive             | -                | -                | 14,424                          | -                      | 399,137              | 413,561  | 3,732                           | 417,293          |
| <b>Transaction with owners,</b> |                  |                  |                                 |                        |                      |  |                                 |                  |
| Transfer to contingency         | -                | -                | -                               | 61,954                 | (61,954)             | -  | -                               | -                |
| Additional Non-Controlling      |                  |                  |                                 |                        |                      |  | 50,050                          |                  |
| Total contributions by and      | -                | -                | -                               | 61,954                 | (61,954)             | -  | 50,050                          | -                |
| <b>At 31 December 2017</b>      | <b>1,913,742</b> | <b>3,110,664</b> | <b>614,600</b>                  | <b>858,103</b>         | <b>(656,286)</b>     | <b>5,840,823</b>   | <b>56,503</b>                   | <b>5,897,326</b> |

## Consolidated and Separate Statement of Changes in Equity

*In thousands of Naira*

### Group

2016

*In thousands of Naira*

|  | Share<br>Capital | Share<br>premium | Asset<br>revaluation<br>reserve | Contingency<br>reserve | Retained<br>earnings | attributable<br>to<br>parent's<br>shareholder | Non-<br>Controlling<br>interest | Total<br>equity  |
|--|------------------|------------------|---------------------------------|------------------------|----------------------|---|---------------------------------|------------------|
| At 1 January 2016  | 1,913,742        | 3,110,664        | 581,651                         | 750,537                | (472,769)            | 5,883,825                                     | 2,823                           | 5,886,648        |
| <b>Total comprehensive income for the year</b>               | -                | -                | -                               | -                      | (475,088)            | (475,088)                                     | (102)                           | (475,190)        |
| Profit or loss for the year                                  | -                | -                | -                               | -                      | (475,088)            | (475,088)                                     | (102)                           | (475,190)        |
| <b>Other comprehensive income, net of tax:</b>               | -                | -                | -                               | -                      | -                    | -   | -                               | -                |
| Revaluation of property in use by the company                | -                | -                | 18,525                          | -                      | -                    | 18,525  | -                               | 18,525           |
| Total other comprehensive income for the year                | -                | -                | 18,525                          | -                      | -                    | 18,525  | -                               | 18,525           |
| Total comprehensive income for the year                      | -                | -                | 18,525                          | -                      | (475,088)            | (456,563)                                     | (102)                           | (456,665)        |
| <b>Transaction with owners, recorded directly in equity:</b> | -                | -                | -                               | -                      | -                    | -   | -                               | -                |
| Transfer to contingency reserve                              | -                | -                | -                               | 45,612                 | (45,612)             | -   | -                               | -                |
| Total contributions by and distributions to equity holders   | -                | -                | -                               | 45,612                 | (45,612)             | -   | -                               | -                |
| <b>At 31 December 2016</b>                                   | <b>1,913,742</b> | <b>3,110,664</b> | <b>600,176</b>                  | <b>796,149</b>         | <b>(993,469)</b>     | <b>5,427,262</b>                              | <b>2,721</b>                    | <b>5,429,983</b> |

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## Consolidated and Separate Statement of Changes in Equity

| <i>In thousands of Naira</i>                   | <b>Company</b>   |                  |                           |                     |                   |  |
|--|------------------|------------------|---------------------------|---------------------|-------------------|--|
| 2016   | Share Capital    | Share premium    | Asset revaluation reserve | Contingency reserve | Retained earnings | Total equity attributable to parent's shareholder equity |
| <i>In thousands of Naira</i>                   |                  |                  |                           |                     |                   |  |
| At 1 January 2016                              | 1,913,742        | 3,110,664        | 535,847                   | 750,537             | (428,950)         | 5,881,840  |
| <b>Total comprehensive income for the year</b> |                  |                  |                           |                     |                   |  |
| Profit or loss for the year                    | -                | -                | -                         | -                   | (475,087)         | (475,087)  |
| <b>Other comprehensive income, net of tax:</b> |                  |                  |                           |                     |                   |  |
| Revaluation of property in use by Company      | -                | -                | -                         | -                   | -                 | -  |
|  | -                | -                | 18,525                    | -                   | -                 | 18,525   |
| Total other comprehensive income for the year  | -                | -                | 18,525                    | -                   | -                 | 18,525   |
| Total comprehensive income for year            | -                | -                | 18,525                    | -                   | (475,087)         | (456,562)  |
| <b>Transaction with owners, recorded</b>       |                  |                  |                           |                     |                   |  |
| Transfer to contingency reserve                | -                | -                | -                         | 45,612              | (45,612)          | -  |
| Total contributions by and distributions to    | -                | -                | -                         | 45,612              | (45,612)          | -  |
| <b>At 31 December 2016</b>                     | <b>1,913,742</b> | <b>3,110,664</b> | <b>554,372</b>            | <b>796,149</b>      | <b>(949,649)</b>  | <b>5,425,278</b>   |
|  |                  |                  |                           |                     |                   | <b>5,425,278</b>   |

## Consolidated and Separate Statement of Cash Flows

In thousands of Naira

|   |      | Group       |             | Company     |             |
|---|------|-------------|-------------|-------------|-------------|
|   | Note | 31-Dec-17   | 31-Dec-16   | 31-Dec-17   | 31-Dec-16   |
| <b>Cash flows from operating activities:</b>              |      |             |             |             |             |
| Cash premium received                                     |      | 2,980,529   | 2,223,159   | 2,862,350   | 2,132,035   |
| Reinsurance premium paid                                  |      | (416,182)   | (493,219)   | (416,182)   | (493,219)   |
| Gross benefit and claims paid                             |      | (1,083,319) | (1,648,932) | (1,019,788) | (1,598,735) |
| Reinsurance recoveries                                    |      | 85,695      | 257,554     | 85,695      | 257,554     |
| Commission paid   |      | (343,469)   | (256,072)   | (337,933)   | (250,610)   |
| Maintenance expenses paid                                 |      | (58,166)    | (185,633)   | (58,166)    | (185,633)   |
| Commission received                                       |      | 95,255      | 123,127     | 95,255      | 123,127     |
| Cash from deposit Administration                          |      | (170,300)   | 47,832      | (170,300)   | 47,832      |
| Cash received/paid to intermediaries and other suppliers  |      | (959,086)   | (476,048)   | (880,309)   | (425,417)   |
| Cash paid to employees                                    |      | (520,228)   | (552,729)   | (495,900)   | (527,183)   |
| <b>Cash generated from operations</b>                     |      | (389,272)   | (960,961)   | (335,278)   | (920,249)   |
| Income tax paid   | 26   | (26,861)    | (91,250)    | (24,501)    | (91,250)    |
| <b>Net cash provided by operating activities</b>          |      | (416,133)   | (1,052,211) | (359,779)   | (1,011,499) |
| <b>Cash flows from investing activities:</b>              |      |             |             |             |             |
| Purchases of property, plant and equipment                | 15   | (65,733)    | (21,622)    | (65,022)    | (21,335)    |
| Proceed from disposal of property, plant and equipment    |      | 1,137       | 6,266       | 1,137       | 6,266       |
| Finance lease repayment proceeds                          |      | -           | 21,192      | -           | 21,192      |
| Purchase of financial assets                              |      | (142,134)   | (919,479)   | (142,134)   | (919,479)   |
| Proceeds from disposal and redemption of financial assets |      | 829,201     | 255,127     | 829,201     | 255,127     |
| Dividend received   |      | 31,674      | 23,302      | 14,345      | 23,302      |
| Interest received   |      | 409,717     | 540,841     | 409,717     | 531,829     |
| Rent received   |      | 46,430      | 36,517      | 43,350      | 36,517      |
| <b>Net cash provided by investing activities</b>          |      | 1,110,291   | (57,856)    | 1,090,595   | (66,581)    |
| <b>Cash flows from financing activities:</b>              |      |             |             |             |             |
| Proceed from borrowings                                   |      | -           | 494,750     | -           | 494,750     |
| Repayment of deposit for shares                           |      | -           | (500,000)   | -           | (500,000)   |
| Repayment of borrowings                                   |      | (646,521)   | -           | (646,521)   | -           |
| Deposit for shares  |      | -           | 50,050      | -           | -           |
| <b>Net cash provided/ (used in) financing activities</b>  |      | (646,521)   | 44,800      | (646,521)   | (5,250)     |
| Cash and cash equivalent at beginning of year             |      | 1,717,895   | 2,783,162   | 1,572,473   | 2,655,803   |
| Net increase in cash and cash equivalent                  |      | 47,637      | (1,065,267) | 84,295      | (1,083,330) |
| <b>Cash and cash equivalent at end of year</b>            | 5    | 1,765,532   | 1,717,895   | 1,656,768   | 1,572,473   |

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## Notes to the consolidated and separate financial statements

*In thousands of Naira*

|                                     | <b>Group</b>     |                  | <b>Company</b>   |                  |
|-------------------------------------|------------------|------------------|------------------|------------------|
|                                     | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| <b>5 Cash and cash equivalents</b>  |                  |                  |                  |                  |
| Cash at bank and in hand            | 126,553          | 461,772          | 125,457          | 459,910          |
| Bank overdraft                      | (300,616)        | (413,365)        | (300,616)        | (413,365)        |
| Short-term bank deposits (note 5.1) | 1,967,347        | 1,779,829        | 1,859,677        | 1,636,269        |
| Cash and cash equivalent            | 1,793,284        | 1,828,236        | 1,684,518        | 1,682,814        |
| Less:                               |                  |                  |                  |                  |
| Allowance for Impairment (note 5.2) | (27,753)         | (110,341)        | (27,753)         | (110,341)        |
|                                     | <b>1,765,531</b> | <b>1,717,895</b> | <b>1,656,765</b> | <b>1,572,473</b> |

**5.1** Short term bank deposits have an average maturity period of three months, and are made depending on the cash requirement of the Company. The average interest rate of the deposits is 13.1% (2016: 12.7%). The carrying amounts reasonably approximate fair value at the reporting date.

**5.2** The movement in the impairment balance at year end relates to some provision written back on bank balances as a result of further reconciliation of bank balances. It also included impairment allowance of N16.9 million in respect of the Resort Savings.

|                              | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|------------------|------------------|------------------|------------------|
|                              | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| <i>In thousands of Naira</i> |                  |                  |                  |                  |
| At 1 January                 | 110,341          | 102,157          | 110,341          | 102,157          |
| Additional impairment        | 16,988           | 16,884           | 16,988           | 16,884           |
| Impairment written back      | (99,576)         | (8,700)          | (99,576)         | (8,700)          |
| At 31 December               | 27,753           | 110,341          | 27,753           | 110,341          |

## 6 Financial assets

Financial assets comprise of;

|   |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
| Held to maturity (note (a) below)                   | 366,435          | 926,918          | 366,435          | 926,918          |
| Loans and receivables (note (b) below)              | 102,029          | 82,127           | 102,029          | 82,127           |
| Available-for-sale (note (c) below)                 | 169,401          | 187,192          | 169,401          | 187,192          |
| Fair value through profit and loss (note (d) below) | 481,852          | 506,019          | 481,852          | 506,019          |
|   | <b>1,119,717</b> | <b>1,702,256</b> | <b>1,119,717</b> | <b>1,702,256</b> |
| Current   | 468,464          | 1,009,045        | 468,464          | 1,009,045        |
| Non-current   | 651,253          | 693,211          | 651,253          | 693,211          |
|   | <b>1,119,717</b> | <b>1,702,256</b> | <b>1,119,717</b> | <b>1,702,256</b> |

### (a) Held to maturity

|  |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
| Government bond                        | 8,259          | 7,750          | 8,259          | 7,750          |
| Corporate bond                         | 262,370        | 259,105        | 262,301        | 259,105        |
| Treasury bills                         | 95,875         | 639,850        | 95,875         | 639,850        |
| Placements with financial institutions | -              | 20,213         | -              | 20,213         |
|  | <b>366,504</b> | <b>926,918</b> | <b>366,435</b> | <b>926,918</b> |

## Notes to the consolidated and separate financial statements

|                              |  | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|--|------------------|------------------|------------------|------------------|
|                              |  | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| <i>In thousands of Naira</i> |  |                  |                  |                  |                  |
| (b) (i)                      | <b>Loans and receivables</b>                                   |                  |                  |                  |                  |
|                              | Loan to policy holders   | 111,170          | 91,268           | 111,170          | 91,268           |
|                              | Staff Loans  | 3,436            | 3,436            | 3,436            | 3,436            |
|                              |  | 114,606          | 94,704           | 114,606          | 94,704           |
|                              | Impairment (note (b)(ii) below)                                | (12,577)         | (12,577)         | (12,577)         | (12,577)         |
|                              |  | <b>102,029</b>   | <b>82,127</b>    | <b>102,029</b>   | <b>82,127</b>    |
|                              | Current  | 102,029          | 82,127           | 102,029          | 82,127           |
|                              | Non-current  | -                | -                | -                | -                |
|                              |  | <b>102,029</b>   | <b>82,127</b>    | <b>102,029</b>   | <b>82,127</b>    |
| (ii)                         | The movement in allowance for impairment losses is as follows: |                  |                  |                  |                  |
|                              | At 1 January   | 12,577           | 10,731           | 12,577           | 10,731           |
|                              | Addition during the year                                       | -                | 1,846            | -                | 1,846            |
|                              | At 31 December   | <b>12,577</b>    | <b>12,577</b>    | <b>12,577</b>    | <b>12,577</b>    |
| (c)                          | <b>Available-for-sale financial assets</b>                     |                  |                  |                  |                  |
|                              | Unlisted equity securities at cost (note(c)(i) below)          | 171,953          | 187,192          | 171,953          | 187,192          |
|                              | Impairment allowance   | (2,552)          | -                | (2,552)          | -                |
|                              |  | <b>169,401</b>   | <b>187,192</b>   | <b>169,401</b>   | <b>187,192</b>   |

- (i) Available for sale investment securities are carried at cost less any allowance for impairment. The fair value of available for sale assets could not be reliably determined at reporting date due to the unavailability of observable market data.

Analysis of unlisted equities is shown below:

|                              |  | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|--|------------------|------------------|------------------|------------------|
|                              |  | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| <i>In thousands of Naira</i> |  |                  |                  |                  |                  |
|                              | Investment in Capital Bancorp Limited              | 37,296           | 37,296           | 37,296           | 37,296           |
|                              | Investment in Montgomery Vaults Nigeria Limited    | 7,100            | 7,100            | 7,100            | 7,100            |
|                              | Investment in Nigeria Aluminium Extrusions Limited | 11,394           | 11,394           | 11,394           | 11,394           |
|                              | Investment in Sterling Assurance Nigeria Limited   | 82,225           | 82,225           | 82,225           | 82,225           |
|                              | Energy and Allied Investment                       | 15,252           | 30,491           | 15,252           | 30,491           |
|                              | Waica Reinsurance Plc                              | 18,686           | 18,686           | 18,686           | 18,686           |
|                              |  | <b>171,953</b>   | <b>187,192</b>   | <b>171,953</b>   | <b>187,192</b>   |

- (ii) Investment in Waica Reinsurance Plc represents GNI Plc's investment in the entity at a cost of \$61,267 and which was valued in naira at year end at a closing rate of N305/\$1.
- (iii) Impairment allowance relates to the allowance made on investments with Sterling Assurance Plc.

|     |   | <b>Group</b>     |                  | <b>Company</b>   |                  |
|-----|---|------------------|------------------|------------------|------------------|
|     |   | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| (d) | <b>Fair value through profit and loss investment securities</b> |                  |                  |                  |                  |
|     | At 1 January  | 506,019          | 608,856          | 506,019          | 608,855          |
|     | Addition  | 49,430           | -                | 49,430           | -                |
|     | Disposal  | (72,677)         | -                | (72,677)         | -                |
|     | Fair value (loss)   | (919)            | (102,837)        | (919)            | (102,836)        |
|     | At 31 December  | <b>481,853</b>   | <b>506,019</b>   | <b>481,853</b>   | <b>506,019</b>   |

Changes in fair value of financial assets at fair value through profit or loss are recorded as net trading income on financial assets in the income statement. The fair value of all equity securities is based on their current bid prices on the Nigeria Stock Exchange.

## Notes to the consolidated and separate financial statements

### (e) Movement schedule of financial assets

In thousands of Naira

| <b>2017</b>           | <b>Held to Maturity</b> | <b>Loans and Receivables</b> | <b>Available for - sale</b> | <b>Fair Value through profit or loss</b> | <b>Total</b>     |
|-----------------------|-------------------------|------------------------------|-----------------------------|--|------------------|
| At 1 January          | 926,918                 | 82,127                       | 187,192                     | 506,019                                  | 1,702,256        |
| Additions             | 95,875                  | 19,902                       | -                           | 49,430                                   | 165,207          |
| Disposal              | (670,869)               | -                            | (15,239)                    | (72,678)                                 | (758,786)        |
| Redemption            | (1,395)                 | -                            | -                           | -  | (1,395)          |
| Interest received     | 15,906                  | -                            | -                           | -  | 15,906           |
| Fair value gain/loss  | -                       | -                            | -                           | (919)                                    | (919)            |
| Impairment            | -                       | -                            | (2,552)                     | -  | (2,552)          |
| <b>At 31 December</b> | <b>366,435</b>          | <b>102,029</b>               | <b>169,401</b>              | <b>481,852</b>                           | <b>1,119,717</b> |

| <b>2016</b>           | <b>Held to Maturity</b> | <b>Loans and Receivables</b> | <b>Available for - sale</b> | <b>Fair Value through profit or loss</b> | <b>Total</b>     |
|-----------------------|-------------------------|------------------------------|-----------------------------|--|------------------|
| At 1 January          | 297,912                 | 71,334                       | 157,659                     | 608,855                                  | 1,135,760        |
| Additions             | 909,220                 | 12,639                       | 10,259                      | -  | 932,118          |
| Foreign exchange gain | -                       | -                            | 7,348                       | -  | 7,348            |
| Bonus                 | -                       | -                            | 11,926                      | -  | 11,926           |
| Redemption            | (255,127)               | -                            | -                           | -  | (255,127)        |
| Interest accrued      | 10,011                  | -                            | -                           | -  | 10,011           |
| Interest received     | (35,098)                | -                            | -                           | -  | (35,098)         |
| Fair value gain/loss  | -                       | -                            | -                           | (102,836)                                | (102,836)        |
| Impairment            | -                       | (1,846)                      | -                           | -  | (1,846)          |
| <b>At 31 December</b> | <b>926,918</b>          | <b>82,127</b>                | <b>187,192</b>              | <b>506,019</b>                           | <b>1,702,256</b> |

### 7 Trade receivables

- (a) Trade receivables comprise:  
*In thousands of Naira*

|   | <b>Group</b>     |                  | <b>Company</b>   |                  |
|---|------------------|------------------|------------------|------------------|
|   | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| Due from agents                           | 59,520           | 174,812          | 1,053            | 174,812          |
| Due from brokers                          | 104,256          | 1,055,357        | 104,256          | 1,055,357        |
| Due from insurance companies              | 341              | 273,058          | 341              | 236,813          |
|   | 164,117          | 1,503,227        | 105,650          | 1,466,982        |
| Impairment allowance (see note (b) below) | -                | (1,450,718)      | -                | (1,450,718)      |
|   | <b>164,117</b>   | <b>52,509</b>    | <b>105,650</b>   | <b>16,264</b>    |

- (b) The movement in the allowance for impairment account is as follows:

*In thousands of Naira*

|                              | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|------------------|------------------|------------------|------------------|
|                              | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| At 1 January                 | 1,450,718        | 1,450,718        | 1,450,718        | 1,450,718        |
| Write off                    | (1,375,199)      | -                | (1,375,199)      | -                |
| Provision no longer required | (75,519)         | -                | (75,519)         | -                |
| <b>At 31 December</b>        | <b>-</b>         | <b>1,450,718</b> | <b>-</b>         | <b>1,450,718</b> |

The premium outstanding for the company as at statement of position date represent balance due from brokers which has been fully received as at 31 January, 2017 in accordance with the no premium no cover guideline issued by the National Insurance Commission (NAICOM).



## Notes to the consolidated and separate financial statements

(i) The age analysis of trade receivables as at the end of the year was as follows:

| Gross premium<br>Days | Group          |                  | Company        |                  |
|-----------------------|----------------|------------------|----------------|------------------|
|                       | 31-Dec-17      | 31-Dec-16        | 31-Dec-17      | 31-Dec-16        |
| 0 - 90 days           | 164,117        | 52,509           | 105,650        | 16,264           |
| 91 - 180 days         | -              | -                | -              | -                |
| Over 180 days         | -              | 1,450,718        | -              | 1,450,718        |
|                       | <u>164,117</u> | <u>1,503,227</u> | <u>105,650</u> | <u>1,466,982</u> |

### TABLE OF AGE ANALYSIS ON TRADE RECEIVABLE AS AT 31 DECEMBER 2017

#### COMPANY

| NUMBERS OF SCHEMES | 0 - 90 DAYS | 91 - 180 DAYS | 181 - 270 DAYS | GRAND TOTAL |
|--------------------|-------------|---------------|----------------|-------------|
|                    |             |               |                | N'000       |
| 40                 | 105,650     | -             | -              | 105,650     |
| 40                 |             |               |                | 105,650     |

| 8 Reinsurance assets                          | Group          |                | Company        |                |
|---|----------------|----------------|----------------|----------------|
|   | 31-Dec-17      | 31-Dec-16      | 31-Dec-17      | 31-Dec-16      |
| (a) Reinsurance recoveries-General business   | 289,559        | 180,433        | 289,559        | 180,433        |
| Reinsurance recoveries-Life business          | 3,587          | 12,105         | 3,587          | 12,105         |
| Prepaid re-insurance- General business        | 91,354         | 125,583        | 91,354         | 125,583        |
| Minimum and deposit premium- General business | -              | 24,219         | 43,009         | 24,219         |
| Balance due from reinsurance brokers          | 97,752         | 4,229          | 54,743         | 4,229          |
|   | <u>482,252</u> | <u>346,569</u> | <u>482,252</u> | <u>346,569</u> |
| Impairment allowance (see note (b) below)     | (4,229)        | (4,229)        | (4,229)        | (4,229)        |
|   | <u>478,023</u> | <u>342,340</u> | <u>478,023</u> | <u>342,340</u> |

(b) The Company conducted an impairment review of the reinsurance assets and arrive at an impairment of N4.2 million. The Company has the right to set-off reinsurance assets against reinsurance liabilities on settlement. The carrying amounts disclosed above is in respect of the reinsurance of investment contracts and it approximates the fair value at the reporting date.

(c) Reinsurance assets consists of the following:

*In thousands of Naira*

|                                     | Group          |                | Company        |                |
|-------------------------------------|----------------|----------------|----------------|----------------|
|                                     | 31-Dec-17      | 31-Dec-16      | 31-Dec-17      | 31-Dec-16      |
| Prepaid reinsurance                 | 92,670         | 137,688        | 92,670         | 137,688        |
| Reinsurance share of IBNR           | 2,270          | 87,512         | 2,270          | 87,512         |
| Claim recoverable                   | 340,074        | 92,921         | 340,074        | 92,921         |
| Minimum and deposit premium prepaid | 43,009         | 24,219         | 43,009         | 24,219         |
|                                     | <u>478,023</u> | <u>342,340</u> | <u>478,023</u> | <u>342,340</u> |

#### i Movement in prepaid reinsurance

|   |               |                |               |                |
|---|---------------|----------------|---------------|----------------|
| At 1 January                              | 137,688       | 99,321         | 137,688       | 99,321         |
| Additions in the year                     | 364,939       | 480,425        | 364,939       | 480,425        |
| Amortised in the year-reinsurance expense | (409,957)     | (442,058)      |               | (442,328)      |
| At 31 December                            | <u>92,670</u> | <u>137,688</u> | <u>92,670</u> | <u>137,418</u> |

#### ii Movement in minimum and deposit premium

|   |               |               |               |               |
|---|---------------|---------------|---------------|---------------|
| At 1 January                              | 24,219        | 41,854        | 24,219        | 41,854        |
| Additions in the year                     | 43,009        | 24,219        | 43,009        | 24,219        |
| Amortised in the year-reinsurance expense | (24,219)      | (41,854)      | (24,219)      | (41,854)      |
| At 31 December                            | <u>43,009</u> | <u>24,219</u> | <u>43,009</u> | <u>24,219</u> |

## Notes to the consolidated and separate financial statements

### 9 Deferred acquisition cost

- (a) This represents commission on unearned premium relating to the unexpired tenure of risk.

*In thousands of Naira*

| General business                                  | Group         |               | Company       |               |
|---|---------------|---------------|---------------|---------------|
|   | 31-Dec-17     | 31-Dec-16     | 31-Dec-17     | 31-Dec-16     |
| Deferred acquisition cost- Fire                   | 28,439        | 13,132        | 28,439        | 13,132        |
| Deferred acquisition cost- Gen. Accident          | 28,844        | 16,587        | 28,844        | 16,587        |
| Deferred acquisition cost- Motor                  | 9,718         | 10,973        | 9,718         | 10,973        |
| Deferred acquisition cost- Marine                 | 4,352         | 7,057         | 4,352         | 7,057         |
| Deferred acquisition cost- Bond                   | 316           | -             | 316           | -             |
| Deferred acquisition cost- Oil & Gas              | 5,948         | 5,013         | 5,948         | 5,013         |
| Deferred acquisition cost- Workmen's compensation | 188           | -             | 188           | -             |
|   | 77,805        | 52,762        | 77,805        | 52,762        |
| Life Business                                     | -             | -             | -             | -             |
|   | <b>77,805</b> | <b>52,762</b> | <b>77,805</b> | <b>52,762</b> |
| Current   | 77,805        | 52,762        | 77,805        | 52,762        |
| Non- current                                      | -             | -             | -             | -             |
|   | <b>77,805</b> | <b>52,762</b> | <b>77,805</b> | <b>52,762</b> |

- (b) The movement in deferred acquisition costs is as follows:

General business

|                              |               |               |               |               |
|------------------------------|---------------|---------------|---------------|---------------|
| At January                   | 52,762        | 108,104       | 52,762        | 108,104       |
| Additions during the year    | 343,469       | 256,072       | 337,933       | 250,610       |
| Amortisation during the year | (318,426)     | (311,414)     | (312,890)     | (305,952)     |
| <b>At 31 December</b>        | <b>77,805</b> | <b>52,762</b> | <b>77,805</b> | <b>52,762</b> |

### 10 Other receivables and prepayments

- (a) Other receivables and prepayments comprise:

*In thousands of Naira*

| General business  | Group          |                | Company        |                |
|---|----------------|----------------|----------------|----------------|
|   | 31-Dec-17      | 31-Dec-16      | 31-Dec-17      | 31-Dec-16      |
| Prepayment  | 34,675         | 27,604         | 30,374         | 22,105         |
| Stock and inventory                                       | 7,541          | 7,541          | 7,541          | 7,541          |
| Dividend receivable                                       | 2,567          | 2,567          | 2,567          | 2,567          |
| Staff Advances  | 23,168         | 27,022         | 23,168         | 27,022         |
| Rent receivable   | 139,914        | 111,786        | 139,914        | 111,786        |
| Receivable from former Wema Bank Group (note a (i) below) | 84,908         | 84,908         | 84,908         | 84,908         |
| Intercompany receivables                                  | -              | -              | 11,297         | 17,730         |
| Deposit for investments (note a (ii) below)               | 102,094        | 102,094        | 102,094        | 102,094        |
| Other receivables (note a (iii) below)                    | 260,252        | 168,999        | 260,252        | 168,999        |
|   | 655,119        | 532,521        | 662,115        | 544,752        |
| Impairment allowance (note (b) below)                     | (367,463)      | (374,931)      | (367,463)      | (374,931)      |
|   | <b>287,656</b> | <b>157,590</b> | <b>294,652</b> | <b>169,821</b> |
| Current   | 287,656        | 157,590        | 294,652        | 169,821        |
| Non-current   | -              | -              | -              | -              |
|   | <b>287,656</b> | <b>157,590</b> | <b>294,652</b> | <b>169,821</b> |

- (i) The receivables from former Wema Bank group is made up of balances from Independent Securities, Wise Property Limited and Wema Securities Plc. Full impairment has been made for the account balance.
- (ii) Deposit for investments represents investments of N96m in AIICO PFA, N5.8m in Energy Insurance Pool. Full impairment allowance has been made for this balance.
- (iii) Other receivables include balance due from Allied Bank Plc and Withholding tax. Allowance has been made on the account balance.

## Notes to the consolidated and separate financial statements

- (b) The movement in impairment allowance on other receivables and prepayments during the year was as follows:

| <i>In thousands of Naira</i> | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|------------------|------------------|------------------|------------------|
|                              | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| At 1 January                 | 374,931          | 373,342          | 374,931          | 373,342          |
| Addition during the year     | -                | 1,589            | -                | 1,589            |
| Write back during the year   | (4,087)          | -                | (4,087)          | -                |
| Write back during the year   | (3,381)          | -                | (3,381)          | -                |
| At 31 December               | <b>367,463</b>   | <b>374,931</b>   | <b>367,463</b>   | <b>374,931</b>   |

### 11 Investment in subsidiary

|                      |          |          |                |                |
|----------------------|----------|----------|----------------|----------------|
| Cost                 | -        | -        | 225,000        | 225,000        |
| Impairment allowance | -        | -        | (20,187)       | (41,444)       |
| At 31 December       | <b>-</b> | <b>-</b> | <b>204,813</b> | <b>183,556</b> |

On 4 July 2013, the Group acquired 97.5% of the common stock of GNI Healthcare Limited (formerly, Gamma Health Nigeria Limited), to carry on the business of healthcare financing and insurance, health care maintenance organization services and health risk management. This subsidiary was incorporated in July 2012. In 2017, the company raised additional capital through private placement which reduced GNI Plc's shareholding in GNI Healthcare, consequently, the interest reduced to 79.4% from 97.5%

The movement in impairment allowance on investment in subsidiary during the year was as follows:

| <i>In thousands of Naira</i> | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|------------------|------------------|------------------|------------------|
|                              | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| At 1 January                 | 374,931          | 373,342          | 41,444           | 37,473           |
| Addition during the year     | -                | 1,589            | -                | 3,971            |
| Write back during the year   | (7,468)          | -                | (21,257)         | -                |
| At 31 December               | <b>367,463</b>   | <b>374,931</b>   | <b>20,187</b>    | <b>41,444</b>    |

### 12 Investment properties

|                                   |                  |                  |                  |                  |
|-----------------------------------|------------------|------------------|------------------|------------------|
| At 1 January                      | 4,565,408        | 4,522,983        | 4,565,408        | 4,522,983        |
| Foreign exchange upon revaluation | 14,888           | -                | 14,888           | -                |
| Fair value gain                   | 211,521          | 42,425           | 211,521          | 42,425           |
| At 31 December                    | <b>4,791,817</b> | <b>4,565,408</b> | <b>4,791,817</b> | <b>4,565,408</b> |

*In thousands of Naira*

#### COMPARATIVE ANALYSIS OF INVESTMENT PROPERTIES

|   | <b>PROPERTY</b>          | <b>VALUE<br/>1 JAN 2017</b> | <b>ADDITIONS</b> | <b>DISPOSALS</b> | <b>FAIR VALUE<br/>GAIN</b> | <b>EXCHANGE<br/>GAIN</b> | <b>VALUE<br/>31 DEC 2017</b> |
|---|--------------------------|-----------------------------|------------------|------------------|----------------------------|--------------------------|------------------------------|
| 1 | GNI House, West Arbour,  | 145,186                     | -                | -                | 160,074                    | 14,888                   | 320,149                      |
| 2 | GNI House, 39/41 Martins | 469,561                     | -                | -                | 6,974                      | -                        | 476,534                      |
| 3 | GNI House, Akure         | 336,685                     | -                | -                | 6,734                      | -                        | 343,419                      |
| 4 | GNI House, Abeokuta      | 214,200                     | -                | -                | 4,284                      | -                        | 218,484                      |
| 5 | GNI House, Wuse Abuja    | 331,500                     | -                | -                | 8,288                      | -                        | 339,788                      |
| 6 | GNI Oregun Warehouse     | 517,401                     | -                | -                | 16,154                     | -                        | 533,556                      |
| 7 | GNI House, 47/57 Martins | 2,550,875                   | -                | -                | 9,013                      | -                        | 2,559,888                    |
|   | <b>GRAND TOTAL</b>       | <b>4,565,408</b>            |                  |                  | <b>211,521</b>             | <b>14,888</b>            | <b>4,791,817</b>             |

## Notes to the consolidated and separate financial statements

12(a) The items of investment properties are valued as shown below:

| <i>In thousands of Naira</i><br>Investment properties location                | Status of<br>Title | Group            |                  | Company          |                  |
|---|--------------------|------------------|------------------|------------------|------------------|
|   |                    | 31-Dec-17        | 31-Dec-16        | 31-Dec-17        | 31-Dec-16        |
| GNI House, Alagbaka Road Akure  | Perfected          | 343,419          | 336,685          | 343,419          | 336,685          |
| GNI House, Along Onikolobo Road, Panseke, Abeokuta                            | Perfected          | 218,484          | 214,200          | 218,484          | 214,200          |
| GNI House, 47/57 Martins street, Off Broad Street Marina Lagos (see note 13b) | Perfected          | 2,559,888        | 2,550,875        | 2,559,888        | 2,550,875        |
| GNI House, 39/41 Martins street, Off Broad Street Marina Lagos                | Perfected          | 476,534          | 469,561          | 476,534          | 469,561          |
| GNI House, No. 11 Malanje Street, Wuse Zone 4 Abuja                           | Perfected          | 339,788          | 331,500          | 339,788          | 331,500          |
| Oregun Warehouse, Plot 13-17, Morrison Crescent Oregun Lagos                  | Perfected          | 533,556          | 517,401          | 533,556          | 517,401          |
| GNI House, No. 13, West Arbour Street London E1 OPQ U.K                       | Perfected          | 320,148          | 145,186          | 320,147          | 145,186          |
|   |                    | <b>4,791,817</b> | <b>4,565,408</b> | <b>4,791,817</b> | <b>4,565,408</b> |

- (b) The property at 47/57 Marina Street, Marina Lagos was gutted by fire on 4 November, 2013 which affected mostly 1st, 2nd and 3rd floors including the mezzanine floor. The carrying amount of the property increased from N2.250 billion to N2.259 billion as a result of increase of N9 million in the value of the land. The company has obtained approval for the renovation of the building from the Lagos State Physical Planning in year 2016. The claims received from the Insurers of the property has also been warehoused in a fund account.
- (c) The London property at 13, West Arbour street Stepney London, United Kingdom was valued as at 31 December 2017 at N412.975 to £1 as opposed to the prior year valuation as at 31 December 2016 at N374.566 to £1. The property also increased in value from £387,612.6 as at 31 December 2016 to £775,225.2 as at 31 December 2017.
- (d) Measurement of fair value:

**(i) Fair value hierarchy**

The fair value of investment properties was determined by an external, independent property valuer, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The independent valuer, Ubosi Eleh & Co. (Estate Surveyors and Valuers, FRC/2013/NIESV/70000000/1493) valued the properties on the basis of open market value as at 31 December 2017.

The fair value measurement for the investment properties of N4.5billion has been categorised as a Level 3 fair value based on the inputs into the valuation technique used.

**(ii) Valuation technique and significant unobservable inputs**

The following table shows the valuation technique used in measuring the fair value of investment properties, as well as the significant unobservable inputs used.

| Valuation technique   | Significant unobservable inputs  | Inter-relationship between key unobservable inputs and fair value measurement   |
|---|--|---|
| The fair values are determined by applying the direct market evidence comparative method of valuation to derive the open market value. This valuation model reflects the current price on actual transaction for similar properties in the neighbourhood in recent time. References were made to prices of land and comparable properties in the neighbourhood. The data obtained were analysed and adjustment was made to reflect differences in site area and the actual location, quality of construction and off-site facilities. | -Prices per square meter<br>-Rate of development in the area<br>-Quality of the building.<br>-Influx of people and/or businesses to the area | The estimated fair value would increase (decrease) if the rate of development in the area increases (decreases), quality of the building increases (decreases), influx of people and/or business to the area increases (decreases). |

## Notes to the consolidated and separate financial statements

### 13 Intangible assets

(a) In thousands of Naira

|                        | Group<br>Purchased Computer<br>Software | Group<br>Purchased Computer<br>Software | Company<br>Purchased Computer<br>Software | Company<br>Purchased Computer<br>Software |
|------------------------|---|---|---|---|
|                        | 31-Dec-17                               | 31-Dec-16                               | 31-Dec-17                                 | 31-Dec-16                                 |
| <i>Cost:</i>           |   |   |   |   |
| At 31 December         | 229,382                                 | 229,382                                 | 199,382                                   | 199,382                                   |
| <i>Amortisation:</i>   |   |   |   |   |
| At January             | 227,238                                 | 168,329                                 | 197,238                                   | 138,329                                   |
| Amortisation charge    | 2,144                                   | 58,909                                  | 2,144                                     | 58,909                                    |
| At 31 December         | 229,382                                 | 227,238                                 | 199,382                                   | 197,238                                   |
| <b>Carrying amount</b> | <b>-</b>                                | <b>2,144</b>                            | <b>-</b>                                  | <b>2,144</b>                              |

(b) The intangible assets of the Group are made up of purchased computer software.

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## Notes to the consolidated and separate financial statements

### 14 Property, plant and equipment

#### (a) Group

In thousands of Naira  
2017

| Cost                            | LAND           | BUILDINGS      | FIXTURE & FITTINGS | COMPUTER EQUIPMENT | MOTOR VEHICLES | GENERATING SET | FURNITURE & EQUIPMENT | TOTAL            |
|---------------------------------|----------------|----------------|--------------------|--------------------|----------------|----------------|-----------------------|------------------|
| At 1 January                    | 516,290        | 451,229        | 37,288             | 105,993            | 319,978        | 98,791         | 114,929               | 1,644,498        |
| Revaluation gains               | 7,893          | 8,320          | -                  | -                  | -              | -              | -                     | 16,213           |
| Additions                       | -              | -              | 2,728              | 1,945              | 56,218         | 4,187          | 658                   | 65,736           |
| Disposals                       | -              | -              | (397)              | -                  | (8,251)        | -              | -                     | (8,648)          |
| <b>At 31 December</b>           | <b>524,183</b> | <b>459,549</b> | <b>40,016</b>      | <b>107,935</b>     | <b>367,945</b> | <b>102,978</b> | <b>115,190</b>        | <b>1,717,796</b> |
| <b>Accumulated depreciation</b> |                |                |                    |                    |                |                |                       |                  |
| At 1 January                    | 76,308         | 79,680         | 22,451             | 98,060             | 278,112        | 91,887         | 95,193                | 741,691          |
| Charge for the year             | 1,023          | 3,060          | 2,992              | 5,439              | 31,198         | 4,950          | 5,622                 | 54,284           |
| Transfer                        | (542)          | 542            | -                  | -                  | -              | -              | -                     | -                |
| Disposals                       | -              | -              | (208)              | -                  | (7,510)        | -              | -                     | (7,718)          |
| <b>At 31 December</b>           | <b>76,789</b>  | <b>83,282</b>  | <b>25,235</b>      | <b>103,499</b>     | <b>301,800</b> | <b>96,837</b>  | <b>100,815</b>        | <b>788,257</b>   |
| <b>Carrying amount</b>          |                |                |                    |                    |                |                |                       |                  |
| At 31 December 2017             | <b>447,394</b> | <b>376,267</b> | <b>14,384</b>      | <b>4,439</b>       | <b>66,145</b>  | <b>6,141</b>   | <b>14,772</b>         | <b>929,542</b>   |
| <b>At 1 January 2016</b>        | <b>439,982</b> | <b>371,549</b> | <b>14,837</b>      | <b>7,933</b>       | <b>41,866</b>  | <b>6,904</b>   | <b>19,736</b>         | <b>902,807</b>   |

- The Group had no capital commitments as at year end (31 December 2016: Nil)
- The Group's land and buildings were revalued by Ubosi Eleh & Co., estate surveyor and valuers on 31 December 2017 using both Investment method and Comparative method of valuation to arrive at the open market value.
- An impairment review was conducted and no impairment was required.

## Notes to the consolidated and separate financial statements

### Notes to the consolidated and separate financial statements

#### (b) Property, plant and equipment

Company  
In thousands of Naira  
2017

| Cost                            | LAND    | BUILDINGS | FIXTURE<br>&<br>FITTINGS | COMPUTER<br>EQUIPMENT | MOTOR<br>VEHICLES | GENERATING<br>SET | FURNITURE<br>&<br>EQUIPMENT | TOTAL     |
|---------------------------------|---------|-----------|--------------------------|-----------------------|-------------------|-------------------|-----------------------------|-----------|
| At 1 January 2017               | 475,385 | 340,788   | 30,433                   | 103,303               | 311,088           | 98,791            | 114,929                     | 1,474,717 |
| Revaluation gains               | 6,798   | 8,511     | -                        | -                     | -                 | -                 | -                           | 15,309    |
| Additions                       | -       | -         | 2,728                    | 1,231                 | 56,218            | 4,187             | 658                         | 65,022    |
| Disposals                       | -       | -         | (397)                    | -                     | (8,251)           | -                 | -                           | (8,648)   |
| Balance, end of year            | 482,183 | 349,299   | 32,764                   | 104,534               | 359,055           | 102,978           | 115,587                     | 1,546,400 |
| <b>Accumulated depreciation</b> |         |           |                          |                       |                   |                   |                             |           |
| At 1 January 2017               | 74,379  | 71,478    | 19,572                   | 95,509                | 270,518           | 91,887            | 95,193                      | 718,536   |
| Charge for the year             | -       | 299       | 2,992                    | 5,271                 | 29,901            | 4,950             | 4,765                       | 48,178    |
| Adjustment                      | (542)   | 542       | -                        | -                     | -                 | -                 | -                           | -         |
| Disposals                       | -       | -         | (208)                    | -                     | (7,510)           | -                 | -                           | (7,718)   |
| At 31 December 2017             | 73,837  | 72,319    | 22,356                   | 100,780               | 292,909           | 96,837            | 99,958                      | 758,996   |
| <b>Carrying amount</b>          |         |           |                          |                       |                   |                   |                             |           |
| At 31 December 2017             | 408,346 | 276,980   | 10,408                   | 3,754                 | 66,146            | 6,141             | 15,629                      | 787,404   |
| At 1 January 2017               | 401,006 | 269,310   | 10,861                   | 7,794                 | 40,569            | 6,904             | 19,736                      | 756,180   |

- The Company had no capital commitments as at year end (31 December 2016: Nil)
- The Company's land and buildings were revalued by Uboji Eleh & Co., estate surveyor and valuers on 31 December 2017 using both Investment method and Comparative method of valuation to arrive at the open market value.
- An impairment review was conducted and no impairment was required.
- We had to make adjustment in Accumulated Depreciation on Land and Building to properly recognize the correct depreciation charges earlier on posted against land (over the years).

## Notes to the consolidated and separate financial statements

### 15 Statutory deposit

This represents the Company's deposit with the Central Bank of Nigeria as at 31 December 2017, in compliance with the Insurance Act, CAP 117 LFN 2004. It comprises:

| <i>In thousands of Naira</i> | <b>Group</b>     |                  | <b>Company</b>   |                  |
|------------------------------|------------------|------------------|------------------|------------------|
|                              | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| General                      | 300,000          | 300,000          | 300,000          | 300,000          |
| Life                         | 200,000          | 200,000          | 200,000          | 200,000          |
|                              | <b>500,000</b>   | <b>500,000</b>   | <b>500,000</b>   | <b>500,000</b>   |
| Current                      | -                | -                | -                | -                |
| Non-current                  | 500,000          | 500,000          | 500,000          | 500,000          |
|                              | <b>500,000</b>   | <b>500,000</b>   | <b>500,000</b>   | <b>500,000</b>   |

### 16 Insurance contract liabilities

*In thousands of Naira*

|   |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
| Notified claims   | 1,172,782        | 799,079          | 1,151,218        | 780,903          |
| Claims incurred but not reported                        | 644,997          | 733,971          | 643,680          | 723,975          |
| Outstanding claims (note (a) below):                    | 1,816,780        | 1,533,050        | 1,794,898        | 1,504,878        |
| Unearned premiums (note (b) below)                      | 724,333          | 455,580          | 679,030          | 429,303          |
| Life insurance contract liabilities (note (c)(i) below) | 377,157          | 445,279          | 377,157          | 445,279          |
|   | <b>2,918,270</b> | <b>2,433,909</b> | <b>2,851,085</b> | <b>2,379,460</b> |
| Current   | 799,079          | 799,079          | 780,903          | 780,903          |
| Non-current   | 2,119,191        | 1,634,830        | 2,070,182        | 1,598,557        |
|   | <b>2,918,270</b> | <b>2,433,909</b> | <b>2,851,085</b> | <b>2,379,460</b> |

The net liability for insurance contracts is tested for adequacy by discounting current estimates of all future contractual cash flows and comparing this amount to the carrying value of the liability net of deferred acquisition costs. Where a shortfall is identified, an additional provision is made and the Company recognizes the deficiency in the income statement for the year. The Company's net liability for insurance contracts was tested for adequacy by Ernst & Young actuary, located in Nigeria with FRC number FRC/NAS/00000000738 as at 31 December 2017.

## Notes to the consolidated and separate financial statements

### (a) Claims reported and IBNR:

#### 31-Dec-17

The claims reported are analysed below:

| <i>In thousands of Naira</i> | <b>Gross<br/>claims<br/>Outstanding<br/>31-Dec-17</b> | <b>Provision<br/>for IBNR<br/>31-Dec-17</b> | <b>Outstanding<br/>Claims<br/>31-Dec-17</b> |
|------------------------------|---|---|---|
| <b>General</b>               |   |   |   |
| General accidents            | 129,109   | 48,100                                      | 177,210                                     |
| Fire                         | 184,328   | 19,771                                      | 204,099                                     |
| Marine                       | 12,375  | 24,005                                      | 36,381                                      |
| Motor                        | 25,647  | 42,178                                      | 67,824                                      |
| Oil and gas                  | 86,741  | 12,897                                      | 99,638                                      |
| Employer's liability         | 2,450   | 6,042                                       | 8,492                                       |
|                              | <b>440,650</b>  | <b>152,993</b>                              | <b>593,644</b>                              |
| <b>Life</b>                  |   |   |   |
| Group life                   | 703,422   | 490,686                                     | 1,194,108                                   |
| Individual life              | 7,146   |   | 7,146                                       |
|                              | <b>710,568</b>  | <b>490,686</b>                              | <b>1,201,254</b>                            |
| <b>Company</b>               | <b>1,151,218</b>                                      | <b>643,679</b>                              | <b>1,794,898</b>                            |
| <b>Healthcare</b>            | <b>13,080</b>   | <b>8,802</b>                                | <b>21,882</b>                               |
| <b>Group</b>                 | <b>1,164,298</b>                                      | <b>652,482</b>                              | <b>1,816,780</b>                            |

#### 31-Dec-16

The claims reported are analysed below:

| <i>In thousands of Naira</i> | <b>Gross<br/>claims<br/>Outstanding<br/>31-Dec-16</b> | <b>Provision<br/>for IBNR<br/>31-Dec-16</b> | <b>Outstanding<br/>Claims<br/>31-Dec-16</b> |
|------------------------------|---|---|---|
| <b>General</b>               |   |   |   |
| Fire                         | 133,532   | 72,131                                      | 205,663                                     |
| General accidents            | 45,607  | 65,916                                      | 111,523                                     |
| Motor                        | 42,562  | 6,804                                       | 49,366                                      |
| Marine                       | 28,513  | 17,677                                      | 46,190                                      |
| Oil and gas                  | 92,219  | 34,255                                      | 126,474                                     |
| Employers liability          | 1,914   | 4,065                                       | 5,979                                       |
|                              | <b>344,347</b>  | <b>200,848</b>                              | <b>545,195</b>                              |
| <b>Life</b>                  |   |   |   |
| Group life                   | 409,571   | 523,127                                     | 932,698                                     |
| Individual life              | 26,985  | -   | 26,985                                      |
|                              | <b>436,556</b>  | <b>523,127</b>                              | <b>959,683</b>                              |
| <b>Company</b>               | <b>780,909</b>  | <b>723,975</b>                              | <b>1,504,878</b>                            |
| <b>Healthcare</b>            | <b>18,176</b>   | <b>9,996</b>                                | <b>28,172</b>                               |
|                              | <b>799,079</b>  | <b>733,971</b>                              | <b>1,533,050</b>                            |

## Notes to the consolidated and separate financial statements

| <b>General</b><br><i>In thousands of Naira</i>          | <b>Group</b><br><b>31-Dec-17</b> | <b>Group</b><br><b>31-Dec-16</b> | <b>Company</b><br><b>31-Dec-17</b> | <b>Company</b><br><b>31-Dec-16</b> |
|---|----------------------------------|----------------------------------|------------------------------------|------------------------------------|
| Gross provision for outstanding claims                  | 440,650                          | 344,347                          | 440,650                            | 344,347                            |
| Provision for IBNR                                      | 152,993                          | 200,848                          | 152,993                            | 200,848                            |
| Provision for outstanding claims - closing              | 593,644                          | 545,195                          | 593,644                            | 545,195                            |
| Provision for outstanding claims - opening              | (545,195)                        | (673,741)                        | (545,195)                          | (673,741)                          |
| Decrease/(increase) in provision for outstanding claims | 48,449                           | (128,546)                        | 48,449                             | (128,546)                          |
| <b>Life</b>   |                                  |                                  |                                    |                                    |
| Gross provision for outstanding claims                  | 710,568                          | 436,556                          | 710,568                            | 436,556                            |
| Provision for IBNR                                      | 490,686                          | 523,127                          | 490,686                            | 523,127                            |
| Provision for outstanding claims - closing              | 1,201,254                        | 959,683                          | 1,201,254                          | 959,683                            |
| Provision for outstanding claims - opening              | (959,683)                        | (795,462)                        | (959,683)                          | (795,462)                          |
| Increase in provision for outstanding claims            | 241,571                          | 164,221                          | 241,571                            | 164,221                            |
| <b>Healthcare</b>                                       |                                  |                                  |                                    |                                    |
| Gross provision for outstanding claims                  | 13,080                           | 18,176                           |                                    |                                    |
| Provision for IBNR                                      | 8,801                            | 9,996                            |                                    |                                    |
| Provision for outstanding claims - closing              | 21,882                           | 28,172                           |                                    |                                    |
| Provision for outstanding claims - opening              | (28,172)                         | (23,511)                         |                                    |                                    |
| Increase in provision for outstanding claims            | (6,290)                          | 4,661                            |                                    |                                    |
|   | <b>283,730</b>                   | <b>40,336</b>                    | <b>290,020</b>                     | <b>35,675</b>                      |

(b) Unearned premium

(b)(i) Unearned premium comprises:  
*In thousands of Naira*

|                      |         |         |         |         |
|----------------------|---------|---------|---------|---------|
| <b>General</b>       |         |         |         |         |
| Fire                 | 74,876  | 99,198  | 74,876  | 99,198  |
| General accidents    | 79,445  | 83,240  | 79,445  | 83,240  |
| Motor                | 105,358 | 124,524 | 105,358 | 124,524 |
| Marine               | 21,694  | 38,999  | 21,694  | 38,999  |
| Employer's liability | 2,281   | 1,373   | 2,281   | 1,373   |
| Engineering          | 32,807  | 7,496   | 32,807  | 7,496   |
| Bond                 | 3,583   | 746     | 3,583   | 746     |
|                      | -       | 28,379  | -       | 28,379  |
|                      | 320,044 | 383,956 | 320,044 | 383,956 |
| <b>Life</b>          |         |         |         |         |
| Group life fund      | 358,986 | 45,347  | 358,986 | 45,347  |
| Individual life fund | -       | -       | -       | -       |
|                      | 358,986 | 45,347  | 358,986 | 45,347  |
| <b>Healthcare</b>    | 45,303  | 26,278  |         |         |
|                      | 45,303  | 26,278  |         |         |
|                      | 724,333 | 455,581 | 679,030 | 429,303 |



## Notes to the consolidated and separate financial statements

(b)(ii) The movement in unearned premium reserve UPR during the year was as follows:

### 2017

*In thousands of Naira*

|   | General  | Group Life | Health Care | Combined |
|---|----------|------------|-------------|----------|
| At 1 January  | 383,956  | 45,347     | 26,278      | 455,581  |
| Increase/(decrease) provision in unearned premium reserve | (63,912) | 313,639    | 19,025      | 268,752  |
| At 31 December  | 320,044  | 358,986    | 45,303      | 724,333  |

### 2016

*In thousands of Naira*

|   |         |           |          |           |
|---|---------|-----------|----------|-----------|
| At 1 January  | 318,502 | 598,595   | 48,354   | 965,451   |
| Increase/(decrease) provision in unearned premium reserve | 65,454  | (553,248) | (22,076) | (509,870) |
| At 31 December  | 383,956 | 45,347    | 26,278   | 455,581   |

(c)(i) **Life fund**

|                      | Group<br>31-Dec-17 | Group<br>31-Dec-16 | Company<br>31-Dec-17 | Company<br>31-Dec-16 |
|----------------------|--------------------|--------------------|----------------------|----------------------|
| Group life fund      | 45,144             | 6,135              | 45,144               | 6,135                |
| Individual life fund | 178,080            | 316,058            | 178,080              | 316,058              |
| Annuity              | 153,932            | 123,086            | 153,932              | 123,086              |
|                      | 377,156            | 445,279            | 377,156              | 445,279              |

(c)(ii) The movement in life fund during the year was as follows:

### 2017

*In thousands of Naira*

|  | Individual Life | Group Life | Annuity | Combined |
|--|-----------------|------------|---------|----------|
| At 1 January                               | 316,058         | 6,135      | 123,086 | 445,279  |
| Increase/(decrease) provision in life fund | (137,978)       | 39,010     | 30,846  | (68,122) |
| At 31 December                             | 178,080         | 45,144     | 153,932 | 377,156  |

### 2016

*In thousands of Naira*

|  | Individual Life | Group Life | Annuity | Combined |
|--|-----------------|------------|---------|----------|
| At 1 January                               | 370,247         | 940        | 55,526  | 426,713  |
| Increase/(decrease) provision in life fund | (54,189)        | 5,195      | 67,560  | 18,566   |
| At 31 December                             | 316,058         | 6,135      | 123,086 | 445,279  |

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## Notes to the consolidated and separate financial statements

### AGED ANALYSIS OF OUTSTANDING CLAIMS

#### COMBINE POSITION

| S/N | NUMBERS OF SCHEMES | 0 - 90 DAYS | 91 - 180 DAYS | 181 - 270 DAYS | 271 - 365 DAYS | 366 AND ABOVE | GRAND TOTAL         |
|-----|--------------------|-------------|---------------|----------------|----------------|---------------|---------------------|
| 1   | 164                | 240,721.98  | -             | -              | -              | -             | 240,721.98          |
| 2   | 150                | -           | 106,490.53    | -              | -              | -             | 106,490.53          |
| 3   | 152                | -           | -             | 384,914.88     | -              | -             | 384,914.88          |
| 4   | 107                | -           | -             | -              | 34,483.39      | -             | 34,483.39           |
| 5   | 600                | -           | -             | -              | -              | 384,607.21    | 384,607.21          |
|     | <b>1173</b>        |             |               |                |                |               | <b>1,151,217.99</b> |

#### GENERAL BUSINESS

| S/N | NUMBERS OF SCHEMES | 0 - 90 DAYS | 91 - 180 DAYS | 181 - 270 DAYS | 271 - 365 DAYS | 366 AND ABOVE | GRAND TOTAL       |
|-----|--------------------|-------------|---------------|----------------|----------------|---------------|-------------------|
| 1   | 87                 | 97,075.70   | -             | -              | -              | -             | 97,075.70         |
| 2   | 52                 | -           | 22,555.32     | -              | -              | -             | 22,555.32         |
| 3   | 67                 | -           | -             | 67,119.33      | -              | -             | 67,119.33         |
| 4   | 90                 | -           | -             | -              | 15,988.12      | -             | 15,988.12         |
| 5   | 532                | -           | -             | -              | -              | 237,911.84    | 237,911.84        |
|     | <b>828</b>         |             |               |                |                |               | <b>440,650.30</b> |

#### LIFE BUSINESS

| S/N | NUMBERS OF SCHEMES | 0 - 90 DAYS | 91 - 180 DAYS | 181 - 270 DAYS | 271 - 365 DAYS | 366 AND ABOVE | GRAND TOTAL       |
|-----|--------------------|-------------|---------------|----------------|----------------|---------------|-------------------|
| 1   | 77                 | 143,646.28  | -             | -              | -              | -             | 143,646.28        |
| 2   | 98                 | -           | 83,935.21     | -              | -              | -             | 83,935.21         |
| 3   | 85                 | -           | -             | 317,795.55     | -              | -             | 317,795.55        |
| 4   | 17                 | -           | -             | -              | 18,495.28      | -             | 18,495.28         |
| 5   | 68                 | -           | -             | -              | -              | 146,695.37    | 146,695.37        |
|     | <b>345</b>         |             |               |                |                |               | <b>710,567.69</b> |

Outstanding Claims in excess of 90 days relate to claims reported that were not yet fully documented and claims that were still passing through approval process as at 31st December 2017

## Notes to the consolidated and separate financial statements

### 17 Investment contract liabilities

- (a) At amortised cost

*In thousands of Naira*

|                                      | <b>Group</b>          |                       | <b>Company</b>        |                       |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                      | <b>31-Dec-17</b>      | <b>31-Dec-16</b>      | <b>31-Dec-17</b>      | <b>31-Dec-16</b>      |
| Deposit administration               | 603,794               | 774,095               | 603,794               | 774,095               |
| Guaranteed interest (note (c) below) | 15,600                | 15,404                | 15,600                | 15,404                |
|                                      | <u>619,394</u>        | <u>789,499</u>        | <u>619,394</u>        | <u>789,499</u>        |
| Current                              | -                     | -                     | -                     | -                     |
| Non-current                          | <u>619,394</u>        | <u>789,499</u>        | <u>619,394</u>        | <u>789,499</u>        |
|                                      | <b><u>619,394</u></b> | <b><u>789,499</u></b> | <b><u>619,394</u></b> | <b><u>789,499</u></b> |

- (b) The movement in investment contract liabilities during the year was as follows:

*In thousands of Naira*

|                           | <b>Group</b>     |                  | <b>Company</b>   |                  |
|---------------------------|------------------|------------------|------------------|------------------|
|                           | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| At 1 January              | 789,498          | 726,262          | 789,498          | 726,262          |
| Additions during the year | 239,918          | 52,545           | 239,918          | 52,545           |
| Guaranteed interest       | 196              | 15,404           | 196              | 15,404           |
| Withdrawals               | <u>(410,218)</u> | <u>(4,713)</u>   | <u>(410,218)</u> | <u>(4,713)</u>   |
| At 31 December            | <u>619,394</u>   | <u>789,498</u>   | <u>619,394</u>   | <u>789,498</u>   |

- (c) Guaranteed interest on investment contracts represents interest which accrues to the account of investment contract holders. All these contract are designated at financial liabilities and measured at amortised cost.

- (d) **Investment Contract Revenue Account**

*In thousands of Naira*

|                     | <b>Group</b>     |                  | <b>Company</b>   |                  |
|---------------------|------------------|------------------|------------------|------------------|
|                     | <b>31-Dec-17</b> | <b>31-Dec-16</b> | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
| Interest income     | 130,570          | 146,022          | 130,570          | 146,022          |
| Guaranteed Interest | <u>(196)</u>     | <u>(15,404)</u>  | <u>(196)</u>     | <u>(15,404)</u>  |
| At 31 December      | <u>130,374</u>   | <u>130,618</u>   | <u>130,374</u>   | <u>130,618</u>   |

### 18 Trade payable

Trade payable comprise liabilities due to agents, brokers and re-insurance companies.

*In thousands of Naira*

|                   | <b>Group</b>         | <b>Group</b>         | <b>Company</b>       | <b>Company</b>       |
|-------------------|----------------------|----------------------|----------------------|----------------------|
|                   | <b>31-Dec-17</b>     | <b>31-Dec-16</b>     | <b>31-Dec-17</b>     | <b>31-Dec-16</b>     |
| Due to reinsurers | <u>33,758</u>        | <u>41,992</u>        | <u>33,758</u>        | <u>41,992</u>        |
| Current           | 33,758               | 41,992               | 33,758               | 41,992               |
| Non-current       | <u>-</u>             | <u>-</u>             | <u>-</u>             | <u>-</u>             |
|                   | <b><u>33,758</u></b> | <b><u>41,992</u></b> | <b><u>33,758</u></b> | <b><u>41,992</u></b> |

### 19 Retirement benefit obligation

This represents the balance of the Company's accruals for gratuity to be paid to its employees on exit from the Company based on its gratuity scheme which was discontinued in 2010. The gratuity scheme is solely funded by the Company. No valuation was carried out on this balance as the scheme has been discontinued since 2010.

*In thousands of Naira*

|                         | <b>Group</b>        |                     | <b>Company</b>      |                     |
|-------------------------|---------------------|---------------------|---------------------|---------------------|
|                         | <b>31-Dec-17</b>    | <b>31-Dec-16</b>    | <b>31-Dec-17</b>    | <b>31-Dec-16</b>    |
| At 31 January           | 2,406               | 3,097               | 2,406               | 3,097               |
| Payment during the year | <u>-</u>            | <u>(691)</u>        | <u>-</u>            | <u>(691)</u>        |
| At 31 December          | <b><u>2,406</u></b> | <b><u>2,406</u></b> | <b><u>2,406</u></b> | <b><u>2,406</u></b> |

## Notes to the consolidated and separate financial statements

|                                      | Group     |           | Company   |           |
|--------------------------------------|-----------|-----------|-----------|-----------|
|                                      | 31-Dec-17 | 31-Dec-16 | 31-Dec-17 | 31-Dec-16 |
| <b>20 Short term borrowing</b>       |           |           |           |           |
| Borrowings carried at amortised cost | -         | 519,893   | -         | 519,893   |

The borrowing represents cash advance of N500m granted to the company by WEMA bank to meet urgent working capital needs. The facility has a tenor of 180 days with 24.5% interest rate. This has been fully repaid as at year end.

## 21 Provisions and other payables

| <i>In thousands of Naira</i>      | Group          |                | Company        |                |
|-----------------------------------|----------------|----------------|----------------|----------------|
|                                   | 31-Dec-17      | 31-Dec-16      | 31-Dec-17      | 31-Dec-16      |
| Unearned income (note (a) below)  | 29,305         | 29,305         | 29,305         | 29,305         |
| Accrued Supervisory fees          | 135            | 35,570         | 135            | 35,570         |
| Payable to WEMA Bank Group        | 4,508          | -              | 4,508          | -              |
| Pension payables (note (b) below) | 952            | 779            | -              | -              |
| Withholding tax payable           | 1,309          | 7,863          | 1,226          | 7,224          |
| Other accruals and payables       | 136,942        | 77,247         | 136,942        | 77,247         |
| Provision (note (c) below)        | 39,860         | 40,230         | 39,860         | 40,230         |
| Claims fund (note (d) below)      | -              | 159,236        | -              | 159,236        |
| Sundry creditors                  | 270,852        | 240,296        | 306,139        | 230,556        |
|                                   | <b>483,863</b> | <b>590,526</b> | <b>518,115</b> | <b>579,368</b> |
| Current                           | 29,305         | 29,305         | 29,305         | 29,305         |
| Non-current                       | 454,558        | 561,221        | 488,810        | 550,063        |
|                                   | <b>483,863</b> | <b>590,526</b> | <b>518,115</b> | <b>579,368</b> |

- (a) Unearned income represents unearned rental income. The Company earns rental income on some of its investment properties. These amounts are non-refundable and are credited to income as the services are rendered.

| <i>In thousands of Naira</i> | Group      |            | Company   |           |
|------------------------------|------------|------------|-----------|-----------|
|                              | 31-Dec-17  | 31-Dec-16  | 31-Dec-17 | 31-Dec-16 |
| <b>(b) Pension payable</b>   |            |            |           |           |
| At 1 January                 | 779        | -          | -         | -         |
| Addition during the year     | 208        | 25,438     | -         | 24,124    |
| Remittance during the year   | (35)       | (24,659)   | -         | (24,124)  |
| <b>At 31 December</b>        | <b>952</b> | <b>779</b> | <b>-</b>  | <b>-</b>  |

- (c) Included in the balance above is the provision for the Company's litigation and claims which is dependent on the outcome of various court proceedings. The Company has elected for a disclosure exemption pursuant to IAS 37 in order to avoid prejudicing the outcome of these various litigations.

- (d) Claims fund represents claims recovered from co-insurers on the fire affected property of the company at 47/49 Martins Street, Lagos Island, Lagos.

## 22 Deposit for shares

| <i>In thousands of Naira</i>         | Group     |               | Company   |           |
|--------------------------------------|-----------|---------------|-----------|-----------|
|                                      | 31-Dec-17 | 31-Dec-16     | 31-Dec-17 | 31-Dec-16 |
| At 1 January                         | 50,050    | 500,000       | -         | 500,000   |
| Cash deposited                       | -         | 50,050        | -         | -         |
| Withdrawal                           | -         | (500,000)     | -         | (500,000) |
| Utilised through allotment of shares | (50,050)  | -             | -         | -         |
| <b>At 31 December</b>                | <b>-</b>  | <b>50,050</b> | <b>-</b>  | <b>-</b>  |

The deposit for shares represents cash deposited by the shareholders in the year 2016. These shares have been allotted in the year 2017.

## Notes to the consolidated and separate financial statements

### 23 Deferred tax assets and liabilities

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Deferred tax assets and liabilities are attributable to the following:

*In thousands of Naira*

|  | Group<br>31-Dec-17 | Group<br>31-Dec-16 | Company<br>31-Dec-17 | Company<br>31-Dec-16 |
|--|--------------------|--------------------|----------------------|----------------------|
| <b>Assets:</b>                               |                    |                    |                      |                      |
| Property, plant and equipment                | (6,033)            | (6,033)            | (6,033)              | (6,033)              |
| Unrelieved losses                            | -                  | -                  | -                    | -                    |
| Deferred tax assets                          | (6,033)            | (6,033)            | (6,033)              | (6,033)              |
| <b>Liabilities:</b>                          |                    |                    |                      |                      |
| Property, plant and equipment                | 15,029             | 12,446             | 6,371                | 4,840                |
| Investment properties                        | -                  | -                  | -                    | -                    |
| Deferred tax liabilities                     | 15,029             | 12,446             | 6,371                | 4,840                |
| <b>Net Deferred tax liabilities/(assets)</b> | <b>8,996</b>       | <b>6,413</b>       | <b>338</b>           | <b>(1,193)</b>       |

#### Group

The movement in temporary differences recognised during the year ended 31 December 2017 is as follows:

| <i>In thousands of Naira</i>  | At<br>1 January | Recognised<br>in profit or<br>loss | Recognised in<br>other<br>comprehensive<br>income | At 31<br>December |
|-------------------------------|-----------------|------------------------------------|---|-------------------|
| Property, plant and equipment | (169,637)       | -                                  | 1,621   | (168,016)         |
| Tax Adjustment                | 17,837          | -                                  | -   | 17,837            |
| Unrelieved losses             | (317,187)       | -                                  | -   | (317,187)         |
| Investment properties         | 475,400         | -                                  | -   | 475,400           |
|                               | 6,413           | -                                  | 1,621   | 8,034             |

#### Company

The movement in temporary differences recognised during the year ended 31 December 2017 is as follows:

| <i>In thousands of Naira</i>  | At 1<br>January | Recognised<br>in profit or<br>loss | Recognised in<br>other<br>comprehensive<br>income | At 31<br>December |
|-------------------------------|-----------------|------------------------------------|---|-------------------|
| Property, plant and equipment | (40,626)        | -                                  | 1,531   | (39,095)          |
| Unrelieved losses             | (294,691)       | -                                  | -   | (294,691)         |
| Investment properties         | 334,124         | -                                  | -   | 334,124           |
|                               | (1,193)         | -                                  | 1,531   | 338               |

| <i>In thousands of Naira</i>  | At 1<br>January | Recognised<br>in profit or<br>loss | Recognised in<br>other<br>comprehensive<br>income | At 31<br>December |
|-------------------------------|-----------------|------------------------------------|---|-------------------|
| Property, plant and equipment | (171,695)       | -                                  | 2,058   | (169,637)         |
| Tax adjustment                | 17,837          | -                                  | -   | 17,837            |
| Unrelieved losses             | (317,846)       | 659                                | -   | (317,187)         |
| Investment properties         | 475,400         | -                                  | -   | 475,400           |
|                               | 3,696           | 659                                | 2,058   | 6,413             |



## Notes to the consolidated and separate financial statements

### Company

The movement in temporary differences recognised during the year ended 31 December 2016 is as follows:

| <i>In thousands of Naira</i>  | <b>At 1 January</b> | <b>Recognised in profit or loss</b> | <b>Recognised in other comprehensive income</b> | <b>At 31 December</b> |
|-------------------------------|---------------------|-------------------------------------|---|-----------------------|
| Property, plant and equipment | (42,684)            | -                                   | 2,058   | (40,626)              |
| Unrelieved losses             | (294,691)           | -                                   | -   | (294,691)             |
| Investment properties         | 334,124             | -                                   | -   | 334,124               |
|                               | (3,251)             | -                                   | 2,058   | (1,193)               |

### Unrecognized deferred tax assets

Significant management judgment is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

## 24 Taxation

### (a) Current income tax liabilities

The movement in this account during the year was as follows:

| <i>In thousands of Naira</i>           | <b>Group 31-Dec-17</b> | <b>Group 31-Dec-16</b> | <b>Company 31-Dec-17</b> | <b>Company 31-Dec-16</b> |
|--|------------------------|------------------------|--------------------------|--------------------------|
| At 1 January                           | 131,040                | 190,529                | 126,501                  | 187,253                  |
| Payments during the year               | (26,861)               | (91,250)               | (24,501)                 | (91,250)                 |
| Charge for the year (see note b below) | 46,017                 | 31,761                 | 43,870                   | 30,498                   |
| <b>At 31 December</b>                  | <b>150,196</b>         | <b>131,040</b>         | <b>145,870</b>           | <b>126,501</b>           |
| Current                                | 150,196                | 131,040                | 145,870                  | 126,501                  |
| Non-current                            | -                      | -                      | -                        | -                        |
|  | <b>150,196</b>         | <b>131,040</b>         | <b>145,870</b>           | <b>126,501</b>           |

### (b) Income tax expense for the year comprises;

| <i>In thousands of Naira</i> |               |               |               |               |
|------------------------------|---------------|---------------|---------------|---------------|
| Corporate income tax charge  | -             | -             | -             | -             |
| Tertiary education tax       | 6,374         | 192           | 5,672         | -             |
| Information technology levy  | 4,504         | -             | 4,504         | -             |
|                              | 10,878        | 192           | 10,176        | -             |
| Minimum Tax                  | 35,139        | 31,569        | 33,694        | 30,498        |
| Charge for the year          | 46,017        | 31,761        | 43,870        | 30,498        |
| Deferred tax charge          | 962           | 659           | -             | -             |
|                              | <b>46,979</b> | <b>32,420</b> | <b>43,870</b> | <b>30,498</b> |

### i Tax Expense - Group

| <i>In thousands of Naira</i> | <b>31-Dec-17<br/>N'000</b> | <b>31-Dec-16<br/>N'000</b> |
|------------------------------|----------------------------|----------------------------|
| Company income tax           | 43,870                     | -                          |
| Education tax                | -                          | 192                        |
| Information tax              | -                          | 31,569                     |
| Current income tax charge    | 43,870                     | 31,761                     |
| Deferred tax credit/charge   | 960                        | 659                        |
| NITDA                        | -                          | -                          |
|                              | <b>44,830</b>              | <b>32,420</b>              |

The current tax charge has been computed at the applicable rate of 30% (31 December 2016: 30%) plus education tax of 2% (31 December 2016: 2%) on the profit for the year after adjusting for certain items of expenditure and income which are not deductible for tax purposes. Non-deductible expenses include items such as public relations

## Notes to the consolidated and separate financial statements

expenses, levies and penalties and certain provisions which are not allowed as deductions by the tax authorities. Tax exempt income include income such as dividend income, reserves and fair value gains which are not taxable.

### ii Effective tax reconciliation

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate of the Company as follows:

#### Group

*In thousands of Naira*

|                             | 31-Dec-17 |       | 31-Dec-16 |       |
|-----------------------------|-----------|-------|-----------|-------|
| Profit before tax           | 449,679   | 100%  | (442,770) | 100%  |
| Tax using domestic tax rate | 141,551   | 30%   | (132,831) | 30%   |
| Non-deductible expenses     | 25,523    | 5%    | 49,958    | (11%) |
| Tertiary education tax      | 6,374     | 1%    | 192       | 0%    |
| Tax exempt income           | (104,209) | (23%) | (26,397)  | 6%    |
| Tax incentives              | (184)     | 0%    | (106,820) | 24%   |
| Minimum tax adjustment      | 35,137    | (7%)  | 31,569    | (7%)  |
| Revaluation /fair valuation | 1,440     | 0%    | -         | 0%    |
| Information technology levy | 4,505     | 1%    | -         | 0%    |
|                             | 43,921    | 22%   | 216,090   | 49%   |

### i Tax Expense - Company

*In thousands of Naira*

|                           | 31-Dec-17        |               | 31-Dec-16 |        |
|---------------------------|------------------|---------------|-----------|--------|
|                           | General Business | Life Business | Total     |        |
| Company Income tax        | -                | -             | -         | -      |
| Education tax             | 845              | 4,827         | 5,672     | -      |
| Minimum tax               | 13,806           | 19,888        | 33,694    | 30,498 |
| Current Income tax Charge | 14,651           | 24,715        | 39,366    | 30,498 |
| NITDA                     | 1,388            | 3,116         | 4,504     | -      |
|                           | 16,039           | 27,831        | 43,870    | 30,498 |

The current tax charge has been computed at the applicable rate of 30% (31 December 2016: 30%) plus education tax of 2% (31 December 2016: 2%) on the profit for the year after adjusting for certain items of expenditure and income which are not deductible for tax purposes. Non-deductible expenses include items such as public relations expenses, levies and penalties and certain provisions which are not allowed as deductions by the tax authorities. Tax exempt income include income such as dividend income, reserves and fair value gains which are not taxable.

### ii Effective tax reconciliation

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate of the Company as follows:

#### Company

*In thousands of Naira*

|                             | 31-Dec-17        |               |           | 31-Dec-16 |           |       |
|-----------------------------|------------------|---------------|-----------|-----------|-----------|-------|
|                             | General Business | Life Business | Total     | %         | %         |       |
| Profit before tax           | 138,848          | 311,647       | 450,495   | 100%      | 283,468   | 100%  |
| Tax using domestic tax rate | 41,654           | 93,494        | 135,149   | 30%       | 85,041    | 30%   |
| Non-deductible expenses     | 8,761            | 14,199        | 22,960    | 5%        | 105,510   | 37%   |
| Tertiary education tax      | 845              | 4,827         | 5,672     | 1%        | 767       | 0%    |
| Tax exempt income           | (82,576)         | (21,633)      | (104,209) | (23%)     | (20,921)  | (7%)  |
| Tax incentives              | (151)            | (12)          | (163)     | 0%        | (158,052) | (56%) |
| Minimum tax adjustment      | 13,806           | 19,888        | 33,694    | 7%        | 33,136    | 12%   |
| Revaluation/fair valuation  | 1,531            | -             | 1,531     | 0%        | -         | -     |
| Information technology levy | 1,388            | 3,116         | 4,505     | 1%        | 5,827     | 2%    |
|                             | (14,740)         | 113,880       | 99,139    | 22%       | 39,890    | 18%   |

## Notes to the consolidated and separate financial statements

### 25 Share Capital

Share capital comprises:

*In thousands of Naira*

|   | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|---|----------------------------|----------------------------|------------------------------|------------------------------|
| (a) Authorized:                               |                            |                            |                              |                              |
| Ordinary shares of 50k each:                  |                            |                            |                              |                              |
| General business 7,000,000,000 units          | 3,500,000                  | 3,500,000                  | 3,500,000                    | 3,500,000                    |
| Life business 4,000,000,000 units             | 2,000,000                  | 2,000,000                  | 2,000,000                    | 2,000,000                    |
| Composite business 11,000,000 units           | 5,550,000                  | 5,500,000                  | 5,500,000                    | 5,500,000                    |
| Issued and fully paid:                        |                            |                            |                              |                              |
| Ordinary shares of 50k each:                  |                            |                            |                              |                              |
| General business 2,585,984,380 units          | 1,292,982                  | 1,292,982                  | 1,292,982                    | 1,292,982                    |
| Life business 1,241,500,000 units             | 620,760                    | 620,760                    | 620,760                      | 620,760                      |
| <b>Composite business 3,827,484,380 units</b> | <b>1,913,742</b>           | <b>1,913,742</b>           | <b>1,913,742</b>             | <b>1,913,742</b>             |

### 26 Share premium

Share premium comprises additional paid-in capital in excess of the par value. This reserve is not ordinarily available for distribution.

### 27 Contingency reserve

In compliance with Section 21 (1) of Insurance Act CAP I17 LFN 2004, the contingency reserve for non-life insurance business is credited with the greater of 3% of total premiums or 20% of the profits (whichever is greater). This shall accumulate until it reaches the amount of greater of minimum paid-up capital or 50 percent of net premium. While for life business, the contingency reserves are credited with an amount equal to 1% of gross premium or 10% of net profit (whichever is greater) and accumulated until it reaches the amount of minimum paid up capital.

### 28 Retained earnings

Retained earnings are the carried forward recognised losses plus current period profits or losses attributable to shareholders.

### 29 Asset revaluation reserve

Revaluation reserve is the accumulation of revaluations gain on properties in use by the Group.

Revaluation reserve comprises;

*In thousands of Naira*

|                                | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|--------------------------------|----------------------------|----------------------------|------------------------------|------------------------------|
| At 1 January                   | 600,176                    | 581,651                    | 554,372                      | 535,847                      |
| Revaluation gain               | 16,212                     | 20,583                     | 15,309                       | 20,583                       |
| Tax on revaluation of property | (1,621)                    | (2,058)                    | (1,531)                      | (2,058)                      |
| Non-controlling interest       | (167)                      | -                          | -                            | -                            |
| <b>At 31 December</b>          | <b>614,600</b>             | <b>600,176</b>             | <b>568,150</b>               | <b>554,372</b>               |

## Notes to the consolidated and separate financial statements

### 30 Gross premium written

Gross premiums comprise the premiums on insurance contracts entered into during the year, irrespective of whether they relate in whole or in part to a letter accounting period.

*In thousands of Naira*

|                              | Group                   |                         | Company                 |                         |
|------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                              | 31-Dec-17               | 31-Dec-16               | 31-Dec-17               | 31-Dec-16               |
| <b>General business</b>      |                         |                         |                         |                         |
| Fire                         | 254,127                 | 327,748                 | 254,127                 | 327,748                 |
| General accidents            | 274,770                 | 312,520                 | 274,770                 | 312,520                 |
| Employer's liability         | 11,174                  | 8,930                   | 11,174                  | 8,930                   |
| Engineering                  | 29,049                  | 27,306                  | 29,049                  | 27,306                  |
| Marine                       | 98,353                  | 144,728                 | 98,353                  | 144,728                 |
| Bond                         | 2,182                   | 1,069                   | 2,182                   | 1,069                   |
| Oil and gas                  | 99,325                  | 88,828                  | 99,325                  | 88,828                  |
| Motor                        | 286,177                 | 307,175                 | 286,177                 | 307,175                 |
|                              | <u>1,055,157</u>        | <u>1,218,304</u>        | <u>1,055,157</u>        | <u>1,218,304</u>        |
| <b>Life business</b>         |                         |                         |                         |                         |
| Individual Life              | 144,111                 | 413,829                 | 144,111                 | 413,829                 |
| Group life                   | 1,660,368               | 417,721                 | 1,660,368               | 417,721                 |
| Annuity                      | 16,984                  | 74,699                  | 16,984                  | 74,699                  |
|                              | <u>1,821,463</u>        | <u>906,249</u>          | <u>1,821,463</u>        | <u>906,249</u>          |
| <b>GNI Healthcare</b>        | <u>140,401</u>          | <u>84,262</u>           | <u>-</u>                | <u>-</u>                |
| <b>Group premium written</b> | <b><u>3,017,021</u></b> | <b><u>2,208,815</u></b> | <b><u>2,876,620</u></b> | <b><u>2,124,553</u></b> |

### 30a Net insurance premium revenue

|   | Group                   |                         | Company                 |                         |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
|   | 31-Dec-17               | 31-Dec-16               | 31-Dec-17               | 31-Dec-16               |
| <i>In thousands of Naira</i>  |                         |                         |                         |                         |
| Short-term insurance contracts:                                       |                         |                         |                         |                         |
| – Gross premium   | 3,017,021               | 2,208,815               | 2,876,620               | 2,124,553               |
| Changes in unearned premium (see note 16c)                            | (268,752)               | 509,870                 | (249,727)               | 487,794                 |
| Changes in life fund (see note 16d)                                   | 68,122                  | (18,566)                | 68,122                  | (18,566)                |
| Premium revenue arising from insurance contracts                      | <u>2,816,391</u>        | <u>2,700,119</u>        | <u>2,695,015</u>        | <u>2,593,781</u>        |
| Short-term reinsurance contract:                                      |                         |                         |                         |                         |
| – Reinsurance cost  | (434,176)               | (483,912)               | (434,176)               | (483,912)               |
| Net premium revenue ceded to reinsurers on insurance contracts issued | <u>(434,176)</u>        | <u>(483,912)</u>        | <u>(434,176)</u>        | <u>(483,912)</u>        |
| <b>Net insurance premium revenue</b>                                  | <b><u>2,382,215</u></b> | <b><u>2,216,207</u></b> | <b><u>2,260,840</u></b> | <b><u>2,109,869</u></b> |

### 31 Commission income

*In thousands of Naira*

|                       |         |         |         |         |
|-----------------------|---------|---------|---------|---------|
| – Insurance contracts | 108,486 | 105,038 | 108,486 | 105,038 |
|-----------------------|---------|---------|---------|---------|

### 32 Net claims and benefits paid

Insurance claims and loss adjustment expenses

*In thousands of Naira*

|   |                         |                         |                         |                         |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| Gross benefits & claims paid            | 1,083,319               | 1,648,932               | 1,019,788               | 1,598,735               |
| Gross changes in outstanding claims     | 283,729                 | 40,336                  | 290,020                 | 35,675                  |
|   | <u>1,367,048</u>        | <u>1,689,268</u>        | <u>1,309,808</u>        | <u>1,634,410</u>        |
| Recoverable from re-insurance           | (247,606)               | (145,567)               | (247,606)               | (145,567)               |
| <b>Net claims and benefits expenses</b> | <b><u>1,119,442</u></b> | <b><u>1,543,701</u></b> | <b><u>1,062,203</u></b> | <b><u>1,488,843</u></b> |

## Notes to the consolidated and separate financial statements

### 33 Expenses for the acquisition of insurance and investment contracts

|   | Group          |                | Company        |                |
|---|----------------|----------------|----------------|----------------|
|   | 31-Dec-17      | 31-Dec-16      | 31-Dec-17      | 31-Dec-16      |
| <i>In thousands of Naira</i>  |                |                |                |                |
| Costs incurred for the acquisition of general insurance contracts expensed in the year. | 150,301        | 114,272        | 150,301        | 114,272        |
| Costs incurred for the acquisition of life insurance contracts expensed in the year.    | 162,589        | 191,680        | 162,589        | 191,680        |
| Costs incurred for the acquisition of Health insurance contracts expensed in the year.  | 5,536          | 5,462          | -              | -              |
|   | <b>318,426</b> | <b>311,414</b> | <b>312,890</b> | <b>305,952</b> |

### 34 Maintenance cost

|   |               |                |               |                |
|---|---------------|----------------|---------------|----------------|
| Costs incurred for the maintenance of general insurance contracts | 25,276        | 80,912         | 25,276        | 80,912         |
| Costs incurred for the maintenance of life insurance contracts    | 32,890        | 104,721        | 32,890        | 104,721        |
|   | <b>58,166</b> | <b>185,633</b> | <b>58,166</b> | <b>185,633</b> |

### 35 Investment income

|                  |                |                |                |                |
|------------------|----------------|----------------|----------------|----------------|
| Dividend income  | 31,674         | 23,302         | 14,345         | 23,302         |
| Interest income  | 295,053        | 234,965        | 295,053        | 225,953        |
| Rental income    | 74,558         | 48,305         | 71,479         | 48,305         |
|                  | <b>401,284</b> | <b>306,572</b> | <b>380,877</b> | <b>297,560</b> |
| Attributable to: |                |                |                |                |
| - Shareholders   | 216,694        | 165,549        | 205,674        | 160,683        |
| - Policy holders | 184,591        | 141,023        | 175,203        | 136,877        |
|                  | <b>401,284</b> | <b>306,572</b> | <b>380,877</b> | <b>297,560</b> |

### 36 Net fair value gains on assets measured at fair value through profit or loss

|   | Group          |                 | Company        |                 |
|---|----------------|-----------------|----------------|-----------------|
|   | 31-Dec-17      | 31-Dec-16       | 31-Dec-17      | 31-Dec-16       |
| <i>In thousands of Naira</i>  |                |                 |                |                 |
| Net fair value gains on financial assets at fair value through profit or loss | 59,776         | (102,836)       | 59,776         | (102,836)       |
| Fair value gains on investment properties                                     | 211,521        | 42,425          | 211,521        | 42,425          |
|   | <b>271,297</b> | <b>(60,411)</b> | <b>271,297</b> | <b>(60,411)</b> |

### 37 Other operating income

|  |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
| Profit on disposal of asset                            | 207            | 641            | 207            | 641            |
| Exchange gain (note 39.1)                              | -              | 106,663        | -              | 106,663        |
| Foreign exchange on revaluation of investment property | 14,888         | -              | 14,888         | -              |
| Gain on disposal on investments                        | 11,496         | -              | 11,496         | -              |
| Write back of impairment on trade receivables          | 75,519         | -              | 75,519         | -              |
| Write back of impairment on cash and cash equivalents  | 99,576         | -              | 99,576         | -              |
| Write back of impairment on other receivables          | 3,381          | -              | 3,381          | -              |
| Other income   | 9,430          | 47,379         | 9,430          | 47,379         |
|  | <b>214,497</b> | <b>154,683</b> | <b>214,497</b> | <b>154,683</b> |

**37.1** Exchange gains of N107 million represents net fair value gains of investments and bank balances held in foreign currency (USD) and (Euro) as at 31 December 2017. The CBN exchange rates for United States Dollar and European Euro to Nigerian Naira as at year end were N305/\$1 and N321.58/Euro.



## Notes to the consolidated and separate financial statements

| <i>In thousands of Naira</i>   |  | <b>Group</b>            |                         | <b>Company</b>          |                         |
|--|--|-------------------------|-------------------------|-------------------------|-------------------------|
|  |  | <b>31-Dec-17</b>        | <b>31-Dec-16</b>        | <b>31-Dec-17</b>        | <b>31-Dec-16</b>        |
| <b>38 Management expenses</b>  |  |                         |                         |                         |                         |
| Management expenses comprise of:   |  |                         |                         |                         |                         |
| <b>(a) Employee benefit expense</b>  |  |                         |                         |                         |                         |
| Wages and salaries   |  | 402,933                 | 458,494                 | 383,703                 | 439,721                 |
| Pension costs – defined contribution plans   |  | 42,334                  | 25,438                  | 41,276                  | 24,124                  |
| Other benefits   |  | 74,961                  | 68,884                  | 70,921                  | 62,647                  |
|  |  | <u>520,228</u>          | <u>552,816</u>          | <u>495,900</u>          | <u>526,492</u>          |
| <b>(b) Other operating expenses</b>  |  |                         |                         |                         |                         |
| Depreciation   |  | 54,284                  | 70,382                  | 48,178                  | 63,015                  |
| Amortisation of intangible assets  |  | 2,143                   | 58,910                  | 2,143                   | 58,910                  |
| Auditor's remuneration   |  | 20,606                  | 26,500                  | 16,537                  | 22,500                  |
| Bank charges   |  | 8,243                   | 7,305                   | 8,243                   | 7,305                   |
| Directors fees and expenses  |  | 12,251                  | 17,101                  | 12,251                  | 15,747                  |
| Repairs & maintenance expense  |  | 76,817                  | 59,421                  | 75,060                  | 58,881                  |
| Travel and representation  |  | 41,417                  | 38,822                  | 41,417                  | 38,822                  |
| Advertising  |  | 10,544                  | 9,016                   | 10,544                  | 9,016                   |
| Occupancy expenses   |  | 21,668                  | 21,454                  | 21,668                  | 21,454                  |
| Motor vehicle running expenses   |  | 7,315                   | 607                     | 7,315                   | 607                     |
| Fees and assessment  |  | 27,720                  | 17,507                  | 27,720                  | 17,507                  |
| Office supply and stationery   |  | 17,703                  | 17,143                  | 17,703                  | 17,143                  |
| Communication and postages   |  | 44,758                  | 32,344                  | 44,758                  | 32,344                  |
| Legal, Professional & Other Charges  |  | 318,671                 | 118,890                 | 314,402                 | 109,336                 |
| Insurance  |  | 10,969                  | 12,786                  | 10,969                  | 12,786                  |
| Overhead/other administrative expenses   |  | 217,637                 | 152,733                 | 199,599                 | 144,691                 |
|  |  | <u>892,747</u>          | <u>660,921</u>          | <u>858,508</u>          | <u>630,064</u>          |
| Finance cost   |  | <u>129,522</u>          | <u>25,143</u>           | <u>129,522</u>          | <u>25,143</u>           |
| <b>Management expenses</b>   |  | <b><u>1,542,497</u></b> | <b><u>1,238,880</u></b> | <b><u>1,483,931</u></b> | <b><u>1,181,699</u></b> |
| <b>39 Impairment losses</b>  |  |                         |                         |                         |                         |
| Allowance/(write back) of impairment - Life Business   |  | 2,954                   | (588)                   | (18,302)                | 3,382                   |
| Allowance/(write back) of impairment - General Business  |  | 16,988                  | 16,437                  | 16,988                  | 16,437                  |
| Net impairment losses  |  | <u>19,942</u>           | <u>15,849</u>           | <u>(1,314)</u>          | <u>19,819</u>           |
| Impairment on cash and cash equivalents  |  |                         |                         |                         |                         |
| Impairment charge on financial assets  |  | 2,552                   | 1,846                   | 2,552                   | 1,846                   |
| Bad debts on trade receivables   |  | 403                     | -                       | 403                     | -                       |
| Impairment charge on reinsurance asset   |  | -                       | 4,229                   | -                       | 4,229                   |
| Impairment (write back)/ charge on investment in subsidiary  |  | -                       | -                       | (21,257)                | 3,971                   |
| Impairment charge on other receivables   |  | -                       | 1,589                   | -                       | 1,589                   |
|  |  | <b>19,943</b>           | <b>15,848</b>           | <b>(1,314)</b>          | <b>19,819</b>           |
| <b>40 Earnings per share</b>   |  |                         |                         |                         |                         |
| Basic diluted earnings/(loss) per share is calculated by dividing the profit/(loss) attributable to equity holders by the weighted average number of ordinary shares in issue during the year. |  |                         |                         |                         |                         |
|  |  | <b>Group</b>            |                         | <b>Company</b>          |                         |
|  |  | <b>31-Dec-17</b>        | <b>31-Dec-16</b>        | <b>31-Dec-17</b>        | <b>31-Dec-16</b>        |
| Profit/(loss) attributable to equity holders (N'000)   |  | 402,701                 | (475,088)               | 406,624                 | (475,087)               |
| Weighted average number of ordinary shares in issue (thousands)  |  | 3,827,485               | 3,827,485               | 3,827,485               | 3,827,485               |
| Basic earnings/(loss) per share (Kobo per share)   |  | <u>10.52</u>            | <u>(12.41)</u>          | <u>10.62</u>            | <u>(12.41)</u>          |

*In thousands of Naira*

| 41   | Note  | Group     |             | Company   |             |
|--|-------|-----------|-------------|-----------|-------------|
|  |       | 31-Dec-17 | 31-Dec-16   | 31-Dec-17 | 31-Dec-16   |
| Profit/(loss) after tax                          |       | 449,678   | (442,770)   | 450,494   | (444,589)   |
| <b>Adjustment for non-cash items:</b>            |       |           |             |           |             |
| Impairment (write back)/allowances for assets    |       | (75,945)  | 7,665       | (97,202)  | 11,635      |
| Depreciation on property, plant and equipment    | 38(b) | 54,284    | 70,382      | 48,178    | 63,015      |
| Amortization of intangible assets                | 38(b) | 2,143     | 58,910      | 2,143     | 58,910      |
| Dividend income on equity investments            | 35    | (31,674)  | (23,302)    | (14,345)  | (23,302)    |
| Interest Income                                  | 35    | (295,053) | (234,965)   | (295,053) | (225,953)   |
| Rental income                                    | 35    | (74,558)  | (48,305)    | (71,479)  | (48,305)    |
| Other income earned                              |       | (14,888)  | (154,042)   | (14,888)  | (154,042)   |
| Profit from disposal of fixed assets             | 34    | (207)     | (641)       | (207)     | (641)       |
| Profit from investment contract liabilities      |       | (130,374) | (130,618)   | (130,374) | (130,618)   |
| Fair value gain on investment properties         | 36    | (211,521) | (42,425)    | (211,521) | (42,425)    |
| Fair value loss on FVTPL                         |       | (59,776)  | 102,836     | (59,775)  | 102,836     |
| Gain on disposal of financial assets             |       | (11,496)  | -           | (11,496)  | -           |
| Changes in unearned premium                      |       | 200,631   | (491,304)   | 181,605   | (469,228)   |
| Changes in outstanding claims                    |       | 283,729   | 40,336      | 290,020   | 35,675      |
| Finance cost on borrowings                       |       | 126,628   | 25,143      | 126,628   | 25,143      |
|  |       | (211,602) | (1,263,100) | 192,728   | (1,241,889) |
| <b>Changes in working capital:</b>               |       |           |             |           |             |
| Trade receivables                                |       | (36,492)  | 14,344      | (14,270)  | 7,482       |
| Changes in financial assets                      |       | (19,902)  | (12,639)    | (19,902)  | (12,639)    |
| Other receivables and prepayment                 |       | (98,556)  | (23,832)    | (93,321)  | 6,828       |
| Re-insurance asset                               |       | (135,683) | 90,985      | (135,683) | 90,985      |
| Deferred acquisition cost                        |       | (25,043)  | 55,342      | (25,043)  | 55,342      |
| Investment contract liabilities                  |       | (170,300) | 47,833      | (170,300) | 47,833      |
| Trade payables                                   |       | (8,234)   | 11,695      | (8,234)   | 11,695      |
| Retirement benefit obligation                    |       | -         | (691)       | -         | (691)       |
| Provision and other payables                     |       | (106,663) | 119,103     | (61,253)  | 114,805     |
| <b>Net cash provided by operating activities</b> |       | (389,272) | (960,961)   | (335,278) | (920,249)   |

## Notes to the consolidated and separate financial statements

- 42 Employees, including executive directors earning more than N100,000 per annum received salaries in the following range:

|                         | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|-------------------------|----------------------------|----------------------------|------------------------------|------------------------------|
|                         | Number                     | Number                     | Number                       | Number                       |
| N100,001 - N500,000     | -                          | -                          | -                            | -                            |
| N500,001 - N1,000,000   | 3                          | 3                          | 3                            | 3                            |
| N1,000,001 - N1,500,000 | 30                         | 30                         | 30                           | 30                           |
| N1,500,001 - N2,000,000 | 42                         | 51                         | 40                           | 49                           |
| N2,000,001 - N2,500,000 | 19                         | 18                         | 19                           | 18                           |
| N2,500,001 - N3,000,000 | 8                          | 6                          | 7                            | 6                            |
| N3,000,001 - N3,500,000 | 6                          | 5                          | 5                            | 5                            |
| N3,500,001 - N4,000,000 | 3                          | 3                          | 3                            | 3                            |
| N4,000,001 - N4,500,000 | 3                          | 3                          | 2                            | 2                            |
| N4,500,001 - N5,000,000 | 6                          | 5                          | 5                            | 5                            |
| N5,000,001 - N5,500,000 | 1                          | 3                          | 1                            | 3                            |
| N5,500,001 - N6,000,000 | 1                          | 2                          | 1                            | 2                            |
| N6,000,001 and above    | 20                         | 18                         | 19                           | 17                           |
|                         | <b>142</b>                 | <b>147</b>                 | <b>135</b>                   | <b>143</b>                   |

- (b) The average number of full time employees employed by the Group during the year was as follows:

|                  | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|------------------|----------------------------|----------------------------|------------------------------|------------------------------|
|                  | Number                     | Number                     | Number                       | Number                       |
| Management staff | 20                         | 20                         | 19                           | 19                           |
| Senior staff     | 110                        | 110                        | 104                          | 104                          |
| Junior staff     | 12                         | 12                         | 12                           | 12                           |
|                  | <b>142</b>                 | <b>142</b>                 | <b>135</b>                   | <b>135</b>                   |

(c) **Directors' remuneration:**

- i Remuneration paid to the directors of the Group (excluding pension contribution and certain benefits) was as follows:

*In thousands of Naira*

|                  | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|------------------|----------------------------|----------------------------|------------------------------|------------------------------|
| Directors fees   | 17,061                     | 17,061                     | 15,747                       | 15,747                       |
| Other emoluments | -                          | -                          | -                            | -                            |
| Salaries         | 52,000                     | 52,000                     | 52,000                       | 52,000                       |
|                  | <b>69,061</b>              | <b>69,061</b>              | <b>67,747</b>                | <b>67,747</b>                |

- ii The directors' remuneration shown above (excluding pension contributions and other allowances) includes:

## Notes to the consolidated and separate financial statements

*In thousands of Naira*

|                       | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|-----------------------|----------------------------|----------------------------|------------------------------|------------------------------|
| Chairman              | 4,579                      | 4,579                      | 4,579                        | 4,579                        |
| Highest paid director | 30,000                     | 30,000                     | 30,000                       | 30,000                       |

Other directors whose duties were wholly or mainly performed in Nigeria, received emoluments (excluding pension and other benefits) in the following ranges:

|                         | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|-------------------------|----------------------------|----------------------------|------------------------------|------------------------------|
|                         | Number                     | Number                     | Number                       | Number                       |
| N1,400,001 – N1,500,000 | -                          | -                          | -                            | -                            |
| N1,700,001 – N1,800,000 | -                          | -                          | -                            | -                            |
| Above N1,800,000        | 3                          | 3                          | 3                            | 3                            |
|                         | 3                          | 3                          | 3                            | 3                            |

### 43 Actuarial valuation

- The latest available actuarial valuation of the life business was performed as at 31 December 2016. The book value of the life funds as at that date was nil over its net actuarial liabilities. The valuation of the Company's life business funds as at 31 December 2016 was carried out by HR Nigeria Limited (consultants and actuaries). The valuation was done on the following principles:
- For all Endowment, Term Assurance and Mortgage Protection policies, the gross premium method of valuation was adopted. Reserves were calculated via a monthly cash flow projection approach, taking into account future office premiums, expenses and benefit payments. Future cash flows were discounted back to the valuation date at the valuation rate of interest which is 12.5%.
- The reserve for individual deposit administration policies has been taken as the amount standing to the credit of the policyholder at the valuation.
- An unearned premium reserve was included for Group Life policies. An allowance was made for Incurred But Not Reported claims to take care of delay in reporting claims.
- For individual life policies, the valuation age has been taken as the Age Last Birthday at the valuation date. The outstanding premium paying term has been calculated as the year of maturity minus expired duration. In all cases, an allowance has been made for premiums due between the valuation date and the next policy anniversary.
- The valuation of the liabilities was made on the assumption that premiums have been credited to the accounts as they fall due, according to the frequency of the particular payment.
- No specific adjustment has been made for immediate payment of claims.
- No specific adjustment has been made for expenses after premiums have ceased in the case of limited payment policies.
- The UK's Mortality of Assured Lives table (A6770) was used in the valuation.

### 44 Related parties

Parties are considered to be related if one party has the ability to control the other party or exercise influence over the other party in making financial and operational decisions, or one party controls both. The definition includes parents, associates, joint ventures and the Group's pension schemes, as well as key management personnel.

## Notes to the consolidated and separate financial statements

### Transactions with key management personnel

The Group's key management personnel, and persons connected with them, are also considered to be related parties for disclosure purposes. The definition of key management includes close members of family of key personnel and any entity over which key management exercise control. The key management personnel have been identified as the executive and non-executive directors of the Group. Close members of family are those family members who may be expected to influence, or be influenced by that individual in their dealings with the Group.

Detailed below are the transactions the Group entered into with its related parties during the year;

| <i>In thousands of Naira</i>                                  |                    | <b>2017<br/>31-Dec</b> | <b>2016<br/>31-Dec</b> |
|---|--------------------|------------------------|------------------------|
| <b>Sales of insurance contracts : Relationship</b>            |                    |                        |                        |
| Premium   | Key Mgt. Personnel | <u>7,045</u>           | <u>6,885</u>           |
| <b>Receivables</b>  |                    |                        |                        |
| GNI Healthcare Limited  | Subsidiary         | <u>50,399</u>          | <u>17,730</u>          |
| Key management personnel compensation for the year comprises: |                    |                        |                        |
| Short term employee benefit                                   |                    | <u>44,261</u>          | <u>52,200</u>          |
| Post employee benefit   |                    | <u>-</u>               | <u>-</u>               |

### 45 Contravention of circulars, guidelines and regulations

The Group contravened the following guidelines during the year:

| <b>Nature of Contravention</b>                                 | <b>Penalty<br/>N</b>    | <b>Regulatory<br/>body</b> | <b>Status</b> |
|--|-------------------------|----------------------------|---------------|
| Late Submission of 2nd Quarter Returns for 2016 Financial Year | 355,000                 | NSE                        | Paid          |
| Late Filing of 2015 audited financial statements               | 5,300,000               | SEC                        | Paid          |
| Late Filing of 2015/2016 audited financial statements          | <u>4,237,500</u>        | NAICOM                     | Paid          |
|  | <b><u>9,892,500</u></b> |                            |               |

### 46 Subsequent events

There were no events subsequent to the financial position date which require adjustment to, or disclosure in, these financial statements

Management is of the opinion that no liability will crystallise from these litigations.

### 47 Litigations and claims

The Group is a defendant in a number of suits in the course of the year but at year end, only two litigations were outstanding. In the first suit, the plaintiff had an insurance policy valued at N6million but as at the time of occurrence of the insured event, the insured had not paid the insurance premium. The second suit involves a breach of contract between a plaintiff claiming the sum of N10 million and the Group's advertising agent. The advertising agent had an agreement with the plaintiff which was to expire after one year of the execution of the contract. The two litigations arose in the normal course of business and



## Notes to the consolidated and separate financial statements

are being contested by the Group. The directors having sought professional legal counsel are of the opinion that no significant liability will crystallize from this litigation and therefore no provision is deemed necessary for these legal claims.

There are contingent liabilities of N154.3m in 2017 (2016: N287m and contingent asset of N9m). These litigation and claims arose in the normal course of business and are being contested by the Group. However, the Management, having sought the advice of professional legal counsel are of the opinion that based on the advice received, some liabilities may crystallize from these cases and have therefore made some provision in provisions and other payable (see note 21).

### 48 Solvency Margin

The Company's solvency margin for its composite business as at 31 December 2017 was N5.85 billion. This is N854 million above the required minimum solvency margin of N5 billion for composite business based on the most recent regulatory guidelines.

### 49 Financial Risk Management

#### (a) Introduction and Overview

This note presents information about the Group's exposure to different types of risks; the objectives, systems, policies and processes for identifying, measuring and managing risks; and the Group's management of capital. The Group's activities expose it to a variety of risks, and those activities principally involve creation of financial assets and liabilities. Great Nigeria Insurance recognizes the role of responsible risk management practices in achieving her strategic vision of being one of the leading insurance companies in Nigeria. In light of this, the Group has a well-established risk management framework and an experienced risk team. The Group's aim is therefore to achieve an appropriate balance between risk and return, and minimise potential adverse effects on the Group's financial performances. As part of the Group's investment strategy to reduce both insurance and financial risk, the Group matches its investments' duration with the expected duration of liabilities arising from insurance and investment contracts, by reference to the type of benefits payable to contract holders.

#### Risk management framework

The Group's risk management philosophy is premised on the belief that aggressive and yet guarded risk attitude will ensure sustainable growth in shareholders' value and corporate reputation. Effective risk management is critical to any insurance Group for achieving financial soundness and stability. In view of this, aligning risk management to the Group's organizational structure and business strategy has become integral part of our business.

To this end, the Board and Management are committed to establishing and sustaining tested practices in risk management. Specifically, the Board has established a Risk Management Committee which is responsible for developing and monitoring the Group's risk management policies and practices. Also the Management recently established the Risk Management Unit, with responsibility to ensure that risk management processes are implemented in compliance with policies approved by the Board. The Risk Management Unit reports directly to Board's Risk Management committee. The Board of Directors determines the Group's goals in terms of risk by issuing a risk policy. The policy both defines acceptable levels of risk for day-to-day operations, as well as the willingness of the Group to incur risk, weighed against the expected rewards. The Group's risk management framework and governance structure are intended to provide comprehensive controls and ongoing management of the major risks inherent in its business activities. It is also intended to create a culture of risk awareness and personal responsibility throughout the Group.

## Notes to the consolidated and separate financial statements

The Group's risk management architecture is carefully crafted to balance corporate oversight with well-defined risk management functions which fall into one of three categories where risk must be managed: lines of business, governance and control and corporate audit. The Board of Directors and management of the Group are committed to constantly establishing, implementing and sustaining tested practices in risk management to match those of leading international insurance companies. We are convinced that the long-term sustainability of our Group depends critically on the proper governance and effective management of our business. As such, risk management occupies a significant position of relevance and importance in the Group.

The risk policy is detailed in the Enterprise Risk Management (ERM) Framework, which is a structured approach to identifying opportunities, assessing the risk inherent in these opportunities and managing these risks proactively in a cost effective manner. It is a top-level integrated approach to events identification and analysis for proper assessment, monitoring and identification of business opportunities. Specific policies are also in place for managing risks in the different risk areas of credit, market, liquidity, insurance, price and operational risks. The evolving nature of risk management practices and the dynamic character of the insurance industry necessitate regular review of the effectiveness of each enterprise risk management component. In light of this, the Group's ERM Framework is subject to continuous review to ensure effective and cutting-edge risk management. The review is done in either or both of the following ways: via continuous self-evaluation and monitoring by the risk management and compliance functions in conjunction with internal audit; and through independent evaluation by external auditors, examiners and consultants.

The Group's management has primary responsibility for risk management and the review of the ERM Framework and to provide robust challenge based on quantitative and qualitative metrics. All amendments to the Group's ERM Framework require Board approval. The risk management division is responsible for the enforcement of the Group's risk policy by constantly monitoring risk, with the aim of identifying and quantifying significant risk exposures and acting upon such exposures as necessary.

### (b) Risk Management Philosophy, Culture, Appetite and Objectives

#### Risk Management Philosophy and Culture

Risk management is at the core of the operating structure of the Group. We seek to limit adverse variations in earnings and capital by managing risk exposures within our moderate risk appetite. Our risk management approach includes minimizing undue concentrations of exposure, limiting potential losses from stress events and the prudent management of liquidity.

Risk management is integral to the Group's decision-making and management process. It is embedded in the role of all employees via the organizational culture, thus enhancing the quality of strategic, capital allocation and day-to-day business decisions.

Great Nigeria Insurance Plc considers risk management philosophy and culture as the set of shared beliefs, values, attitudes and practices that characterize how the Group considers risk in everything it does, from strategy development and implementation to its day-to-day activities. In this regard, the Group's risk management philosophy is that a moderate and guarded risk attitude ensures sustainable growth in shareholder value and reputation.

#### Risk Appetite

Risk appetite is an articulation and allocation of the risk capacity or quantum of risk Great Nigeria Insurance Plc is willing to accept in pursuit of its strategy, duly set and monitored by the executive committee and the Board, and integrated into our strategy, business, risk and capital plans. Risk appetite reflects the Group's capacity to sustain potential losses arising from a range of potential outcomes under different stress scenarios.

## Notes to the consolidated and separate financial statements

The Group defines its risk appetite in terms of both volatility of earnings and the maintenance of minimum regulatory capital requirements under stress scenarios. Our risk appetite can be expressed in terms of how much variability of return the Group is prepared to accept in order to achieve a desired level of result. It is determined by considering the relationship between risk and return. We measure and express risk appetite qualitatively and in terms of quantitative risk metrics. The quantitative metrics include earnings at risk (or earnings volatility) and, related to this, the chance of regulatory insolvency, chance of experiencing a loss and economic capital adequacy. These comprise our Group-level risk appetite metrics. In addition, a large variety of risk limits, triggers, ratios, mandates, targets and guidelines are in place for all the financial risks (e.g. credit, market and asset and liability management risks).

### Risk Objectives

The broad risk management objectives of the Group are:

- To identify and manage existing and new risks in a planned and coordinated manner with minimum disruption and cost;
- To protect against unforeseen losses and ensure stability of earnings;
- To maximize earnings potential and opportunities;
- To maximize share price and stakeholder protection;
- To enhance credit ratings and depositor, analyst, investor and regulator perception; and
- To develop a risk culture that encourages all staff to identify risks and associated opportunities and to respond to them with cost effective actions

### Risk Control Process

Risk control processes are identified and discussed in the quarterly risk report and Management Risk Committee meetings. Control processes are also regularly reviewed at Business Unit level and changes agreed with the Risk Officer.

### Risk Categorization

Great Nigeria Insurance PLC Limited is exposed to an array of risks through its daily business activities and operations. The Group has identified and categorized its exposure to these broad risks as listed below:

- (i) Credit risk
- (ii) Insurance risk
- (iii) Liquidity risk
- (iv) Market risk
- (v) Operational risk

#### (c) Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's investment portfolio and the reliance on reinsurers to make payment when certain loss conditions are met. For risk management reporting purposes, the Group considers and consolidates all elements of credit risk exposure. For risk management purposes, credit risk arising on trading assets is managed independently; and information thereon is disclosed below.

The Group's credit risk policy sets out the assessment and determination of what constitutes credit risk for the Group. Compliance with the policy is monitored and exposures and breaches are reported to the Group's risk committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.

## Notes to the consolidated and separate financial statements

The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss from defaults. The Group only transacts with entities that are rated the equivalent to investment grade and above.

The following policies and procedures are in place to mitigate the Group's exposure to credit risk:

- (i) The Group's enterprise risk management policy sets out the assessment and determination of what constitutes credit risk for the Group. Compliance with the policy is monitored, exposures and breaches are reported to the Group's risk committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.
- (ii) Net exposure limits are set for each counterparty or Group of counterparties and industry segment (i.e. limits are set for investments and cash deposits, foreign exchange trade exposures and minimum credit ratings for investments that may be held).
- (iii) The Group further restricts its credit risk exposure by entering into master netting arrangements with counterparties with which it enters into significant volumes of transactions. However, such arrangements do not generally result in an offset of balance sheet assets and liabilities, as transactions are usually settled on a gross basis. However, the credit risk associated with such balances is reduced in the event of a default, when such balances are settled on a net basis. The Group's reinsurance treaty contracts involve netting arrangements.
- (iv) Reinsurance is placed with counterparties that have a good credit rating and concentration of risk is avoided by following policy guidelines in respect of counterparties' limits that are set each year by the management and are subject to regular reviews. At each reporting date, management performs an assessment of creditworthiness of reinsurers and updates the reinsurance purchase strategy, ascertaining suitable allowance for impairment.
- (v) The Group sets the maximum amounts and limits that may be advanced to corporate counterparties by reference to their long-term credit ratings and worthiness.
- (vi) The credit risk in respect of customer balances incurred on non-payment of premiums or contributions will only persist during the grace period specified in the policy document or trust deed until expiry, when the policy is either paid up or terminated. Commission paid to intermediaries is netted off against amounts receivable from them to reduce the risk of doubtful debts.

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## Notes to the consolidated and separate financial statements

The table below shows the maximum exposure to credit risk for the Group's financial assets. The maximum exposure is shown gross, before the effect of mitigation.

| <i>In thousands of naira</i>  | <b>Group<br/>31-Dec-<br/>17</b> | <b>Group<br/>31-Dec-<br/>16</b> | <b>Company<br/>31-Dec-<br/>17</b> | <b>Company<br/>31-Dec-<br/>16</b> |
|-------------------------------|---------------------------------|---------------------------------|-----------------------------------|-----------------------------------|
| <b>Gross Amount</b>           |                                 |                                 |                                   |                                   |
| Neither past due nor impaired | -                               | -                               | -                                 | -                                 |
| Past due but not impaired     | 164,117                         | 52,509                          | 105,650                           | 16,264                            |
| Impaired                      | -                               | 1,450,718                       | -                                 | 1,450,718                         |
| <b>Total</b>                  | <b>164,117</b>                  | <b>1,503,227</b>                | <b>105,650</b>                    | <b>1,466,982</b>                  |
| <b>Impairment</b>             |                                 |                                 |                                   |                                   |
| Neither past due nor impaired | -                               | -                               | -                                 | -                                 |
| Past due but not impaired     | -                               | -                               | -                                 | -                                 |
| Impaired                      | -                               | 1,450,718                       | -                                 | 1,450,718                         |
| <b>Total</b>                  | <b>-</b>                        | <b>1,450,718</b>                | <b>-</b>                          | <b>1,450,718</b>                  |
| <b>Carrying Amount</b>        | <b>164,117</b>                  | <b>52,509</b>                   | <b>105,650</b>                    | <b>16,264</b>                     |

### Credit Definitions

Impaired trade receivables

Impaired trade receivables for which the Group determines that it is probable that it will be unable to collect the contractual payments according to the contractual terms of the agreement(s).

Past due but not impaired trade receivables

Trade receivables where contractual payments are past due (outstanding for more than 30 days) but the Group believes that impairment is not appropriate on the basis that the amounts owed have been received subsequently as at the Group's reporting date.

### Neither past due or impaired

Trade receivables where contractual payments are not due and that the Group believes are not impaired. They have been outstanding for less than 30 days.

### Allowances for impairment

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in its loan portfolio. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loan loss allowance, established for Groups of homogeneous assets in respect of losses that have been incurred but have not been identified on receivables subject to individual assessment for impairment.

### Impairment Model

Trade receivables, which technically falls under receivables is recognized at a fair value and subsequently measured at amortized cost, less provision for impaired receivables. Under IFRS, an asset is impaired if the carrying amount is greater than the recoverable amount. The historical loss rate model has been used in estimating the impairment of its receivables.

## Notes to the consolidated and separate financial statements

Following the provisions of IAS 39, the impairment of the premium debtors will be assessed at two different levels, individually or collectively. The premium debt of the Group is assessed for individual or specific impairment where an objective evidence of impairment exists. Collective impairment is done using the historical loss rate model.

### Reinsurance:

Reinsurance is placed with counterparties that have a good credit rating and concentration of risk is avoided by following policy guidelines in respect of counterparties' limits that are set each year by the board of directors and are subject to regular reviews. At each reporting date, management performs an assessment of creditworthiness of reinsurers and updates the reinsurance purchase strategy, ascertaining suitable allowance for impairment. Reinsurance treaties are reviewed annually by management prior to renewal of the reinsurance contract.

### Money market investments:

The Group's investment portfolio is exposed to credit risk through its fixed income and money market instruments. The Group further manages its exposure to credit risk through counterparty risk via established limits as approved by the Board. These limits are determined based on credit ratings of the counterparty amongst other factors. All fixed income investments are measured for performance on a quarterly basis and monitored by management on a monthly basis. The credit risk exposure associated with money market investments is low.

The Group's counterparty exposure as at 31 December 2017 is represented below:

| Group portfolio  |                            |     |
|------------------|----------------------------|-----|
| Counterparty     | Investment in money market | %   |
| National Banks   | 1,908,538,752              | 97% |
| Investment House | 63,230,045                 | 3%  |

The Company's counterparty exposure as at 31 December 2017 is represented below:

| Company portfolio |                            |     |
|-------------------|----------------------------|-----|
| Counterparty      | Investment in money market | %   |
| National Banks    | 1,800,868,955              | 97% |
| Investment House  | 63,230,045                 | 3%  |

The Group's counterparty exposure as at 31 December 2016 is represented below:

| Group portfolio  |                            |     |
|------------------|----------------------------|-----|
| Counterparty     | Investment in money market | %   |
| National Banks   | 1,700,029,071              | 98% |
| Investment House | 28,623,451                 | 2%  |



## Notes to the consolidated and separate financial statements

The Company's counterparty exposure as at 31 December 2016 is represented below:

| Company portfolio |                            |     |
|-------------------|----------------------------|-----|
| Counterparty      | Investment in money market | %   |
| National Banks    | 1,606,518,589              | 98% |
| Investment House  | 28,623,451                 | 2%  |

### Other receivables

Other receivables balances constitute other debtors, dividend and intergroup receivables. The Group has an internal system of assessing the credit quality of other receivables through established policies and approval systems. The Group constantly monitors its exposure to these receivables via periodic performance review. The Group further manages its exposure to credit risk through deduction of transactions at source and investment in blue-chip companies quoted on Nigerian Stock Exchange. The exposure to credit risk associated with other receivables is low.

### (e) Insurance Risks

The major risk confronting the Group in the arrear of insurance contracts are that of actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and later development of long-term claims. Flowing from the foregoing, our main focus is to ensure that sufficient assets are available to cover these liabilities.

We have taken conscious efforts to mitigate our exposure to these inherent risks by diversifying across a large portfolio of insurance contracts and geographical areas. As part of risk management strategy, resourceful and efficient underwriting strategy guidelines and procedures are deployed and implemented. Besides, we have instituted mechanisms for structuring of coinsurance arrangements with friendly insurance Companies to ensure evenness of risks.

In addition, there are well defined policies guidelines for ensuring adequate ceding out of risks to reinsurers as part of our risk mitigation programme. Businesses so ceded out to Reinsurer are placed on a proportional and non-proportional basis. While Proportional reinsurance are mainly quota-share reinsurance which is taken out, on original terms basis, to mitigate our overall exposure to risk in specific categories of risk underwriting businesses, Non-proportional reinsurances are principally excess-of-loss reinsurance intended to ameliorate our net exposure to large losses. Retention limits for the excess-of-loss reinsurance vary by product line.

Both the amounts of outstanding claims and recoverable from reinsurers are projected in comportment with the outstanding claims provision and are in accordance with the terms of reinsurance contracts. Despite the reinsurance contracts put in place the Group has is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements. The Group's placement of reinsurance is diversified such that it is neither dependent on a single reinsurer nor are the operations of the Group substantially dependent upon any single reinsurance contract.

### Non-life insurance contracts

The Group principally issues the following types of general insurance contracts: fire, motor, general accidents, marine, bond, engineering, workmen compensation and special risks. Risks under non-life insurance policies usually cover twelve months duration.

## Notes to the consolidated and separate financial statements

For general insurance contracts, the most significant risks arise from accidents. These risks do not vary significantly in relation to the location of the risk insured by the Group, type of risk insured and by industry. The risk exposure is mitigated by diversification across a large portfolio of insurance contracts.

### (i) Frequency and severity of claims

The frequency and severity of claims can be affected by several factors. The most significant are the increasing level of awards for the damages suffered as a result of road accidents. The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling.

Underwriting limits are in place to enforce appropriate risk selection criteria. For example, the Group has the right not to renew individual policies, it can impose excess or deductibles and it has the right to reject the payment of a fraudulent claim. Insurance contracts also entitle the Group to pursue third parties for payment of some or all costs.

The reinsurance arrangements include excess and proportional coverage. The effect of such reinsurance arrangements is that the Group should not suffer total net insurance losses in any one year.

The Group has a specialized claims unit that ensures mitigation of the risks surrounding all known claims. This unit investigates and adjusts all claims in conjunction with appointed loss adjusters. The Group actively manages and pursues early settlements of claims to reduce its exposure to unpredictable developments.

Management assesses risk concentration per class of business. The concentration of insurance risk before and after reinsurance by class in relation to the type of insurance risk accepted is summarized below, with reference to the carrying amount of the insurance liabilities (gross and net of reinsurance) arising from non-life insurance.

31-Dec-17

| Product          | Gross sum insured    | Gross Re-Insured   | Net sum insured    |
|------------------|----------------------|--------------------|--------------------|
| Fire             | 254,127,334          | 180,482,226        | 73,645,108         |
| General Accident | 274,769,632          | 142,470,301        | 132,299,331        |
| Marine           | 98,352,692           | 45,818,543         | 52,534,149         |
| Engineering      | 29,049,313           | 15,182,212         | 13,867,101         |
| Bond             | 2,181,641            | -                  | 2,181,641          |
| Travel Insurance | 11,173,925           | 906,540            | 10,267,385         |
| Special risk     | 99,324,723           | 22,998,079         | 76,326,644         |
| Motor            | 286,176,885          | 19,334,568         | 266,842,317        |
| <b>Total</b>     | <b>1,055,156,145</b> | <b>427,192,469</b> | <b>627,963,676</b> |

## Notes to the consolidated and separate financial statements

31-Dec-16

| Product          | Gross sum insured    | Gross Re-Insured   | Net sum insured    |
|------------------|----------------------|--------------------|--------------------|
| Fire             | 327,748,070          | 182,105,522        | 145,642,548        |
| General Accident | 312,520,772          | 142,467,740        | 170,053,032        |
| Marine           | 144,728,343          | 64,293,955         | 80,434,388         |
| Engineering      | 27,305,668           | 17,305,006         | 10,000,662         |
| Bond             | 1,068,609            | 340,089            | 728,520            |
| Travel Insurance | 88,827,677           | 20,784,812         | 68,042,865         |
| Special risk     | 8,929,697            | 736,569            | 8,193,128          |
| Motor            | 307,174,764          | 8,405,333          | 298,769,431        |
| <b>Total</b>     | <b>1,218,303,600</b> | <b>436,439,025</b> | <b>781,864,575</b> |

### (ii) Sources of uncertainty in the estimation of future claim payments

Claims on non-life insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures they adopted.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The reserves held for these contracts comprises a provision for IBNR, a provision for reported claims not yet paid and a provision for unearned premiums at the end of the reporting period.

### (iii) Process used to decide on assumptions

For non-life insurance risks, the Group uses different methods to incorporate the various assumptions made in order to estimate the ultimate cost of claims. The two methods more commonly used are the Discounted Inflation-adjusted Basic Chain Ladder and the Expected Loss Ratio methods adjusted for assumed experience to date.

Claims data was grouped into triangles by accident year or quarter and payment year or quarter. The choice between quarters or years was based on the volume of data in each segment. The claims paid data was sub – divided into large and additional claims. Large claims were projected separately as they can significantly distort patterns. Where there was insufficient claim data, large and additional claims were projected together as removing large claims would reduce the volume of data in the triangles and compromise the credibility.

#### Discounted Inflation-adjusted Basic Chain Ladder method

Historical claims paid were grouped into 6 years' cohorts – representing when they were paid after their underwriting year. These cohorts are called claim development years and the patterns for 6 years was studied. The historical paid losses are projected to their ultimate values for each underwriting year by calculating the loss development factors for each development year. The ultimate claims are then derived using the loss development factors and the latest paid historical claims.

## Notes to the consolidated and separate financial statements

The historical paid losses are inflated using the corresponding inflation index in each of the accident years to the year of valuation and then accumulated to their ultimate values for each accident year to obtain the projected outstanding claims. These projected outstanding claims are then further multiplied by the future inflation index from the year of valuation to the future year of payment of the outstanding claims.

The resulting claims estimated is discounted to the valuation date using a discount rate of 10% to allow for a margin of prudence.

The future claims (the ultimate claim amount less paid claims to date) are allocated to future payment periods in line with the development patterns. The outstanding claims reported to date are then subtracted from the total future claims to give the resulting IBNR figure per accident year or quarter. i.e. IBNR = Ultimate claim amount minus paid claims till date minus claims outstanding.

### Assumptions underlying the Discounted Inflation-adjusted Basic Chain Ladder method

This method assumes the following:

- (i) The future claims follow a trend pattern from the historical data
- (ii) Payment patterns will be broadly similar in each accident year. Thus the proportionate increases in the known cumulative payments from one development year to the next used to calculate the expected cumulative payments for the future development periods.
- (iii) The run off period is six (6) years and hence the method assumes no more claims will be paid after this.
- (iv) That weighted past average inflation will remain unchanged into the future

### Expected Loss Ratio method

This model assumes that the average delay in the payment of claims will continue into the future. Additionally, an estimate of the average ultimate loss ratio was assumed. The estimated average loss ratio was based on claims experience at the reporting date for accident years 2010, 2011 and 2012. For 3 of the classes of business namely Engineering, Workmen compensation, Bond and Oil & gas, there was very limited data. A Discounted Inflation-adjusted Basic Chain Ladder method was therefore inappropriate. The reserve was calculated as the expected average ultimate loss ratio for the assumed average delay period multiplied by earned premium for the assumed delay period minus current experience to the reporting date relating to the accident months that the delay affects.

Unearned premium provision was calculated using a time – apportionment basis. The same approach was taken for deferred acquisition cost as for the calculation of the UPR balance.

### Sensitivity analysis

Sensitivity analysis is performed for possible movements in key assumptions with all other assumptions held constant, showing the impact the Company's insurance liabilities. The correlation of assumptions will have a significant effect in determining the ultimate liabilities, but to demonstrate the impact due to changes in assumptions, assumptions had to be changed on an individual basis. It should be noted that movements in these assumptions are non-linear. Sensitivity information will also vary according to the current economic assumptions.

## Notes to the consolidated and separate financial statements

### Non-Life Valuation Report as at 31st December, 2017

#### Sensitivity Analysis

Discounted IABCL

| <b>Discounted IABCL</b>    | <b>Base</b>        | <b>5% Loss Ratio</b> | <b>(-5%) Loss Ratio</b> | <b>1% Inflation Rate</b> | <b>(-1) % Inflation Rate</b> | <b>1% Discount Rate</b> | <b>(-1) % Discount Rate</b> |
|----------------------------|--------------------|----------------------|-------------------------|--------------------------|------------------------------|-------------------------|-----------------------------|
| <b>Class of Business</b>   |                    |                      |                         |                          |                              |                         |                             |
| Accident                   | 177,209,545        | 185,298,711          | 161,519,811             | 180,430,492              | 174,055,964                  | 174,364,151             | 180,158,270                 |
| Fire                       | 8,491,999          | 8,997,547            | 8,275,435               | 8,491,999                | 8,491,999                    | 8,491,999               | 8,491,999                   |
| Marine                     | 204,099,122        | 221,835,387          | 188,333,379             | 205,878,437              | 202,330,028                  | 202,657,158             | 205,570,642                 |
| Motor                      | 36,380,528         | 39,078,824           | 33,927,585              | 36,772,052               | 35,990,374                   | 36,151,859              | 36,613,209                  |
| Engineering                | 67,824,330         | 83,950,060           | 51,875,822              | 68,533,536               | 67,117,796                   | 67,418,583              | 68,237,494                  |
| Employers Liability*       | -                  | -                    | -                       | -                        | -                            | -                       | -                           |
| Oil & Gas*                 | 99,638,009         | 113,726,650          | 85,181,566              | 99,638,009               | 99,638,009                   | 99,638,009              | 99,638,009                  |
| <b>Total</b>               | <b>593,643,532</b> | <b>652,887,178</b>   | <b>529,113,599</b>      | <b>599,744,525</b>       | <b>587,624,169</b>           | <b>588,721,758</b>      | <b>598,709,622</b>          |
| <b>Account Outstanding</b> | 440,650,303        | 440,650,303          | 440,650,303             | 440,650,303              | 440,650,303                  | 440,650,303             | 440,650,303                 |
| <b>IBNR</b>                | 152,993,230        | 212,236,875          | 88,463,296              | 159,094,223              | 146,973,866                  | 148,071,455             | 158,059,320                 |
| <b>Percentage Change</b>   |                    | <b>10.0%</b>         | <b>-10.9%</b>           | <b>1.0%</b>              | <b>-1.0%</b>                 | <b>-0.8%</b>            | <b>0.9%</b>                 |

## Notes to the consolidated and separate financial statements

### Non-Life Valuation Report as at 31 December, 2016

#### Sensitivity Analysis

Discounted IABCL

| Class of Business          | Base               | Developmental Ratio (+5%) | Developmental Ratio (-5%) | Inflation Rate (+1%) | Inflation Rate (-1%) | Discount Rate (+1%) | Discount Rate (-1%) |
|----------------------------|--------------------|---------------------------|---------------------------|----------------------|----------------------|---------------------|---------------------|
| General Accident           | 205,662,807        | 215,050,793               | 187,453,886               | 209,400,919          | 202,002,879          | 202,360,549         | 209,084,989         |
| Fire                       | 111,523,427        | 121,214,842               | 102,908,742               | 112,495,677          | 110,556,763          | 110,735,513         | 112,327,493         |
| Marine                     | 49,365,797         | 53,027,192                | 46,037,327                | 49,897,067           | 48,836,385           | 49,055,508          | 49,681,528          |
| Motor                      | 46,189,928         | 57,171,921                | 35,328,627                | 46,672,914           | 45,708,762           | 45,913,605          | 46,471,302          |
| Bond                       | -                  | -                         | -                         | -                    | -                    | -                   | -                   |
| Employers Liability        | 126,473,200        | 134,002,442               | 123,247,872               | 126,473,200          | 126,473,200          | 126,473,200         | 126,473,200         |
| Oil & Gas                  | 5,979,337          | 6,824,805                 | 5,111,797                 | 5,979,337            | 5,979,337            | 5,979,337           | 5,979,337           |
| <b>Total</b>               | <b>545,194,497</b> | <b>587,291,994</b>        | <b>500,088,252</b>        | <b>550,919,115</b>   | <b>539,557,326</b>   | <b>540,517,712</b>  | <b>550,017,849</b>  |
| <b>Account Outstanding</b> | 344,346,312        | 344,346,312               | 344,346,312               | 344,346,312          | 344,346,312          | 344,346,312         | 344,346,312         |
| <b>IBNR</b>                | 200,848,185        | 242,945,682               | 155,741,940               | 206,572,803          | 195,211,014          | 196,171,400         | 205,671,537         |
| Percentage Change          |                    | <b>7.7%</b>               | <b>-8.3%</b>              | <b>1.1%</b>          | <b>-1.0%</b>         | <b>-0.9%</b>        | <b>0.7%</b>         |



## Notes to the consolidated and separate financial statements

### Insurance Risk

The claims development history of the Group at the reporting date was as follows:

#### General Accident

| Accident year | Incremental Chain ladder-Yearly Projections (N'000) |        |        |        |       |        |        |       |   |    |    |
|---------------|---|--------|--------|--------|-------|--------|--------|-------|---|----|----|
|               | 1   | 2      | 3      | 4      | 5     | 6      | 7      | 8     | 9 | 10 | 11 |
| 2007          | 12,511  | 40,454 | 14,701 | 1,088  | 5,632 | 101    | -      | -     | - | -  | -  |
| 2008          | 28,108  | 29,264 | 2,049  | 7,273  | 1,148 | 1,689  | 1,447  | 5,082 | - | -  | -  |
| 2009          | 22,972  | 30,864 | 1,181  | 1,584  | 1,188 | 166    | 10,721 | 7,000 | - | -  | -  |
| 2010          | 4,311   | 21,959 | 15,342 | 1,729  | 9,615 | 14,376 | 3,040  | -     | - | -  | -  |
| 2011          | 10,307  | 26,572 | 15,359 | 8,191  | 3,410 | 9,285  | 750    | -     | - | -  | -  |
| 2012          | 13,724  | 62,406 | 29,327 | 24,413 | 2,717 | 768    | -      | -     | - | -  | -  |
| 2013          | 20,837  | 35,752 | 12,359 | 11,076 | 5,239 | -      | -      | -     | - | -  | -  |
| 2014          | 22,204  | 46,696 | 14,346 | 7,624  | -     | -      | -      | -     | - | -  | -  |
| 2015          | 19,499  | 57,840 | 18,361 | -      | -     | -      | -      | -     | - | -  | -  |
| 2016          | 25,822  | 15,540 | -      | -      | -     | -      | -      | -     | - | -  | -  |
| 2017          | 22,640  | -      | -      | -      | -     | -      | -      | -     | - | -  | -  |

## Notes to the consolidated and separate financial statements

| Fire          | Incremental Chain ladder-Yearly Projections (N'000) |        |       |       |       |       |   |   |   |    |    |
|---------------|---|--------|-------|-------|-------|-------|---|---|---|----|----|
|               | 1   | 2      | 3     | 4     | 5     | 6     | 7 | 8 | 9 | 10 | 11 |
| Accident year |   |        |       |       |       |       |   |   |   |    |    |
| 2007          | 2,107   | 5,870  | 1,410 | 415   | 209   | -     | - | - | - | -  | -  |
| 2008          | 1,048   | 3,426  | 676   | 1,638 | -     | -     | - | - | - | -  | -  |
| 2009          | 4,753   | 2,772  | 513   | 173   | 397   | -     | - | - | - | -  | -  |
| 2010          | 8,765   | 10,842 | 337   | 163   | -     | -     | - | - | - | -  | -  |
| 2011          | 1,480   | 31,108 | 999   | 75    | 2     | -     | - | - | - | -  | -  |
| 2012          | 13,040  | 35,136 | 7,355 | 2,454 | 1,776 | 1,367 | - | - | - | -  | -  |
| 2013          | 13,206  | 25,127 | 8,944 | 5,203 | 626   | -     | - | - | - | -  | -  |
| 2014          | 15,561  | 24,678 | 7,593 | 2,530 | -     | -     | - | - | - | -  | -  |
| 2015          | 22,299  | 20,976 | 3,821 | -     | -     | -     | - | - | - | -  | -  |
| 2016          | 31,230  | 24,949 | -     | -     | -     | -     | - | - | - | -  | -  |

2017 10,723 - - - - - - - - - - - -

| Motor         | Incremental Chain ladder-Yearly Projections (N'000) |        |        |       |       |   |   |       |   |    |    |
|---------------|---|--------|--------|-------|-------|---|---|-------|---|----|----|
|               | 1   | 2      | 3      | 4     | 5     | 6 | 7 | 8     | 9 | 10 | 11 |
| Accident year |   |        |        |       |       |   |   |       |   |    |    |
| 2007          | 10,141  | 17,365 | 1,737  | 1,025 | -     | - | - | -     | - | -  | -  |
| 2008          | 43,788  | 19,518 | 8,321  | 358   | 2,259 | - | - | -     | - | -  | -  |
| 2009          | 49,532  | 50,189 | 13,902 | 2,864 | 551   | - | - | -     | - | -  | -  |
| 2010          | 43,789  | 33,524 | 1,581  | 1,905 | -     | - | - | 2,216 | - | -  | -  |
| 2011          | 73,165  | 39,736 | 646    | -     | 1,121 | - | - | -     | - | -  | -  |
| 2012          | 56,758  | 22,791 | 162    | 1,063 | -     | - | - | -     | - | -  | -  |
| 2013          | 57,210  | 42,779 | 1,167  | 1,086 | 425   | - | - | -     | - | -  | -  |
| 2014          | 53,099  | 50,411 | 782    | -     | -     | - | - | -     | - | -  | -  |
| 2015          | 48,168  | 17,689 | 1,503  | -     | -     | - | - | -     | - | -  | -  |
| 2016          | 43,631  | 37,635 | -      | -     | -     | - | - | -     | - | -  | -  |
| 2017          | 55,685  | -      | -      | -     | -     | - | - | -     | - | -  | -  |

## Notes to the consolidated and separate financial statements

| Marine        | Incremental Chain ladder-Yearly Projections (N'000) |        |        |     |     |   |   |   |   |    |    |
|---------------|---|--------|--------|-----|-----|---|---|---|---|----|----|
|               | 1   | 2      | 3      | 4   | 5   | 6 | 7 | 8 | 9 | 10 | 11 |
| Accident year |   |        |        |     |     |   |   |   |   |    |    |
| 2007          | 9   | 839    | -      | -   | -   | - | - | - | - | -  | -  |
| 2008          | 4,957   | -      | -      | -   | -   | - | - | - | - | -  | -  |
| 2009          | -   | 3,898  | 7,406  | 322 | -   | - | - | - | - | -  | -  |
| 2010          | 1,488   | 3,377  | 184    | -   | -   | - | - | - | - | -  | -  |
| 2011          | 3,012   | 4,916  | 4,702  | 703 | 182 | - | - | - | - | -  | -  |
| 2012          | 4,343   | 13,435 | 182    | 661 | -   | - | - | - | - | -  | -  |
| 2013          | 868   | 15,007 | 4,973  | 9   | -   | - | - | - | - | -  | -  |
| 2014          | 6,531   | 2,798  | 14,025 | 127 | -   | - | - | - | - | -  | -  |
| 2015          | 11,157  | 869    | 2,481  | -   | -   | - | - | - | - | -  | -  |
| 2016          | 11,927  | 1,107  | -      | -   | -   | - | - | - | - | -  | -  |
| 2017          | 12,933  | -      | -      | -   | -   | - | - | - | - | -  | -  |

### Cumulative Claims Development Pattern:

| General Business | Cumulative Chain ladder-Annual Projections (N'000) |         |         |         |         |         |         |         |         |         |         |
|------------------|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                  | 1  | 2       | 3       | 4       | 5       | 6       | 7       | 8       | 9       | 10      | 11      |
| Accident year    |  |         |         |         |         |         |         |         |         |         |         |
| 2007             | 39,694   | 151,206 | 186,785 | 189,141 | 200,194 | 200,370 | 200,370 | 200,370 | 200,370 | 200,370 | 200,370 |
| 2008             | 77,481   | 148,304 | 152,740 | 167,014 | 169,026 | 171,767 | 173,934 | 180,881 | 180,881 | 180,881 | 180,881 |
| 2009             | 55,595   | 122,407 | 124,725 | 127,501 | 129,428 | 129,676 | 144,330 | 152,405 | 152,405 | 152,405 | 152,405 |
| 2010             | 9,333  | 52,429  | 79,313  | 82,118  | 96,523  | 116,173 | 119,681 | 119,681 | 131,972 | 131,972 | 131,972 |
| 2011             | 20,228   | 66,790  | 91,709  | 103,980 | 108,641 | 119,353 | 120,103 | 125,212 | 125,212 | 125,212 | 125,212 |
| 2012             | 24,049   | 125,301 | 169,237 | 202,607 | 205,741 | 206,509 | 213,298 | 219,909 | 219,909 | 219,909 | 219,909 |
| 2013             | 33,808   | 87,368  | 104,262 | 117,041 | 122,280 | 128,485 | 133,312 | 138,013 | 138,013 | 138,013 | 138,013 |
| 2014             | 33,265   | 97,093  | 113,644 | 121,268 | 128,263 | 134,613 | 140,359 | 145,954 | 145,954 | 145,954 | 145,954 |
| 2015             | 26,654   | 93,383  | 111,744 | 130,503 | 137,766 | 145,424 | 152,353 | 159,100 | 159,100 | 159,100 | 159,100 |
| 2016             | 29,790   | 45,331  | 61,636  | 68,430  | 72,646  | 77,092  | 81,115  | 85,032  | 85,032  | 85,032  | 85,032  |
| 2017             | 22,640   | 50,275  | 62,685  | 70,045  | 74,612  | 79,428  | 83,786  | 88,029  | 88,029  | 88,029  | 88,029  |

## Notes to the consolidated and separate financial statements

### Fire

| Accident year | Cumulative Chain ladder-Annual Projections (N'000) |        |        |        |        |        |         |         |         |         |         |
|---------------|--|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|
|               | 1  | 2      | 3      | 4      | 5      | 6      | 7       | 8       | 9       | 10      | 11      |
| 2007          | 6,683  | 22,864 | 26,277 | 27,176 | 27,585 | 27,585 | 27,585  | 27,585  | 27,585  | 27,585  | 27,585  |
| 2008          | 2,889  | 11,181 | 12,644 | 15,858 | 15,858 | 15,858 | 15,858  | 15,858  | 15,858  | 15,858  | 15,858  |
| 2009          | 11,503   | 17,505 | 18,512 | 18,815 | 19,459 | 19,459 | 19,459  | 19,459  | 19,459  | 19,459  | 19,459  |
| 2010          | 18,973   | 40,250 | 40,841 | 41,105 | 41,105 | 41,105 | 41,105  | 41,105  | 41,105  | 41,105  | 41,105  |
| 2011          | 2,905  | 57,414 | 59,035 | 59,147 | 59,149 | 59,149 | 59,149  | 59,149  | 59,149  | 59,149  | 59,149  |
| 2012          | 22,849   | 79,857 | 90,875 | 94,229 | 96,278 | 97,644 | 100,840 | 100,840 | 100,840 | 100,840 | 100,840 |
| 2013          | 21,426   | 59,069 | 71,295 | 77,297 | 77,923 | 78,395 | 78,395  | 78,395  | 78,395  | 78,395  | 78,395  |
| 2014          | 23,313   | 57,045 | 65,805 | 68,335 | 79,425 | 79,968 | 79,968  | 79,968  | 79,968  | 79,968  | 79,968  |
| 2015          | 30,480   | 54,680 | 58,501 | 63,669 | 64,601 | 65,111 | 65,111  | 65,111  | 65,111  | 65,111  | 65,111  |
| 2016          | 36,030   | 60,979 | 78,800 | 83,178 | 84,535 | 85,278 | 85,278  | 85,278  | 85,278  | 85,278  | 85,278  |
| 2017          | 10,723   | 42,212 | 47,747 | 50,531 | 51,394 | 51,867 | 51,867  | 51,867  | 51,867  | 51,867  | 51,867  |

### Motor

| Accident year | Cumulative Chain ladder-Annual Projections (N'000) |         |         |         |         |         |         |         |         |         |         |
|---------------|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|               | 1  | 2       | 3       | 4       | 5       | 6       | 7       | 8       | 9       | 10      | 11      |
| 2007          | 32,175   | 80,042  | 84,247  | 86,466  | 86,466  | 86,466  | 86,466  | 86,466  | 86,466  | 86,466  | 86,466  |
| 2008          | 120,703  | 167,939 | 185,951 | 186,653 | 190,611 | 190,611 | 190,611 | 190,611 | 190,611 | 190,611 | 190,611 |
| 2009          | 119,873  | 228,516 | 255,800 | 260,819 | 261,713 | 261,713 | 261,713 | 261,713 | 261,713 | 261,713 | 261,713 |
| 2010          | 94,788   | 160,581 | 163,352 | 166,443 | 166,443 | 166,443 | 166,443 | 168,658 | 168,658 | 168,658 | 168,658 |
| 2011          | 143,590  | 213,217 | 214,266 | 214,266 | 215,798 | 215,798 | 215,798 | 215,798 | 215,798 | 215,798 | 215,798 |
| 2012          | 99,455   | 136,433 | 136,675 | 138,129 | 138,129 | 138,129 | 138,129 | 138,129 | 138,129 | 138,129 | 138,129 |
| 2013          | 92,822   | 156,910 | 158,506 | 159,758 | 160,183 | 160,183 | 160,183 | 160,183 | 160,183 | 160,183 | 160,183 |
| 2014          | 79,549   | 148,456 | 149,359 | 149,359 | 151,659 | 151,659 | 151,659 | 151,659 | 151,659 | 151,659 | 151,659 |
| 2015          | 65,841   | 86,248  | 87,751  | 92,188  | 92,784  | 92,784  | 92,784  | 92,784  | 92,784  | 92,784  | 92,784  |
| 2016          | 50,337   | 87,972  | 101,274 | 102,709 | 103,462 | 103,462 | 103,462 | 103,462 | 103,462 | 103,462 | 103,462 |
| 2017          | 55,685   | 100,194 | 104,865 | 106,488 | 107,340 | 107,340 | 107,340 | 107,340 | 107,340 | 107,340 | 107,340 |

## Notes to the consolidated and separate financial statements

| Marine        | Discounted Cumulative IABCL - Annual Projections (N'000) |        |        |        |        |        |        |        |        |        |        |
|---------------|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|               | 1  | 2      | 3      | 4      | 5      | 6      | 7      | 8      | 9      | 10     | 11     |
| Accident year |  |        |        |        |        |        |        |        |        |        |        |
| 2007          | 28   | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  | 2,342  |
| 2008          | 13,663   | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 | 13,663 |
| 2009          | -  | 8,438  | 22,973 | 23,538 | 23,538 | 23,538 | 23,538 | 23,538 | 23,538 | 23,538 | 23,538 |
| 2010          | 3,222  | 9,850  | 10,173 | 10,173 | 10,173 | 10,173 | 10,173 | 10,173 | 10,173 | 10,173 | 10,173 |
| 2011          | 5,911  | 14,525 | 22,153 | 23,206 | 23,455 | 23,455 | 23,455 | 23,455 | 23,455 | 23,455 | 23,455 |
| 2012          | 7,610  | 29,408 | 29,680 | 30,583 | 30,583 | 30,583 | 30,583 | 30,583 | 30,583 | 30,583 | 30,583 |
| 2013          | 1,409  | 23,891 | 30,689 | 30,699 | 30,699 | 32,844 | 32,844 | 32,844 | 32,844 | 32,844 | 32,844 |
| 2014          | 9,785  | 13,610 | 29,790 | 29,918 | 33,679 | 33,679 | 33,679 | 33,679 | 33,679 | 33,679 | 33,679 |
| 2015          | 15,251   | 16,254 | 18,735 | 22,260 | 22,302 | 22,302 | 22,302 | 22,302 | 22,302 | 22,302 | 22,302 |
| 2016          | 13,760   | 14,867 | 22,366 | 22,710 | 22,753 | 22,753 | 22,753 | 22,753 | 22,753 | 22,753 | 22,753 |

## Notes to the consolidated and separate financial statements

### Life insurance contracts

Individual life insurance contracts offered by the Group include: whole life, term assurance, group life, credit life products, endowment assurances and immediate life annuity pensions.

Whole life and term assurance are conventional regular premium products where a lump sum benefit, either fixed or decreasing, is payable on death or permanent disability. Contracts with a deposit premium option acquire surrender values.

Immediate Life Annuity business offer regular income for life, guaranteed to be payable for a minimum period, in exchange for a lump sum or premium at retirement. The Group is exposed longevity and the re-investment risks. An asset-liability matching exercise is performed regularly to ensure that appropriate assets are held that match liabilities by nature, term, currency and cash-flow.

Other annuity products are similar to our endowment products in nature and don't carry any longevity risks.

To the extent that maturity values or investment returns are guaranteed, there is a risk that actual returns are lower than those expected/guaranteed.

Credit life products are variants of both the whole life and term assurance products for products sold through the banks. The death benefit cover is normally a decreasing term assurance policy linked to the outstanding debt with the bank at death.

Funeral products, the Family Benefit Plan and the Family Comfort Plan, offer a whole of life level benefit to cover funeral expenses for the insured members. The contract ceases on the first death. The Group's Life business provided death in service cover for employees and few contracts have also included cover for funeral.

There is a risk that expense will overrun as downward pressure on rates increases and the demand for better service increases. Also, brokers hold on to premiums for some time before remitting it to the insurers introducing default risk. There is also a risk that reinsurers will default on legitimate claims.

For contracts when death or disability is the insured risk, the significant factors that could increase the overall frequency of claims are epidemics, widespread changes in lifestyle and natural disasters, resulting in earlier or more claims than expected. Group wide reinsurance limits of N5m on any single life insured and N140m on all high risk individuals insured are in place.

The Group has the right to review its mortality and morbidity rates should experience worsen but may be undermined by increased competition.

The insurance risks described above can be exacerbated by the selective withdrawal or decision to pay reduced premiums by healthy lives assureds. As a result, the amount of insurance risk is also subject to contract holder behaviour.

For annuity contracts, the most significant factor is continued improvement in medical science and social conditions that would increase longevity and the risk that actual interest rate differs from that guaranteed.



## Notes to the consolidated and separate financial statements

The following tables show the concentration of life insurance by type of contract.

| Types of Life Insurance contracts       | 31-Dec-17  |   |  |
|---|--|---|--|
|   | Gross Life insurance and investment contract liabilities | Life Insurance and Investment contract liabilities ceded to Reinsurance | Life Insurance and Investment contract Liabilities (Net) |
|   |  |   |  |
|   | N  | N   | N  |
| Whole life                              |  |   | -  |
| Term assurance                          | 1,072,896,428  | 1,316,533   | 1,071,579,895  |
| Endowments                              | 76,282,007   | 2,270,318   | 74,011,689   |
| Guaranteed annuity products             | 153,932,695  |   | 153,932,695  |
| Deposit based products                  | 543,111,556  |   | 543,111,556  |
| <b>Total life insurance liabilities</b> | <b>1,846,222,686</b>                                     | <b>3,586,851</b>  | <b>1,842,635,835</b>                                     |

| Types of Life Insurance contracts       | 31-Dec-16  |   |  |
|---|--|---|--|
|   | Gross Life insurance and investment contract liabilities | Life Insurance and Investment contract liabilities ceded to Reinsurance | Life Insurance and Investment contract Liabilities (Net) |
|   |  |   |  |
|   | N  | N   | N  |
| Whole life                              | -  | -   | -  |
| Term assurance                          | 1,011,164,934  | 12,105,430  | 999,059,504  |
| Endowments                              | 197,596,797  | -   | 197,596,797  |
| Guaranteed annuity products             | 123,086,019  | -   | 123,086,019  |
| Deposit based products                  | 907,958,865  | -   | 907,958,865  |
| <b>Total life insurance liabilities</b> | <b>2,239,806,615</b>                                     | <b>12,105,430</b>   | <b>2,227,701,185</b>                                     |

### Sensitivity Analysis

Sensitivity analysis is performed for possible movements in key assumptions with all other assumptions held constant, showing the impact on the Group's insurance liabilities. The correlation of assumptions will have a significant effect in determining the ultimate liabilities, but to demonstrate the impact due to changes in assumptions, assumptions had to be changed on an individual basis. It should be noted that movements in these assumptions are non-linear. Sensitivity information will also vary according to the current economic assumptions.

### Key Assumptions

Material judgment is required in determining the liabilities and, in particular, in the choice of assumptions. Assumptions in use are based on past experience, current internal data, external market indices and benchmarks which reflect current observable market prices and other published information. Assumptions and prudent estimates are determined at the date of valuation and no credit is taken for possible beneficial effects of voluntary withdrawals. Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable reserves are set aside to meet liabilities

## Notes to the consolidated and separate financial statements

The key assumptions to which the estimation of liabilities is particularly sensitive to are as follows:

### Mortality and morbidity rates

Assumptions are based on standard industry and national tables, according to the type of contract written and the territory in which the insured person resides. They reflect recent historical experience and are adjusted when appropriate to reflect the Group's experience.

An increase in rates will lead to a larger number of expected claims (and claims could occur sooner than anticipated), which will increase the reserve and reduce reported profits for the shareholders.

### Longevity

Assumptions are based on standard industry and national tables, adjusted when appropriate to reflect the Group's experience.

An appropriate, but not excessive prudent allowance is made for expected future improvements. Assumptions are differentiated by sex, underwriting class and contract type

An increase in longevity rates will lead to an increase in the expected number of annuity payments to be made, which will increase the reserve and reduce reported profits for the shareholders.

### Investment return

The weighted average rate of return is derived based on a model portfolio that is assumed to back liabilities, consistent with the long-term asset allocation strategy. These estimates are based on current market returns as well as expectations about future economic and financial developments. An increase in investment return would lead to a reduction in reserves and an increase in reported profits for the shareholders.

### Expenses

Operating expense assumption reflects the projected costs of maintaining and servicing in-force policies and associated overhead expenses. The current level of expenses is taken as an appropriate expense base, adjusted for expected expense inflation if appropriate.

An increase in the level of expenses would result in an increase in expected expenditure thereby reducing reported profits for the shareholders.

### Lapses and surrender rates

Lapses relate to the termination of risk policies or investment policies that have not acquired a value due to non-payment of premiums. Surrenders relate to the voluntary termination of policies by policyholders. Policy termination assumptions are determined using statistical measures based on the Group's experience and vary by product type.

An increase in lapse rates early in the life of the policy would tend to reduce profits for shareholders to the unrecouped initial expenses.

Life insurance liabilities are determined as the sum of the discounted value of the expected benefits and future administration expenses directly related to the contract, less the discounted value of the expected theoretical premiums that would be required to meet these future cash outflows. Discount rates are based on the long term risk free rate plus an adjustment for risk.

A decrease in the discount rate will increase the value of the insurance liability and therefore reduce profits for the shareholders with the exception of a perfectly matched annuity portfolio where both assets and liabilities will increase by the same magnitude.

## Notes to the consolidated and separate financial statements

### Sensitivity of Liabilities to changes in long term valuation

31-Dec-17

| N'000                            | Base             | VIR +1%          | VIR -1%          | Expenses +10%    | Expenses -10%    | Expense inflation +2% | Expense inflation -2% | Mortality +5%    | Mortality -5%    |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|-----------------------|------------------|------------------|
| Individual Risk Reserves         | 242,919          | 230,665          | 256,642          | 251,566          | 234,352          | 250,223               | 236,793               | 244,096          | 241,779          |
| Investment Linked Products       | 543,112          | 543,112          | 543,112          | 543,112          | 543,112          | 543,112               | 543,112               | 543,112          | 543,112          |
| Group Life - UPR                 | 76,282           | 76,282           | 76,282           | 76,282           | 76,282           | 76,282                | 76,282                | 76,282           | 76,282           |
| Group Life - AURR                | 358,986          | 358,986          | 358,986          | 358,986          | 358,986          | 358,986               | 358,986               | 358,986          | 358,986          |
| Group Life - IBNR                | 45,145           | 45,145           | 45,145           | 45,145           | 45,145           | 45,145                | 45,145                | 45,145           | 45,145           |
| Group DA                         | 490,686          | 490,686          | 490,686          | 490,686          | 490,686          | 490,686               | 490,686               | 490,686          | 490,686          |
| Additional reserves              | 89,093           | 89,093           | 89,093           | 89,093           | 89,093           | 89,093                | 89,093                | 89,093           | 89,093           |
| Reinsurance                      | (3,587)          | (3,587)          | (3,587)          | (3,587)          | (3,587)          | (3,587)               | (3,587)               | (3,587)          | (3,587)          |
| <b>Net liability</b>             | <b>1,842,636</b> | <b>1,830,381</b> | <b>1,856,359</b> | <b>1,851,283</b> | <b>1,834,069</b> | <b>1,849,940</b>      | <b>1,836,510</b>      | <b>1,843,813</b> | <b>1,841,496</b> |
| <b>% change in Net Liability</b> |                  | <b>-0.67%</b>    | <b>0.74%</b>     | <b>0.47%</b>     | <b>-0.46%</b>    | <b>0.40%</b>          | <b>-0.33%</b>         | <b>0.06%</b>     | <b>-0.06%</b>    |

| Summary                      | Base             | Interest rate +1% | Interest rate -1% | Expenses +10%    | Expenses -10%    | Expense Inflation +2% | Expense Inflation -2% | Mortality +5%    | Mortality -5%    |
|------------------------------|------------------|-------------------|-------------------|------------------|------------------|-----------------------|-----------------------|------------------|------------------|
| Individual                   | 875,124          | 862,870           | 888,847           | 883,771          | 866,557          | 882,428               | 868,998               | 876,301          | 873,984          |
| Group                        | 967,512          | 967,512           | 967,512           | 967,512          | 967,512          | 967,512               | 967,512               | 967,512          | 967,512          |
| <b>Net liability</b>         | <b>1,842,636</b> | <b>1,830,381</b>  | <b>1,856,359</b>  | <b>1,851,283</b> | <b>1,834,069</b> | <b>1,849,940</b>      | <b>1,836,510</b>      | <b>1,843,813</b> | <b>1,841,496</b> |
| <b>% change in liability</b> |                  | <b>-0.67%</b>     | <b>0.74%</b>      | <b>0.47%</b>     | <b>-0.46%</b>    | <b>0.40%</b>          | <b>-0.33%</b>         | <b>0.06%</b>     | <b>-0.06%</b>    |

---Sensitivities not applied to reinsurance for individual business due to immateriality

---The Mortality sensitivity tests have been applied in the opposite direction for the annuity business. For example Mortality +5% has been tested as a 5% lightening of annuitant mortality

---All sensitivities were carried out independently

## Notes to the consolidated and separate financial statements

### (f) Liquidity risks

Liquidity risk is the risk of loss due to insufficient liquid assets to meet cash flow requirements or to fulfil its financial obligation once claims crystallize. In respect of catastrophe events there is also a liquidity risk associated with the timing differences between gross cash outflows and expected reinsurance recoveries.

The Group mitigates this risk by monitoring cash activities and expected outflows. The Group has no material commitments for capital expenditures and there is no need for such expenditures in the normal course of business. Claims payments are funded by current operating cash flow including investment income. The Group has no tolerance for liquidity risk and is committed to meeting all liabilities as they fall due.

The Group's cash and short term investments make up about 55% of its investment portfolio. This highlights liquid marketable securities sufficient to meet its liabilities as at when due. Short term investments include treasury bills and term deposits with an original maturity of less than one year.

The following policies and procedures are in place to mitigate the Group's exposure to liquidity risk:

- The liquidity risk policy sets out the assessment and determination of what constitutes liquidity risk for the Group. Compliance with the policy is monitored, exposures and breaches are reported to the Group's risk committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.
- Guidelines are set for asset allocations, portfolio limit structures and maturity profiles of assets, in order to ensure sufficient funding available to meet insurance and investment contracts obligations.
- Contingency funding plans are in place, which specify minimum proportions of funds to meet emergency calls as well as specifying events that would trigger such plans.

The Group maintains a portfolio of highly marketable assets that can be easily liquidated in the event of an unforeseen interruption of cash flow. The Group also has committed lines of credit that it can access to meet liquidity needs to assist users in understanding how assets and liabilities have been matched.

The following table summarizes the maturity profile of the non-derivative financial assets and financial liabilities of the Group based on remaining undiscounted contractual obligations.

For insurance contracts liabilities and reinsurance assets, maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance liabilities. Unearned premiums and the reinsurers' share of unearned premiums have been excluded from the analysis as they are not contractual obligations.

Repayments which are subject to notice are treated as if notice were to be given immediately.

## Notes to the consolidated and separate financial statements

Reinsurance assets have been presented on the same basis as insurance liabilities. The gross nominal inflow/(outflow) disclosed in the table is the contractual, undiscounted cash flow on the financial liability or commitment.

### Residual contractual maturities of financial assets and liabilities

The table below shows the undiscounted cash flows on the Group's financial assets and liabilities and on the basis of their earliest possible contractual maturity. The Gross nominal inflow/ (outflow) disclosed in the table is the contractual, undiscounted cash flow on the financial liability or commitment.

| Group                                 |  | 31-Dec-17       |                       |              |              |               |             |              |
|---------------------------------------|--|-----------------|-----------------------|--------------|--------------|---------------|-------------|--------------|
| In thousands of Naira                 |  | Carrying amount | Contractual cash flow | 0 - 3 months | 3 - 6 months | 6 - 12 months | 1 - 5 years | Over 5 years |
| Non- derivative financial assets      |  |                 |                       |              |              |               |             |              |
| Cash and cash equivalents             |  | 1,765,531       | 1,765,531             | 1,765,531    | -            | -             | -           | -            |
| Trade receivables                     |  | 164,117         | 164,117               | 164,117      | -            | -             | -           | -            |
| Reinsurance assets                    |  | 478,023         | 478,023               | -            | 478,023      |               |             |              |
| Other receivables and prepayment      |  | 287,656         | 655,119               |              |              |               |             |              |
| Finance lease receivable              |  | -               | -                     | -            | -            | -             | -           | -            |
| Total assets                          |  | 2,695,327       | 3,062,790             | 1,929,648    | 478,023      | -             | -           | -            |
| Non- derivative financial liabilities |  |                 |                       |              |              |               |             |              |
| Insurance contract liabilities        |  | 2,918,269       | 2,918,269             |              |              |               |             |              |
| Investment contract liabilities       |  | 619,394         | 619,394               |              |              |               |             |              |
| Trade payables                        |  | 33,758          | 33,758                |              |              |               |             |              |
| Other payables                        |  | 483,863         | 483,863               |              |              |               |             |              |
| Deposit for shares                    |  | 500,000         | 500,000               | -            | -            | -             | -           | 500,000      |
| Total liabilities                     |  | 4,555,283       | 4,555,283             | -            | -            | -             | -           | 500,000      |
| Gap (assets - liabilities)            |  | (1,859,956)     | (1,492,493)           | 1,929,648    | 478,023      | -             | -           | (500,000)    |
| Cumulative liquidity gap              |  |                 |                       | 1,929,648    | 2,407,671    | 2,407,671     | 2,407,671   | 1,907,672    |

## Notes to the consolidated and separate financial statements

| Company                                      |  | 31-Dec-17          |                          |                  |                 |                  |                  |
|--|--|--------------------|--------------------------|------------------|-----------------|------------------|------------------|
| <i>In thousands of Naira</i>                 |  | Carrying<br>amount | Contractual<br>cash flow | 0 - 3<br>months  | 3 - 6<br>months | 6 - 12<br>months | Over 5<br>years  |
| <b>Non- derivative financial assets</b>      |  |                    |                          |                  |                 |                  |                  |
| Cash and cash equivalents                    |  | 1,656,765          | 1,656,765                | 1,656,765        | -               | -                | -                |
| Trade receivables                            |  | 105,650            | 105,650                  | 105,650          | -               | -                | -                |
| Reinsurance assets                           |  | 478,023            | 478,023                  |                  |                 |                  | -                |
| Other receivables and prepayment             |  | 294,652            | 294,652                  |                  |                 |                  | -                |
| Finance lease receivable                     |  | -                  | 38,914                   | 29,185           | 9,729           | -                | -                |
| <b>Total assets</b>                          |  | <b>2,535,090</b>   | <b>2,574,004</b>         | <b>1,791,600</b> | <b>9,729</b>    | <b>-</b>         | <b>-</b>         |
| <b>Non- derivative financial liabilities</b> |  |                    |                          |                  |                 |                  |                  |
| Insurance contract liabilities               |  | 2,851,085          | 2,851,085                | 313,619          | 427,663         | 513,195          | 1,026,390        |
| Investment contract liabilities              |  | 619,394            | 619,394                  |                  |                 |                  | -                |
| Trade payables                               |  | 33,758             | 33,758                   |                  |                 |                  | -                |
| Other payables                               |  | 518,115            | 518,115                  |                  |                 |                  | -                |
| Deposit for shares                           |  | -                  | -                        | -                | -               | -                | -                |
| <b>Total liabilities</b>                     |  | <b>4,022,351</b>   | <b>4,022,351</b>         | <b>313,619</b>   | <b>427,663</b>  | <b>513,195</b>   | <b>1,026,390</b> |
| Gap (assets - liabilities)                   |  | (1,487,260)        | (1,448,346)              | 1,477,981        | (417,934)       | (513,195)        | (1,026,390)      |
| Cumulative liquidity gap                     |  |                    |                          | 1,477,981        | 1,060,047       | 546,852          | (23,365)         |
|  |  |                    |                          |                  |                 |                  | (1,049,755)      |



## Notes to the consolidated and separate financial statements

| <b>Group</b>                                 |  |                    |                          |                  |                 |                  |                  |                 |          |
|--|--|--------------------|--------------------------|------------------|-----------------|------------------|------------------|-----------------|----------|
| <b>31-Dec-16</b>                             |  |                    |                          |                  |                 |                  |                  |                 |          |
| <i>In thousands of Naira</i>                 |  |                    |                          |                  |                 |                  |                  |                 |          |
|  |  | Carrying<br>amount | Contractual<br>cash flow | 0 - 3<br>months  | 3 - 6<br>months | 6 - 12<br>months | 1 - 5 years      | Over 5<br>years |          |
| <b>Non- derivative financial assets</b>      |  |                    |                          |                  |                 |                  |                  |                 |          |
| Cash and cash equivalents                    |  | 1,717,895          | 1,717,895                | 1,717,895        | -               | -                | -                | -               | -        |
| Financial assets                             |  | 1,702,256          | 1,702,256                |                  |                 | 1,009,045        | 693,211          |                 |          |
| Trade receivables                            |  | 52,509             | 52,509                   | 52,509           | -               | -                | -                | -               | -        |
| Reinsurance assets                           |  | 342,340            | 342,340                  | -                | 342,340         |                  |                  |                 |          |
| Other receivables and prepayment             |  | 157,590            | 532,521                  |                  |                 | 532,521          |                  |                 |          |
| Finance lease receivable                     |  | -                  | -                        | -                | -               | -                | -                | -               | -        |
| <b>Total assets</b>                          |  | <b>3,972,590</b>   | <b>4,347,521</b>         | <b>1,770,404</b> | <b>342,340</b>  | <b>1,541,566</b> | <b>693,211</b>   | <b>-</b>        | <b>-</b> |
| <b>Non- derivative financial liabilities</b> |  |                    |                          |                  |                 |                  |                  |                 |          |
| Insurance contract liabilities               |  | 2,433,909          | 2,433,909                |                  |                 | 759,392          | 1,674,517        |                 |          |
| Investment contract liabilities              |  | 789,499            | 789,499                  |                  |                 |                  | 789,499          |                 |          |
| Trade payables                               |  | 41,992             | 41,992                   | 41,992           |                 |                  |                  |                 |          |
| Other payables                               |  | 590,526            | 590,526                  |                  |                 | 29,305           | 561,221          |                 |          |
| Deposit for shares                           |  | 50,050             | 50,050                   |                  |                 |                  |                  | 50,050          |          |
| Borrowings                                   |  | 519,893            | 519,893                  |                  | 519,893         |                  |                  |                 |          |
| <b>Total liabilities</b>                     |  | <b>4,425,869</b>   | <b>4,425,869</b>         | <b>41,992</b>    | <b>519,893</b>  | <b>788,697</b>   | <b>3,025,237</b> | <b>50,050</b>   | <b>-</b> |
| Gap (assets - liabilities)                   |  | (453,279)          | (78,348)                 | 1,728,412        | (177,553)       | 752,869          | (2,332,026)      | (50,050)        |          |
| Cumulative liquidity gap                     |  |                    |                          | 1,728,412        | 1,550,859       | 2,303,728        | (28,298)         | (78,348)        |          |

## Notes to the consolidated and separate financial statements

| Company                                      | 31-Dec-16        |                       |                  |                |                  |                  |
|--|------------------|-----------------------|------------------|----------------|------------------|------------------|
|  | Carrying amount  | Contractual cash flow | 0 - 3 months     | 3 - 6 months   | 6 - 12 months    | Over 5 years     |
| <i>In thousands of Naira</i>                 |                  |                       |                  |                |                  |                  |
| <b>Non- derivative financial assets</b>      |                  |                       |                  |                |                  |                  |
| Cash and cash equivalents                    | 1,572,473        | 1,572,473             | 1,572,473        | -              | -                | -                |
| Financial assets                             | 1,702,256        | 1,702,256             |                  |                | 1,009,045        | 693,211          |
| Trade receivables                            | 16,264           | 16,264                | 16,264           | -              | -                | -                |
| Reinsurance assets                           | 342,340          | 342,340               | -                | 342,340        |                  | -                |
| Other receivables and prepayment             | 169,821          | 169,821               | -                |                | 169,821          | -                |
| Finance lease receivable                     | -                | 38,914                | 29,185.00        | 9,729.00       | -                | -                |
| <b>Total assets</b>                          | <b>3,803,154</b> | <b>3,842,068</b>      | <b>1,617,922</b> | <b>352,069</b> | <b>1,178,866</b> | <b>693,211</b>   |
| <b>Non- derivative financial liabilities</b> |                  |                       |                  |                |                  |                  |
| Insurance contract liabilities               | 2,379,460        | 2,379,460             | -                | -              | 741,216.00       | 1,638,244.00     |
| Investment contract liabilities              | 789,499          | 789,499               | -                | -              | -                | 789,499          |
| Other payables                               | 41,992           | 41,992                | 41,992           | -              | -                | -                |
| Trade payables                               | 519,893          | 519,893               | -                | -              | 29,305           | 550,063          |
| Borrowings                                   | 579,368          | 579,368               | -                | 519,893        | -                | -                |
| <b>Total liabilities</b>                     | <b>4,310,212</b> | <b>4,310,212</b>      | <b>41,992</b>    | <b>519,893</b> | <b>770,521</b>   | <b>2,977,806</b> |
| Gap (assets - liabilities)                   | (507,058)        | (468,144)             | 1,575,930        | (167,824)      | 408,345          | (2,284,595)      |
| Cumulative liquidity gap                     |                  |                       | 1,575,930        | 1,408,106      | 1,816,451        | (468,144)        |

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The following table shows the amounts expected to be recovered or settled no more than twelve months after the reporting period (current) and amounts expected to be recovered or settled after more than twelve months (non-current) for each assets and liability line item.

| <i>In thousands of Naira</i>      | <b>Group</b>     |                                       | <b>Company</b>    |                  | <b>Group</b>                          |                   | <b>Company</b>   |                                       |
|-----------------------------------|------------------|---------------------------------------|-------------------|------------------|---------------------------------------|-------------------|------------------|---------------------------------------|
|                                   | <b>Current</b>   | <b>31-Dec-17<br/>Non-<br/>current</b> | <b>Total</b>      | <b>Current</b>   | <b>31-Dec-17<br/>Non-<br/>current</b> | <b>Total</b>      | <b>Current</b>   | <b>31-Dec-16<br/>Non-<br/>current</b> |
| <b>Asset</b>                      |                  |                                       |                   |                  |                                       |                   |                  |                                       |
| Cash and cash equivalents         | 1,765,531        | -                                     | 1,765,531         | 1,656,765        | -                                     | 1,656,765         | 1,717,895        | -                                     |
| Financial assets                  | 1,119,717        | -                                     | 1,119,717         | 1,119,717        | -                                     | 1,119,717         | 1,009,045        | 693,211                               |
| Trade receivables                 | 164,117          | -                                     | 164,117           | 105,650          | -                                     | 105,650           | 52,509           | -                                     |
| Reinsurance assets                | 478,023          | -                                     | 478,023           | 478,023          | -                                     | 478,023           | 342,340          | -                                     |
| Deferred acquisition cost         | 77,805           | -                                     | 77,805            | 77,805           | -                                     | 77,805            | 52,762.00        | -                                     |
| Finance lease receivable          | -                | -                                     | -                 | -                | -                                     | -                 | -                | -                                     |
| Other receivables and prepayments | 287,656          | -                                     | 287,656           | 294,652          | -                                     | 294,652           | 157,590          | -                                     |
| Investment in subsidiary          | -                | -                                     | -                 | -                | 204,813                               | 204,813           | -                | -                                     |
| Investment properties             | -                | 4,791,817                             | 4,791,817         | -                | 4,791,817                             | 4,791,817         | 4,565,408        | 4,565,408                             |
| Intangible assets                 | -                | -                                     | -                 | -                | -                                     | -                 | 2,144            | 2,144                                 |
| Property, plant and equipment     | -                | 929,541                               | 929,541           | -                | 787,404                               | 787,404           | -                | 756,180                               |
| Statutory deposit                 | -                | 500,000                               | 500,000           | -                | 500,000                               | 500,000           | -                | 500,000                               |
| Deferred tax asset                | -                | 6,033                                 | 6,033             | -                | 6,033                                 | 6,033             | -                | 6,033                                 |
| <b>Total assets</b>               | <b>3,892,849</b> | <b>6,227,391</b>                      | <b>10,120,241</b> | <b>3,732,613</b> | <b>6,290,067</b>                      | <b>10,022,679</b> | <b>3,332,141</b> | <b>6,663,570</b>                      |
|                                   |                  |                                       |                   |                  |                                       |                   | <b>3,162,705</b> | <b>6,706,532</b>                      |
|                                   |                  |                                       |                   |                  |                                       |                   |                  | <b>9,869,237</b>                      |
| <b>Liabilities</b>                |                  |                                       |                   |                  |                                       |                   |                  |                                       |
| Insurance contract liabilities    | 2,918,269        | -                                     | 2,918,269         | 2,851,085        | -                                     | 2,851,085         | 759,392          | 1,638,244                             |
| Investment contract liabilities   | 619,394          | -                                     | 619,394           | 619,394          | -                                     | 619,394           | -                | 789,499                               |
| Trade payables                    | 33,758           | -                                     | 33,758            | 33,758           | -                                     | 33,758            | 41,992           | -                                     |
| Gratuity payable                  | 2,406            | -                                     | 2,406             | 2,406            | -                                     | 2,406             | 2,406            | -                                     |
| Short term borrowing              | 518,115          | -                                     | 518,115           | 518,115          | -                                     | 518,115           | 519,893          | -                                     |
| Provision and other payables      | -                | -                                     | -                 | -                | -                                     | -                 | 40,463           | 550,063                               |
| Borrowing                         | -                | -                                     | -                 | -                | -                                     | -                 | -                | -                                     |
| Deposit for shares                | -                | -                                     | -                 | -                | -                                     | -                 | -                | -                                     |
| Deferred tax liabilities          | -                | 15,029                                | 15,029            | -                | 6,371                                 | 6,371             | -                | 2,782                                 |
| Current income tax liabilities    | 150,196          | -                                     | 150,196           | 145,870          | -                                     | 145,870           | 133,226          | -                                     |
| <b>Total liabilities</b>          | <b>4,242,137</b> | <b>15,029</b>                         | <b>4,257,166</b>  | <b>4,170,627</b> | <b>6,371</b>                          | <b>4,176,998</b>  | <b>1,497,372</b> | <b>2,980,588</b>                      |
|                                   |                  |                                       |                   |                  |                                       |                   | <b>1,463,499</b> | <b>4,444,087</b>                      |

## Notes to the consolidated and separate financial statements

| <b>In thousands of naira</b>  | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-16</b> |
|-------------------------------|----------------------------|----------------------------|------------------------------|------------------------------|
| Equity Securities; - Unlisted | 157,659                    | 187,192                    | 157,659                      | 157,659                      |
| Equity Securities; - Listed   | 608,855                    | 506,019                    | 608,855                      | 608,855                      |
|                               | 766,514                    | 693,211                    | 766,514                      | 766,514                      |

### Equity price sensitivity analysis

The sensitivity analyses set out below show the impact of a 10% increase and decrease in the value of equities on profit before tax and shareholders' equity based on the exposure to equity price risk at the reporting date.

| <b>In thousands of naira</b>  | <b>Group<br/>31-Dec-17</b> | <b>Group<br/>31-Dec-16</b> | <b>Company<br/>31-Dec-17</b> | <b>Company<br/>31-Dec-17</b> |
|-------------------------------|----------------------------|----------------------------|------------------------------|------------------------------|
| 10% increase                  | 65,098                     | 69,321                     | 65,098                       | 69,321                       |
| 10% decrease                  | (65,098)                   | (69,321)                   | (65,098)                     | (69,321)                     |
| <b>Impact of increase on:</b> |                            |                            |                              |                              |
| Pre-tax profit/(loss)         | 17,691                     | 50,602                     | 10,304                       | 50,602                       |
| Shareholders' Equity          | 5,356,494                  | 5,494,599                  | 5,354,654                    | 5,494,599                    |
| <b>Impact of decrease on:</b> |                            |                            |                              |                              |
| Pre-tax profit/(loss)         | (112,505)                  | (50,602)                   | (119,892)                    | (50,602)                     |
| Shareholders' Equity          | 5,226,298                  | 5,355,957                  | 5,224,458                    | 5,355,957                    |

### (h) Operational Risks

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Group's operations.

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Group's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each unit. This responsibility is supported by the development of operational standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including the independent authorisation of transactions
- requirements for the reconciliation and monitoring of transactions
- compliance with regulatory and other legal requirements
- documentation of controls and procedures
- requirements for the periodic assessment of operational risks and the adequacy of controls and procedures to address the risks
- requirements for the reporting of operational losses and proposed remedial action
- development of contingency plans
- training and professional development
- ethical and business standards
- risk mitigation, including insurance where this is effective.

Compliance with the Group's standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit Committee and senior management of the Group.

### 50 Capital Management Policies, Objectives and Approach

The Group has established the following capital management objectives, policies and approach to managing the risks that affect its capital position:

Great Nigeria Insurance's operations are also subject to regulatory requirements within the jurisdictions in which it operates. The minimum paid up capital requirement as specified by National Insurance Commission (NAICOM) for life insurance business in Nigeria is N2 billion, N3 billion for Non-life insurance business, N5 billion for composite insurance business, N10 million for Health Maintenance Organization and N10 billion for Reinsurance business and insurers are also mandated to maintain 10% of this paid

## Notes to the consolidated and separate financial statements

up capital with the Central Bank as Statutory Deposit. In addition, quarterly and annual returns must be submitted to NAICOM on a regular basis.

The regulations prescribed by NAICOM not only prescribe approval and monitoring of activities, but also impose certain restrictive provisions (e.g., solvency margin) to minimise the risk of default and insolvency on the part of the insurance companies to meet unforeseen liabilities as these arise.

The Group as at year end had complied with the regulators capital requirements for its life and composite business, however it had been unable to meet the capital requirement of N3 billion for non-life insurance business. This raises going concern issues and the Group faces the risk of having its non-life insurance license withdrawn.

The capital deficiency has however not significantly affected the operations of the Group as at the date of this report, liabilities continue to be discharged in the normal course of business.

The Board intends to recapitalize the non-life business by way of:

1. Raising additional capital through a private placement.
2. Aggressive recovery of trade receivable.

"The Board and Management strongly believe that these steps will yield the desired result by the end of the year 2013, (based on the positive response received from potential investors based on preliminary inquiries with respect to the proposed private placement offer). Additionally, in the medium to long term, the Board will be assessing possible opportunities to further strengthen the Group.

In reporting the Great Nigeria Insurance's solvency status, solvency margin is computed using the rules prescribed by the National Insurance Commission (NAICOM). The margin of solvency, according to NAICOM is defined as total admissible assets less total liabilities. This shall not be less than either 15% of net premium or the minimum paid up share capital whichever is higher. Great Nigeria Insurance's capital management policy for its business is to hold sufficient capital to cover the statutory requirements based on the NAICOM regulations, including any additional amounts required by the regulators.

### Approach to capital management

Great Nigeria Insurance seeks to optimise the structure and sources of capital to ensure that it consistently maximises returns to the shareholders and policyholders.

Great Nigeria Insurance's approach to managing capital involves managing assets, liabilities and risks in a coordinated way, assessing shortfalls between reported and required capital level on a regular basis and taking appropriate actions to influence the capital position of the Group in the light of changes in economic conditions and risk characteristics. An important aspect of the Group's overall capital management process is the setting of target risk adjusted rates of return, which are aligned to performance objectives and ensure that the Group is focused on the creation of value for shareholders.

The Group's primary source of capital used by is equity shareholders' funds and borrowings. Great Nigeria Insurance also utilises, where efficient to do so, sources of capital such as reinsurance in addition to more traditional sources of funding.

The capital requirements are routinely forecast on a periodic basis and assessed against both the forecast available capital and the expected internal rate of return, including risk and sensitivity analyses. The process is ultimately subject to approval by the Board.

The Group has developed a framework to identify the risks and quantify their impact on the economic capital. The framework estimates how much capital is required to reduce the risk of insolvency to a remote degree of probability. The framework has also been considered in assessing the capital requirement.

The Group's objectives with respect to capital management are to maintain a capital base that is structured to exceed regulatory and to best utilize capital allocations.

The Insurance Act 2003 (Section 24) prescribed that an insurer shall in respect of its business other than life insurance business, maintain a margin of solvency being the excess of the value of its admissible assets in Nigeria over its liabilities in Nigeria.

The solvency margin, which is determined as the excess of admissible assets over total liabilities shall not be less than 15% of the gross premium income less reinsurance premiums paid out during the year under review or the minimum paid up capital, whichever is greater.

## Notes to the consolidated and separate financial statements

The Group's general business position is as follows:

|  | 31-Dec-17          | 31-Dec-16        |
|--|--------------------|------------------|
|  | N'000              | N'000            |
| <b>Admissible Assets</b>                               |                    |                  |
| <b>Financial assets:</b>                               |                    |                  |
| Cash and cash equivalents (including cash held as HTM) | 1,656,765          | 1,572,473        |
| Financial assets (quoted and unquoted stock)           | 1,119,717          | 1,702,256        |
| Finance lease receivable                               | -                  | -                |
| Trade Receivables                                      | 105,650            | 16,264           |
| <b>Other Assets</b>                                    |                    |                  |
| Reinsurance assets                                     | 478,023            | 342,340          |
| Deferred acquisition cost                              | 77,805             | 52,762           |
| Other receivables and prepayments                      | 23,168             | 27,022           |
| Investment in subsidiaries                             | 204,813            | 183,556          |
| Investment properties                                  | 4,791,817          | 4,565,408        |
| Intangible assets                                      | -                  | 2,144            |
| Statutory deposit                                      | 500,000            | 500,000          |
| Property, plant and equipment                          | 787,404            | 756,180          |
| <b>Total Admissible Assets</b>                         | <b>A 9,745,162</b> | <b>9,720,405</b> |
| <b>LESS ADMISSIBLE LIABILITIES</b>                     |                    |                  |
| Trade payables   | 33,758             | 41,992           |
| Gratuity payable                                       | 2,406              | 2,406            |
| Provision and other payables                           | 518,115            | 579,368          |
| Insurance liabilities                                  | 2,851,085          | 2,379,460        |
| Investment contract liabilities                        | 619,394            | 789,499          |
| <b>Borrowing</b>                                       |                    |                  |
| Finance lease obligation                               | -                  | 519,893          |
| Current Income tax liabilities                         | 145,870            | 126,501          |
| <b>Total Admissible Liabilities</b>                    | <b>B 4,170,627</b> | <b>4,439,119</b> |
| <b>Solvency Margin (A-B)</b>                           | <b>5,574,535</b>   | <b>5,281,286</b> |
| Higher of:   |                    |                  |
| Gross premium income                                   | 3,449,542          | 2,593,781        |
| Less: Reinsurers                                       | (433,148)          | (483,912)        |
| <b>Net Premium</b>                                     | <b>3,016,394</b>   | <b>2,109,869</b> |
| 15% of Net Premium                                     | 452,459            | 316,480          |
| Minimum Paid Up Capital                                | 5,000,000          | 5,000,000        |
| The higher thereof:                                    |                    |                  |
| <b>Solvency margin above minimum paid up capital</b>   | <b>574,535</b>     | <b>281,286</b>   |

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## Notes to the consolidated and separate financial statements

### 51 Valuation basis

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. Fair values are determined at prices quoted in active markets. In our environment, such price information is typically not available for all instruments and the company applies valuation techniques to measure such instruments. These valuation techniques make maximum use of market observable data but in some cases management estimate other than observable market inputs within the valuation model. There is no standard model and different assumptions could generate different results.

Fair values are subject to a control framework designed to ensure that input variables and output are assessed independent of the risk taker. The Group has minimal exposure to financial assets which are valued at other than quoted prices in an active market.

The Group's accounting policy and basis of fair value measurements are disclosed under notes 3

Fair value measurements recognised in the statement of financial position.

The table below analyses financial instruments measured at fair value at the end of the year, by the level in the fair value hierarchy into which the fair value measurement is categorised:

#### Group

31-Dec-17

| <i>In thousands of Naira</i>                         | <i>Notes</i> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Total</b>   |
|--|--------------|----------------|----------------|----------------|----------------|
| <b>Assets</b>  |              |                |                |                |                |
| Equity securities - At fair value through P&L        | 6            | 608,855        | -              | -              | 608,855        |
| <b>Total financial assets measured at fair value</b> |              | <b>608,855</b> | <b>-</b>       | <b>-</b>       | <b>608,855</b> |

#### Group

31-Dec-16

| <i>In thousands of Naira</i>                         | <i>Notes</i> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Total</b>   |
|--|--------------|----------------|----------------|----------------|----------------|
| <b>Assets</b>  |              |                |                |                |                |
| Equity securities - At fair value through P&L        | 6            | 506,019        | -              | -              | 506,019        |
| <b>Total financial assets measured at fair value</b> |              | <b>506,019</b> | <b>-</b>       | <b>-</b>       | <b>506,019</b> |

#### Company

31-Dec-17

| <i>In thousands of Naira</i>                         | <i>Notes</i> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Total</b>   |
|--|--------------|----------------|----------------|----------------|----------------|
| <b>Assets</b>  |              |                |                |                |                |
| Equity securities - At fair value through P&L        | 6            | 608,855        | -              | -              | 608,855        |
| <b>Total financial assets measured at fair value</b> |              | <b>608,855</b> | <b>-</b>       | <b>-</b>       | <b>608,855</b> |

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| <i>In thousands of Naira</i>                         | <i>Notes</i> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Total</b>   |
|--|--------------|----------------|----------------|----------------|----------------|
| <b>Assets</b>  |              |                |                |                |                |
| Equity securities - At fair value through P&L        | 6            | 506,019        | -              | -              | 506,019        |
| <b>Total financial assets measured at fair value</b> |              | <b>506,019</b> | <b>-</b>       | <b>-</b>       | <b>506,019</b> |

There are no financial instruments measured in level 3 of the fair value hierarchy, hence no reconciliation of level 3 fair value hierarchy has been presented

Financial instruments not measured at fair value

No fair value disclosures are provided for cash and cash equivalents, loans and receivables, trade receivables, other receivables, bank borrowings, trade payables, provision and other payables and finance lease obligations that are measured at cost because their carrying amount reasonably approximate their fair value.

#### Cash and cash equivalents

Cash and cash equivalents consists of cash on hand and current balances with banks. The carrying amounts of current balances with banks is a reasonable approximation of fair value which is the amount receivable on demand.

#### Trade receivables and Other receivables

The carrying amounts of trade receivables and other receivables are reasonable approximation of their fair values which are receivable on demand.

Bank borrowings, Trade payables, Provision and other payables and Finance lease obligations

The carrying amounts of bank borrowings, trade payables, provision and other payables and finance lease obligations are reasonable approximation of their fair values which are repayable on demand.

## 52 Financial assets and liabilities

Group

The carrying amount of these financial assets and liabilities are reasonable approximation of their fair values.

## Notes to the consolidated and separate financial statements

| Group                                   |    | Notes | Designated<br>at fair value<br>through P/L | Held to<br>Maturity | Loans and<br>receivables | Available<br>for sale | Other<br>financial<br>liabilities at<br>amortised<br>cost | Total<br>carrying<br>amount | Fair value       |
|---|----|-------|--|---------------------|--------------------------|-----------------------|---|-----------------------------|------------------|
| <b>31-Dec-16</b>                        |    |       |  |                     |                          |                       |   |                             |                  |
| <i>In thousands of Naira</i>            |    |       |  |                     |                          |                       |   |                             |                  |
| <b>Financial assets</b>                 |    |       |  |                     |                          |                       |   |                             |                  |
| Cash and cash equivalents               | 5  |       | -  | -                   | 1,717,895                | -                     | -   | 1,717,895                   | 1,717,895        |
| Financial assets                        | 6  |       | 506,019                                    | 926,918             | 82,127                   | 187,192               | -   | 1,702,256                   | 1,702,256        |
| Trade receivables                       | 7  |       | -  | -                   | 52,509                   | -                     | -   | 52,509                      | 52,509           |
| Reinsurance assets                      | 8  |       | -  | -                   | 342,340                  | -                     | -   | 342,340                     | 342,340          |
| Finance lease receivable                | 10 |       | -  | -                   | -                        | -                     | -   | -                           | -                |
| Other receivables excluding prepayments | 11 |       | -  | -                   | 129,986                  | -                     | -   | 129,986                     | 129,986          |
|   |    |       | <b>506,019</b>                             | <b>926,918</b>      | <b>2,324,857</b>         | <b>187,192</b>        | <b>-</b>  | <b>3,944,986</b>            | <b>3,944,986</b> |
| <b>Financial liabilities</b>            |    |       |  |                     |                          |                       |   |                             |                  |
| Insurance contract liabilities          | 17 |       | -  | -                   | -                        | -                     | 2,433,909   | 2,433,909                   | 2,433,909        |
| Investment contract liabilities         | 18 |       | -  | -                   | -                        | -                     | 789,499   | 789,499                     | 789,499          |
| Trade payable                           | 19 |       | -  | -                   | -                        | -                     | 41,992  | 41,992                      | 41,992           |
| Borrowings                              | 21 |       | -  | -                   | -                        | -                     | 519,893   | 519,893                     | 519,893          |
| Provision and other payables            | 23 |       | -  | -                   | -                        | -                     | 590,526   | 590,526                     | 590,526          |
| Finance lease obligation                | 24 |       | -  | -                   | -                        | -                     | 50,050  | 50,050                      | 50,050           |
|   |    |       | <b>-</b>                                   | <b>-</b>            | <b>-</b>                 | <b>-</b>              | <b>4,425,869</b>  | <b>4,425,869</b>            | <b>4,425,869</b> |

The carrying amount of these financial assets and liabilities are reasonable approximation of their fair values.

## Notes to the consolidated and separate financial statements

| Company                                 |    | Notes   | Designated<br>at fair value<br>through P/L | Held to<br>Maturity | Loans and<br>receivables | Available<br>for sale | Other<br>financial<br>liabilities at<br>amortised<br>cost | Total<br>carrying<br>amount | Fair<br>value |
|---|----|---------|--|---------------------|--------------------------|-----------------------|---|-----------------------------|---------------|
| <b>31-Dec-17</b>                        |    |         |  |                     |                          |                       |   |                             |               |
| <i>In thousands of Naira</i>            |    |         |  |                     |                          |                       |   |                             |               |
| <b>Financial assets</b>                 |    |         |  |                     |                          |                       |   |                             |               |
| Cash and cash equivalents               | 5  | -       | -  | -                   | 1,656,765                | -                     | -   | 1,656,765                   | 1,656,765     |
| Financial assets                        | 6  | 608,855 | 297,912                                    | 71,334              | 157,659                  | -                     | -   | 1,135,760                   | 1,135,760     |
| Trade receivables                       | 7  | -       | -  | 105,650             | -                        | -                     | -   | 105,650                     | 105,650       |
| Reinsurance assets                      | 8  | -       | -  | 478,023             | -                        | -                     | -   | 478,023                     | 478,023       |
| Finance lease receivable                | 10 | -       | -  | -                   | -                        | -                     | -   | -                           | -             |
| Other receivables excluding prepayments | 11 | -       | -  | 136,721             | -                        | -                     | -   | 136,721                     | 136,721       |
|   |    | 608,855 | 297,912                                    | 2,448,493           | 157,659                  | -                     | -   | 3,512,919                   | 3,512,919     |
| <b>Financial liabilities</b>            |    |         |  |                     |                          |                       |   |                             |               |
| Insurance contract liabilities          | 17 | -       | -  | -                   | -                        | 2,851,085             | 2,851,085   | 2,851,085                   | 2,851,085     |
| Investment contract liabilities         | 18 | -       | -  | -                   | -                        | 619,394               | 619,394   | 619,394                     | 619,394       |
| Trade payable                           | 19 | -       | -  | -                   | -                        | 33,758                | 33,758  | 33,758                      | 33,758        |
| Provision and other payables            | 21 | -       | -  | -                   | -                        | 518,115               | 518,115   | 518,115                     | 518,115       |
| Deposit for shares                      | 23 | -       | -  | -                   | -                        | -                     | -   | -                           | -             |
|   |    | -       | -  | -                   | -                        | 4,022,351             | 4,022,351   | 4,022,351                   | 4,022,351     |

The carrying amount of these financial assets and liabilities are reasonable approximation of their fair values.

## Notes to the consolidated and separate financial statements

| Company                                 |    | Notes | Designated<br>at fair value<br>through P/L | Held to<br>Maturity | Loans and<br>receivables | Available<br>for sale | Other<br>financial<br>liabilities at<br>amortised<br>cost | Total<br>carrying<br>amount | Fair value       |
|---|----|-------|--|---------------------|--------------------------|-----------------------|---|-----------------------------|------------------|
| <b>31-Dec-16</b>                        |    |       |  |                     |                          |                       |   |                             |                  |
| <i>In thousands of Naira</i>            |    |       |  |                     |                          |                       |   |                             |                  |
| <b>Financial assets</b>                 |    |       |  |                     |                          |                       |   |                             |                  |
| Cash and cash equivalents               | 5  |       | -  | -                   | 1,572,473                | -                     | -   | 1,572,473                   | 1,572,473        |
| Financial assets                        | 6  |       | 506,019                                    | 926,918             | 82,127                   | 187,192               | -   | 1,702,256                   | 1,702,256        |
| Trade receivables                       | 7  |       | -  | -                   | 16,264                   | -                     | -   | 16,264                      | 16,264           |
| Reinsurance assets                      | 8  |       | -  | -                   | 342,340                  | -                     | -   | 342,340                     | 342,340          |
| Finance lease receivable                | 10 |       | -  | -                   | -                        | -                     | -   | -                           | -                |
| Other receivables excluding prepayments | 11 |       | -  | -                   | 147,716                  | -                     | -   | 147,716                     | 147,716          |
|   |    |       | <b>506,019</b>                             | <b>926,918</b>      | <b>2,160,920</b>         | <b>187,192</b>        | <b>-</b>  | <b>3,781,049</b>            | <b>3,781,049</b> |
| <b>Financial liabilities</b>            |    |       |  |                     |                          |                       |   |                             |                  |
| Insurance contract liabilities          | 17 |       | -  | -                   | -                        | -                     | 2,379,460   | 2,379,460                   | 2,379,460        |
| Investment contract liabilities         | 18 |       | -  | -                   | -                        | -                     | 789,499   | 789,499                     | 789,499          |
| Trade payable                           | 19 |       | -  | -                   | -                        | -                     | 41,992  | 41,992                      | 41,992           |
| Short term borrowings                   | 21 |       | -  | -                   | -                        | -                     | 519,893   | 519,893                     | 519,893          |
| Provision and other payables            | 23 |       | -  | -                   | -                        | -                     | 579,368   | 579,368                     | 579,368          |
| Finance lease obligations               | 24 |       | -  | -                   | -                        | -                     | -   | -                           | -                |
|   |    |       | <b>-</b>                                   | <b>-</b>            | <b>-</b>                 | <b>-</b>              | <b>4,310,212</b>  | <b>4,310,212</b>            | <b>4,310,212</b> |

The carrying amount of these financial assets and liabilities are reasonable approximation of their fair values.

## Notes to the consolidated and separate financial statements

### 53 ASSET AND LIABILITY MANAGEMENT (COMPANY)

#### HYPOTHECATION OF ASSETS AS AT 31 DECEMBER 2017 *In thousands of Naira*

|                              | Non-Life           |                      |        | Life               |                      |              |                        |         |            |
|------------------------------|--------------------|----------------------|--------|--------------------|----------------------|--------------|------------------------|---------|------------|
|                              | Shareholder's fund | Policy holder's Fund | Others | Shareholder's fund | Policy holder's Fund | Annuity Fund | Deposit Administration | Others  | TOTAL      |
|                              |                    |                      |        |                    |                      |              |                        |         |            |
| TOTAL                        | 2,609,717          | 913,688              | 46,466 | 3,754,079          | 1,783,465            | 153,932      | 619,394                | 141,938 | 10,022,679 |
| INVESTMENTS:                 |                    |                      |        |                    |                      |              |                        |         |            |
| Fixed Assets:                |                    |                      |        |                    |                      |              |                        |         |            |
| Real Estate                  | 685,326            | -                    |        | -                  | -                    | -            | -                      | -       | 685,326    |
| Office Equipment's           | -                  | -                    |        | -                  | -                    | -            | -                      | -       | -          |
| Computer Equipment           | 3,471              | -                    |        | 283                | -                    | -            | -                      | -       | 3,754      |
| Generator set                | 6,116              | -                    |        | 25                 | -                    | -            | -                      | -       | 6,141      |
| Furniture and Equipment      | 13,377             | -                    |        | 2,252              | -                    | -            | -                      | -       | 15,629     |
| Motor Vehicles               | 66,146             | -                    |        | -                  | -                    | -            | -                      | -       | 66,146     |
| Fixture and Fittings         | 8,412              | -                    |        | 1,996              | -                    | -            | -                      | -       | 10,408     |
| Other Assets                 | -                  | -                    | -      | -                  | -                    | -            | -                      | -       | -          |
| Others (see (a) below)       | 230,636            | 480,460              | -      | 5,916              | 23,212               | 0.00         | 80,000                 | 141,938 | 962,163    |
| Other Investments :          |                    |                      |        |                    |                      |              |                        |         |            |
| Mortgage Loans               | -                  | -                    | -      | -                  | -                    | -            | -                      | -       | -          |
| Statutory Deposit            | 300,000            | -                    | -      | 200,000            | -                    | -            | -                      | -       | 500,000    |
| Government Bonds             | -                  | -                    | -      | -                  | -                    | -            | -                      | -       | -          |
| Held-to-maturity             | 32,528             | 70,487               | 10,192 | -                  | 80,346               | 94,389       | 78,493                 | -       | 366,435    |
| Loans and advances           | -                  | -                    | -      | 57,524             | 44,505               | -            | -                      | -       | 102,029    |
| Quoted Securities            | 235,183            | -                    | -      | -                  | 232,801              | -            | 13,868                 | -       | 481,852    |
| Unquoted Securities          | 27,150             | -                    | -      | 135,463            | -                    | -            | -                      | -       | 169,401    |
| Bank Placements              | 225,838            | 362,740              | 6,788  | -                  | 778,391              | 59,543       | 230,253                | -       | 1,656,765  |
| Investment in Finance Lease  | -                  | -                    | -      | -                  | -                    | -            | -                      | -       | -          |
| Related Companies Securities | -                  | -                    | -      | 204,813            | -                    | -            | -                      | -       | 204,813    |
| Finance Lease Receivable     | -                  | -                    | -      | -                  | -                    | -            | -                      | -       | -          |
| Investment Properties        | 775,534            | -                    | 29,486 | 3,145,807          | 624,210              | -            | 216,780                | -       | 4,791,817  |
| TOTAL                        | 2,609,717          | 913,688              | 46,466 | 3,754,079          | 1,783,465            | 153,932      | 619,394                | 141,938 | 10,022,679 |



## **Notes to the consolidated and separate financial statements**

### **(a) Give details**

| <b>Others</b>                     |                             |                          |
|-----------------------------------|-----------------------------|--------------------------|
|                                   | <b>General<br/>Business</b> | <b>Life<br/>Business</b> |
| Intangible assets                 | -                           | -                        |
| Deferred taxation                 | 6,033                       | -                        |
| Deferred Acquisition Expenses     | 77,805                      | -                        |
| Reinsurance Assets                | 474,436                     | 3,587                    |
| Premium Debtors                   | 6,026                       | 99,625                   |
| Other Receivables and Prepayments | 146,798                     | 147,854                  |
| Total                             | <b>711,098</b>              | <b>251,066</b>           |

## Notes to the consolidated and separate financial statements

### ASSET AND LIABILITY MANAGEMENT (COMPANY) HYPOTHECATION OF ASSETS AS AT 31 DECEMBER 2016 *In thousands of Naira*

|                              | Non-Life           |                      |         |                    | Life                 |         |                        |         | TOTAL     |
|------------------------------|--------------------|----------------------|---------|--------------------|----------------------|---------|------------------------|---------|-----------|
|                              | Shareholder's fund | Policy holder's Fund | Others  | Shareholder's fund | Policy holder's Fund | Annuity | Deposit Administration | Others  |           |
| TOTAL                        | 2,313,594          | 929,151              | 915,787 | 3,111,557          | 1,327,223            | 123,086 | 789,499                | 359,340 | 9,869,237 |
| INVESTMENTS:                 |                    |                      |         |                    |                      |         |                        |         |           |
| Fixed Assets:                |                    |                      |         |                    |                      |         |                        |         |           |
| Real Estate                  | 224,347            | -                    |         | 445,969            | -                    | -       | -                      | -       | 670,316   |
| Office Equipment's           | -                  | -                    |         | -                  | -                    | -       | -                      | -       | -         |
| Computer Equipment           | 7,703              | -                    |         | 91                 | -                    | -       | -                      | -       | 7,794     |
| Generator set                | 6,904              | -                    |         | -                  | -                    | -       | -                      | -       | 6,904     |
| Furniture and Equipment      | 16,862             | -                    |         | 2,874              | -                    | -       | -                      | -       | 19,736    |
| Motor Vehicles               | 40,569             | -                    |         | -                  | -                    | -       | -                      | -       | 40,569    |
| Fixture and Fittings         | 9,384              | -                    |         | 1,477              | -                    | -       | -                      | -       | 10,861    |
| Other Assets                 | -                  | -                    | -       | -                  | -                    | -       | -                      | -       | -         |
| Others (see (a) below)       | -                  | 180,235              | 39,419  | 300,000            | 12,105               | -       | -                      | 57,604  | 589,363   |
| Other Investments :          |                    |                      |         |                    |                      |         |                        |         |           |
| Mortgage Loans               |                    | -                    | -       | -                  | -                    | -       | -                      | -       | -         |
| Statutory Deposit            | 300,000            | -                    |         | 200,000            |                      | -       |                        |         | 500,000   |
| Government Bonds             | -                  | 250,000              | 302,886 | 134,200            | 96,513               | -       | 123,106                | -       | 906,705   |
| Held-to-maturity             | -                  | -                    | -       | -                  | 10,000               | -       | 10,214                 | -       | 20,214    |
| Loans and advances           | -                  | -                    | -       | -                  | 82,127               | -       | -                      | -       | 82,127    |
| Quoted Securities            | 131,054            | 100,000              | 25,453  | -                  | 249,512              | -       | -                      | -       | 506,019   |
| Unquoted Securities          | 19,644             | -                    | 29,533  | 138,015            | -                    | -       | -                      | -       | 187,192   |
| Bank Placements              | 184,002            | 276,004              | -       | 261,168            | 398,103              | 123,086 | 330,110                | -       | 1,572,473 |
| Investment in Finance Lease  | -                  | -                    | -       | -                  | -                    | -       | -                      | -       | -         |
| Related Companies Securities | -                  | -                    | -       | 183,556            | -                    | -       | -                      | -       | 183,556   |
| Investment Properties        | 1,373,125          | 122,912              | 518,496 | 1,444,207          | 478,863              | -       | 326,069                | 301,736 | 4,565,408 |
| TOTAL                        | 2,313,594          | 929,151              | 915,787 | 3,111,557          | 1,327,223            | 123,086 | 789,499                | 359,340 | 9,869,237 |

## **Notes to the consolidated and separate financial statements**

### **(a) Give details**

| <b>Others</b>                     |                             |                          |
|-----------------------------------|-----------------------------|--------------------------|
|                                   | <b>General<br/>Business</b> | <b>Life<br/>Business</b> |
| Intangible assets                 | 2,144                       | -                        |
| Deferred taxation                 | 6,033                       | -                        |
| Deferred Acquisition Expenses     | 52,762                      | -                        |
| Reinsurance Assets                | 330,235                     | 12,105                   |
| Premium Debtors                   | 8,242                       | 8,023                    |
| Other Receivables and Prepayments | 325,701                     | 957,493                  |
| <b>TOTAL</b>                      | <b>725,117</b>              | <b>977,621</b>           |

## Notes to the consolidated and separate financial statements

### 54 Segment information

Segment information is presented in respect of the Company's business segments which represents the primary segment reporting format and is based on the Company's management and reporting structure.

No geographical segment information has been provided in these financial statements as there is only one geographical segment.  
Business segments charge and earn interest among themselves on a transfer pricing arrangement to reflect the of assets and liabilities.

#### *Business Segments*

The Company operates the following main business segments:

Non-life (General) Business - Includes general insurance transactions with individual and corporate customers

Life Business - Includes life insurance policies with individual and corporate customers and private customers

The segment information provided by the Management Underwriting Investment Committee for the reporting segments for the year ended 31 December 2017

## Notes to the consolidated and separate financial statements

|  | Non-life  |           | Life      |           | GNT Healthcare |           | Elimination Adjustments (Group Composite) |           | Group      |            | Company   |           |
|--|-----------|-----------|-----------|-----------|----------------|-----------|---|-----------|------------|------------|-----------|-----------|
|  | 31-Dec-17 | 31-Dec-16 | 31-Dec-17 | 31-Dec-16 | 31-Dec-17      | 31-Dec-16 | 31-Dec-17                                 | 31-Dec-16 | 31-Dec-17  | 31-Dec-16  | 31-Dec-17 | 31-Dec-16 |
| <i>In thousands of Naira</i>                                       |           |           |           |           |                |           |   |           |            |            |           |           |
| Gross premium earned   | 1,119,069 | 1,152,850 | 2,330,473 | 1,440,930 | 121,374        | 106,339   | 3,570,916                                 | 2,593,780 | 3,449,542  | 3,449,542  | 2,593,780 | (483,910) |
| Insurance premium ceded to re-insurer                              | (427,192) | (436,439) | (5,955)   | (47,471)  | -              | -         | (433,148)                                 | (433,148) | 3,016,394  | 3,016,394  | 2,109,870 | 108,486   |
| Net insurance premium revenue                                      | 691,876   | 716,411   | 2,324,518 | 1,393,459 | 121,374        | 106,339   | 3,137,768                                 | 2,109,870 | 3,016,394  | 3,016,394  | 2,109,870 | 108,486   |
| Fee income   | 106,776   | 98,406    | 1,710     | 6,632     | -              | -         | 108,486                                   | 108,486   | 108,486    | 108,486    | 108,486   | 297,560   |
| Investment income  | 243,011   | 203,107   | 135,803   | 94,453    | 17,328         | 9,012     | 396,143                                   | 297,560   | 378,815    | 378,815    | 297,560   | 154,683   |
| Other operating income   | 481,278   | 154,616   | 6,577     | 67        | 3,983          | -         | 491,838                                   | 154,683   | 487,855    | 487,855    | 154,683   | -         |
| Net income   | 1,522,942 | 1,172,540 | 2,468,608 | 1,494,611 | 142,685        | 115,351   | 4,134,235                                 | 2,667,151 | 3,991,550  | 3,991,550  | 2,667,151 | 130,374   |
| Profit on investment contract                                      | -         | -         | 130,374   | 130,618   | -              | -         | 130,374                                   | 130,618   | 130,374    | 130,374    | 130,618   | -         |
| Insurance benefits and claims                                      | 128,819   | 351,782   | 1,825,993 | 1,411,177 | 57,240         | 54,858    | 2,012,052                                 | 1,762,959 | 1,954,812  | 1,954,812  | 1,762,959 | 33,199    |
| Insurance claims recovered from re-insurer                         | 48,449    | (237,415) | (15,250)  | (36,699)  | -              | -         | 33,199                                    | (274,114) | 1,988,011  | 1,988,011  | 1,488,845 | 200,802   |
| Net insurance benefits and claims                                  | 177,268   | 114,367   | 1,810,743 | 1,374,478 | 57,240         | 54,858    | 2,045,251                                 | 1,762,959 | 1,988,011  | 1,988,011  | 1,488,845 | 200,802   |
| Expenses on the acquisition and maintenance of insurance contracts | 175,577   | 272,591   | 25,224    | 218,994   | 5,536          | 5,462     | 206,338                                   | 491,585   | 200,802    | 200,802    | 491,585   | 1,500,919 |
| Other expenses   | 1,031,248 | 796,275   | 469,670   | 465,653   | 58,567         | 57,181    | 1,559,486                                 | 1,261,928 | 1,500,919  | 1,500,919  | 1,261,928 | 3,689,731 |
| Net expenses   | 1,384,094 | 1,183,233 | 2,305,637 | 2,059,125 | 121,343        | 117,501   | 3,811,074                                 | 3,242,358 | 3,689,731  | 3,689,731  | 3,242,358 | 432,192   |
| Reportable segment profit  | 138,848   | (10,693)  | 293,345   | (433,896) | 21,342         | (2,150)   | 453,534                                   | (575,207) | 432,192    | 432,192    | (575,207) | 432,192   |
| Profit before tax  | 138,848   | (10,693)  | 293,345   | (433,896) | 21,342         | (2,150)   | 453,534                                   | (575,207) | 432,192    | 432,192    | (575,207) | 432,192   |
| Depreciation and amortisation                                      | 16,039    | 49,846    | 27,832    | 14,107    | 3,107          | 7,366     | -   | 63,953    | -          | -          | 63,953    | 43,871    |
| Income tax expenses  | 16,039    | 13,131    | 27,832    | 17,367    | 3,107          | 1,923     | 46,978                                    | 30,498    | 43,871     | 43,871     | 30,498    | -         |
| Assets and liabilities:  |           |           |           |           |                |           |   |           |            |            |           |           |
| Total assets   | 4,996,782 | 4,663,996 | 7,216,880 | 6,318,617 | 364,069        | 333,795   | 12,577,731                                | 9,826,764 | 12,213,662 | 12,213,662 | 9,826,764 | -         |
| Total assets include:  |           |           |           |           |                |           |   |           |            |            |           |           |
| Investment in subsidiary   | 2,543,247 | 2,348,579 | 3,823,202 | 3,208,755 | 225,000        | 225,000   | 6,473,970                                 | 4,431,594 | 6,366,449  | 6,366,449  | 4,431,594 | -         |
| Total liabilities  | 2,543,247 | 2,348,579 | 3,823,202 | 3,208,755 | 225,000        | 225,000   | 6,473,970                                 | 4,431,594 | 6,366,449  | 6,366,449  | 4,431,594 | -         |
| Net assets   | 2,453,535 | 2,315,417 | 3,393,678 | 3,109,862 | 256,548        | 188,262   | 6,103,761                                 | 5,395,169 | 5,847,213  | 5,847,213  | 5,395,169 | -         |

## Notes to the consolidated and separate financial statements

### Life Business Accounts

Statement of comprehensive Income  
In thousands of Naira

|   | LIFE             | GROUP LIFE       | ANNUITY         | 31- Dec -17        | 31- Dec-16         |
|---|------------------|------------------|-----------------|--------------------|--------------------|
| <b>Income</b>                               |                  |                  |                 |                    |                    |
| Gross Premium                               | 144,111          | 1,660,368        | 16,984          | 1,821,463          | 906,249            |
| Unearned Premium                            | -                | (313,639)        | -               | (313,639)          | 553,248            |
| Increase/ (Decrease) in Life Fund           | -                | 68,122           | -               | 68,122             | (18,566)           |
| Outward Re-insurance Premium -Local         | (254)            | (6,729)          | -               | (6,983)            | (47,472)           |
| <b>Premium earned</b>                       | <b>143,857</b>   | <b>1,408,122</b> | <b>16,984</b>   | <b>1,568,963</b>   | <b>1,393,458</b>   |
| Commission received                         | -                | 1,710            | -               | 1,710              | 6,632              |
| <b>Net premium</b>                          | <b>-</b>         | <b>1,710</b>     | <b>-</b>        | <b>1,710</b>       | <b>1,400,090</b>   |
| <b>Investment income</b>                    |                  |                  |                 | -                  | -                  |
| <b>Total income</b>                         | <b>143,857</b>   | <b>1,409,832</b> | <b>16,984</b>   | <b>1,570,673</b>   | <b>1,400,090</b>   |
| Claims Expenses (Gross)                     | (387,057)        | (245,334)        | (18,732)        | (651,123)          | (1,246,955)        |
| Surrenders                                  | -                | -                | -               | -                  | -                  |
| Claims Expenses Recovered from Reinsurers   | -                | 7,759            | -               | 7,759              | 36,699             |
| Changes in Provision for Outstanding Claims | 21,442           | (263,013)        | -               | (241,571)          | (164,222)          |
| Net claims incurred                         | (365,615)        | (500,588)        | (18,732)        | (884,934)          | (1,374,478)        |
| Acquisition Cost                            | (21,835)         | (139,785)        | (969)           | (162,589)          | (114,272)          |
| Maintenance expenses                        | (31,363)         | (1,527)          | -               | (32,890)           | (104,721)          |
| <b>Total expenses</b>                       | <b>(418,813)</b> | <b>(641,899)</b> | <b>(19,701)</b> | <b>(1,080,413)</b> | <b>(1,593,471)</b> |
| <b>Surplus/(Deficit)</b>                    | <b>(274,956)</b> | <b>767,933</b>   | <b>(2,717)</b>  | <b>490,261</b>     | <b>(193,381)</b>   |
| Increase in Life Fund                       |                  |                  |                 | -                  | -                  |
| Shareholders' fund of Life Fund             | <b>(274,956)</b> | <b>767,933</b>   | <b>(2,717)</b>  | <b>490,261</b>     | <b>(193,381)</b>   |

2017

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STATEMENT & REPORTERS

FINANCIAL STATEMENTS

SHAREHOLDER'S INFORMATION



## Notes to the consolidated and separate financial statements

### Life Business Accounts

Statement of comprehensive Income

*In thousands of Naira*

|  | <b>LIFE</b>      | <b>GROUP LIFE</b> | <b>ANNUITY</b> | <b>31- Dec-17</b> | <b>31- Dec-16</b> |
|--|------------------|-------------------|----------------|-------------------|-------------------|
| <b>Underwriting results</b>  |                  |                   |                |                   |                   |
| Investment income  | 34,607           | 82,304            | 18,892         | 135,803           | 94,453            |
| Net fair value gains on Investment properties                                | -                | 9,013             |                | 9,013             | 20,583            |
| Net fair value gains /loss on financial assets through P/L                   | (2,544)          | -                 | -              | (2,544)           | (128,289)         |
| Other operating income   | 107              | -                 | -              | 108               | 67                |
| Management expenses  | (161,773)        | (307,897)         | -              | (469,670)         | (333,983)         |
| Profit or loss on investment contract  | -                | 130,374           | -              | 130,374           | 130,618           |
| <b>Results of operating activities</b>                                       | <b>(129,602)</b> | <b>(86,207)</b>   | <b>18,892</b>  | <b>(196,916)</b>  | <b>(216,550)</b>  |
| Finance costs  |                  |                   |                |                   |                   |
| Impairment (losses)/gain   | (403)            | 18,705            |                | 18,302            | (3,383)           |
| <b>Profit before taxation</b>  | <b>(404,961)</b> | <b>700,432</b>    | <b>16,175</b>  | <b>311,648</b>    | <b>(413,314)</b>  |
| Minimum tax  | (27,832)         |                   |                | (27,832)          | (17,367)          |
| <b>(Loss)/ profit after taxation</b>   | <b>(432,792)</b> | <b>700,432)</b>   | <b>16,175</b>  | <b>283,816</b>    | <b>(430,681)</b>  |
| <b>other Regulatory Reserve (Contingency Reserve)</b>                        | <b>(11,513)</b>  | <b>(57,713)</b>   | <b>(509)</b>   | <b>(69,736)</b>   | <b>(41,804)</b>   |
|  | <b>(444,305)</b> | <b>642,719</b>    | <b>15,666</b>  | <b>214,080</b>    | <b>(472,485)</b>  |
| <b>Other comprehensive income, net of tax</b>                                |                  |                   |                |                   |                   |
| <b>Items within OCI that will not be reclassified to the profit or loss:</b> |                  |                   |                |                   |                   |
| Gain on revaluation of property, plant and equipment                         |                  | -                 | -              | -                 | -                 |
| Tax on gain on revaluation of property, plant and equipment                  |                  | -                 | -              | -                 | -                 |
| <b>Other comprehensive income</b>  | <b>(444,305)</b> | <b>642,719</b>    | <b>15,666</b>  | <b>214,080</b>    | <b>(472,485)</b>  |
| <b>Total comprehensive income for the year</b>                               | <b>(444,305)</b> | <b>642,719</b>    | <b>15,666</b>  | <b>214,080</b>    | <b>(472,485)</b>  |

## Notes to the consolidated and separate financial statements

### General Business

|   | 31-Dec-17        | 31-Dec-16        |
|---|------------------|------------------|
| <i>In thousands of Naira</i>            |                  |                  |
| <b>ASSETS</b>                           |                  |                  |
| Cash and cash equivalents               | 588,579          | 460,007          |
| Financial assets                        | 382,328          | 858,571          |
| Trade receivables                       | 6,025            | 8,242            |
| Other assets                            | 146,798          | 325,701          |
| Deferred acquisition costs              | 77,805           | 52,762           |
| Reinsurance assets                      | 474,436          | 330,235          |
| Statutory deposits                      | 300,000          | 300,000          |
| Intangible assets                       | -                | 2,144            |
| Deferred tax assets                     | 6,033            | 6,033            |
| Investment properties                   | 2,231,929        | 2,014,533        |
| Property, plant and equipment           | 782,849          | 305,768          |
| <b>Total Assets</b>                     | <b>4,996,782</b> | <b>4,663,996</b> |
| <b>LIABILITIES</b>                      |                  |                  |
| Trade payables                          | 4,387            | 11,983           |
| Provisions and other payables           | 1,584,623        | 852,580          |
| Borrowings                              | -                | 519,894          |
| Insurance liabilities                   | 913,687          | 929,151          |
| Income tax payable                      | 36,023           | 30,444           |
| Deferred tax liability                  | 3,651            | 2,120            |
| Employees' retirement obligations       | 2,406            | 2,406            |
| <b>Total Liabilities</b>                | <b>2,544,778</b> | <b>2,348,578</b> |
| <b>Net Assets</b>                       | <b>2,452,004</b> | <b>2,315,418</b> |
| <b>EQUITY</b>                           |                  |                  |
| Share capital and reserves:             |                  |                  |
| Ordinary share capital                  | 1,292,982        | 1,292,982        |
| Share premium                           | 2,016,905        | 2,016,905        |
| Contingency reserve                     | 531,418          | 499,015          |
| Retained earnings/(Accumulated deficit) | (1,606,241)      | (1,678,121)      |
| Asset Revaluation Reserve               | 216,939          | 184,637          |
| <b>Shareholders' Fund</b>               | <b>2,452,004</b> | <b>2,315,418</b> |

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## Notes to the consolidated and separate financial statements

### General Business Accounts

#### Statement of comprehensive Income

*In thousands of Naira*

|  | <b>31-Dec-17</b> | <b>31-Dec-16</b> |
|--|------------------|------------------|
| <b>Income</b>  |                  |                  |
| Gross Premium  | 1,055,156        | 1,218,304        |
| Changes in Unearned Income                                 | 63,913           | (65,454)         |
| Outward Re-insurance Premium -Local                        | (427,192)        | (436,439)        |
| <b>Premium earned</b>                                      | <b>691,876</b>   | <b>716,411</b>   |
| Fee and Commission income:                                 |                  |                  |
| – Insurance contracts                                      | 106,776          | 98,406           |
| <b>Total income</b>  | <b>798,652</b>   | <b>814,817</b>   |
| Claims Expenses (Gross)                                    | (368,666)        | (351,782)        |
| Claims Expenses Recovered from Reinsurers                  | (48,449)         | 108,868          |
| Changes in Provision for Outstanding Claims                | 239,846          | 128,547          |
| Net claims incurred  | (177,268)        | (114,366)        |
| Acquisition Cost   | (150,301)        | (191,680)        |
| Maintenance expenses                                       | (25,276)         | (80,911)         |
|  | (175,577)        | (272,592)        |
| <b>Total expenses</b>                                      | <b>(352,846)</b> | <b>(386,958)</b> |
| <b>Surplus</b>   | <b>445,807</b>   | <b>427,858</b>   |
| <b>Underwriting results</b>                                |                  |                  |
| Investment income  | 243,011          | 203,107          |
| Net fair value gains /loss on financial assets through P/L | 278,384          | 67,878           |
| Other operating income                                     | 202,894          | 154,617          |
| Management expenses  | (884,738)        | (822,573)        |
|  | (160,449)        | (396,970)        |
| <b>Results of operating activities</b>                     | <b>285,358</b>   | <b>30,888</b>    |
| Finance costs  | (129,522)        | (25,144)         |
| Impairment (losses)/gain                                   | (16,988)         | (16,437)         |
| <b>Profit before taxation</b>                              | <b>138,847</b>   | <b>(10,692)</b>  |
| Minimum tax  | (16,039)         | (13,131)         |
| <b>Profit/(loss) after taxation</b>                        | <b>122,808</b>   | <b>(23,823)</b>  |
| <b>Other Regulatory Reserve (Contingency Reserve)</b>      | <b>(31,655)</b>  | <b>(36,549)</b>  |
|  | <b>91,153</b>    | <b>(60,372)</b>  |
| Other comprehensive income, net of tax                     | 13,778           | 19,007           |
| <b>Total comprehensive income for the year</b>             | <b>138,118</b>   | <b>(2,704)</b>   |

## Notes to the consolidated and separate financial statements

### LIFE BUSINESS ACCOUNTS

#### Statements of financial position

*In thousands of Naira*

|   | 31-Dec-17        | 31-Dec-16        |
|---|------------------|------------------|
| <b>Assets</b>                               |                  |                  |
| Cash and cash equivalents                   | 1,068,186        | 1,112,467        |
| Financial assets                            | 737,389          | 843,686          |
| Trade receivable                            | 99,625           | 8,023            |
| Reinsurance assets                          | 3,587            | 12,105           |
| Other receivables and prepayment            | 2,338,836        | 957,493          |
| Investment in subsidiary                    | 204,813          | 183,557          |
| Investment property                         | 2,559,888        | 2,550,875        |
| Property, plant and equipment               | 4,556            | 450,412          |
| Statutory deposit                           | 200,000          | 200,000          |
| <b>Total assets</b>                         | <b>7,216,880</b> | <b>6,318,618</b> |
| <b>Liabilities</b>                          |                  |                  |
| Insurance contract liabilities              | 1,937,397        | 1,450,309        |
| Investment contracts liabilities            | 619,394          | 789,499          |
| Trade payables                              | 29,371           | 30,008           |
| Provisions and other payables               | 1,124,474        | 840,161          |
| Current income tax liabilities              | 109,847          | 96,057           |
| Deferred tax liabilities                    | 2,720            | 2,720            |
| <b>Total liabilities</b>                    | <b>3,823,203</b> | <b>3,208,754</b> |
| <b>Net assets</b>                           | <b>3,393,677</b> | <b>3,109,864</b> |
| <b>Equity</b>                               |                  |                  |
| Equity attributable to owners of the parent |                  |                  |
| Ordinary shares                             | 620,760          | 620,760          |
| Share premium                               | 1,093,759        | 1,093,759        |
| Contingency reserve                         | 366,124          | 296,388          |
| Retained earnings                           | 961,826          | 729,221          |
| Asset revaluation reserve                   | 351,208          | 369,736          |
| <b>Shareholders' funds</b>                  | <b>3,393,677</b> | <b>3,109,865</b> |

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## Notes to the consolidated and separate financial statements

### GNI Healthcare Company

|                                | 31- Dec-17     | 31-Dec-16      |
|--------------------------------|----------------|----------------|
| <b>In thousands of naira</b>   |                |                |
| <b>Assets</b>                  |                |                |
| Cash and cash equivalents      | 108,765        | 145,421        |
| Receivables                    | 58,466         | 41,745         |
| Other Receivables              | 54,700         |                |
| Property and equipment         | 142,138        | 146,629        |
| Intangible assets              | -              | -              |
| <b>Total assets</b>            | <b>364,069</b> | <b>333,795</b> |
| <b>Liabilities</b>             |                |                |
| Provisions and other payables  | 27,443         | 28,888         |
| Insurance contract liabilities | 67,185         | 54,449         |
| Deposit for Shares             | -              | 50,050         |
| Current income tax liabilities | 4,325          | 4,539          |
| Deferred Tax Liabilities       | 8,568          | 7,607          |
| <b>Total liabilities</b>       | <b>107,521</b> | <b>145,533</b> |
| <b>Net assets</b>              | <b>256,548</b> | <b>188,262</b> |
| <b>Equity</b>                  |                |                |
| Share capital                  | 245,500        | 200,000        |
| Share premium                  | 34,550         | 30,000         |
| Retained earnings              | (70,118)       | (87,452)       |
| Assets revaluation reserve     | 45,712         | 45,712         |
| <b>Total equity</b>            | <b>255,644</b> | <b>188,260</b> |

## Notes to the consolidated and separate financial statements

### Statement of profit or loss and other comprehensive income

GNI Healthcare Limited

| In thousands of Naira                          | Note  | 30-Dec-17     | 31-Dec-16      |
|--|-------|---------------|----------------|
| Gross premium income                           | 7     | 140,400       | 84,262         |
| Unearned premium                               | 7     | (19,027)      | 22,077         |
| Net premium income                             |       | 121,374       | 106,339        |
| Claims Incurred                                | 8     | (57,240)      | (54,858)       |
| Business acquisition expense                   | 9     | (5,536)       | (5,462)        |
| Net underwriting profit                        |       | 58,598        | 46,019         |
| Investment income                              | 10    | 17,328        | 9,012          |
| Other income                                   |       | 3,079         | -              |
| <b>Net income</b>                              |       | <b>79,006</b> | <b>55,031</b>  |
| Operating and administrative expenses          | 11    | (21,882)      | (23,491)       |
| Personnel expenses                             | 12    | (24,718)      | (26,324)       |
| Depreciation                                   | 17    | (6,106)       | (7,366)        |
| Impairment of Intangible Assets/ receivables   | 18    | (5,861)       | -              |
| <b>Profit/(Loss) before tax</b>                |       | <b>20,439</b> | <b>(2,150)</b> |
| Income tax                                     | 13(a) |               | <b>(1,922)</b> |
| Minimum tax                                    | 13(a) | (3,107)       |                |
| <b>Profit/ (Loss) for the year</b>             |       | <b>17,332</b> | <b>(4,072)</b> |
| <b>Other comprehensive income:</b>             |       |               |                |
| Gain on revaluation of property                | 24    | 904           |                |
| Tax on gain on revaluation of property         | 24    |               |                |
|  |       | <b>904</b>    | <b>-</b>       |
| <b>Total comprehensive income for the year</b> |       | <b>18,236</b> | <b>(4,072)</b> |

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## Valued Added Statement

|   | Group<br>31-Dec-17<br>N'000 | %          | Group<br>31-Dec-16<br>N'000 | %          | Company<br>31-Dec-17<br>N'000 | %          | Company<br>31-Dec-16<br>N'000 | %          |
|---|-----------------------------|------------|-----------------------------|------------|-------------------------------|------------|-------------------------------|------------|
| Gross premium (Local)                       | 3,256,939                   |            | 2,208,815                   |            | 3,116,538                     |            | 2,124,553                     |            |
| Bought in materials and services<br>- Local | (2,215,404)                 |            | (1,923,865)                 |            | (2,105,435)                   |            | (1,875,113)                   |            |
| <b>Value added</b>                          | <b>1,041,535</b>            | <b>100</b> | <b>284,950</b>              | <b>100</b> | <b>1,011,103</b>              | <b>100</b> | <b>249,440</b>                | <b>100</b> |
| <b>Distribution of value added</b>          |                             |            |                             |            |                               |            |                               |            |
| <b>To government</b>                        |                             |            |                             |            |                               |            |                               |            |
| Taxation                                    | 46,978                      | 5          | 32,420                      | 5          | 43,870                        | 4          | 30,498                        | 5          |
| <b>To employees</b>                         |                             |            |                             |            |                               |            |                               |            |
| Employee cost                               | 520,228                     | 50         | 552,816                     | 82         | 495,900                       | 49         | 526,492                       | 83         |
| <b>Retained in the business</b>             |                             |            |                             |            |                               |            |                               |            |
| Depreciation                                | 54,894                      | 6          | 70,382                      | 11         | 48,788                        | 5          | 63,015                        | 10         |
| Amortisation                                | 2,143                       | 0          | 58,910                      | 8          | 2,143                         | 0          | 58,910                        | 9          |
| To contingency reserve                      | 14,591                      | 1          | 45,612                      | 8          | 13,778                        | 1          | 45,612                        | 9          |
| To retained earnings                        | 402,701                     | 39         | (475,190)                   | (14)       | 406,624                       | 40         | (475,087)                     | (16)       |
| <b>Value added</b>                          | <b>1,041,535</b>            | <b>100</b> | <b>284,950</b>              | <b>100</b> | <b>1,011,103</b>              | <b>100</b> | <b>249,440</b>                | <b>100</b> |

## Five-Year financial summary

| <i>In thousands of Naira</i>     | Group             |                   | Company           |                  | 2017              |                   | 2016             |      | 2015 |      | 2014 |      | 2013 |      |
|----------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|------------------|------|------|------|------|------|------|------|
| Statement of financial position  | 2017              | 2016              | 2017              | 2016             | 2017              | 2016              | 2017             | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 |
| <b>Assets</b>                    |                   |                   |                   |                  |                   |                   |                  |      |      |      |      |      |      |      |
| Cash and cash equivalents        | 1,765,531         | 1,717,895         | 1,656,765         | 1,572,473        | 2,655,803         | 2,284,649         | 1,531,163        |      |      |      |      |      |      |      |
| Financial assets                 | 1,119,717         | 1,702,256         | 1,119,717         | 1,702,256        | 1,135,760         | 1,011,033         | 531,240          |      |      |      |      |      |      |      |
| Trade receivable                 | 164,117           | 52,509            | 105,650           | 16,264           | 23,746            | 143,663           | 252,999          |      |      |      |      |      |      |      |
| Reinsurance assets               | 478,023           | 342,340           | 478,023           | 342,340          | 437,554           | 454,821           | 184,801          |      |      |      |      |      |      |      |
| Deferred acquisition cost        | 77,805            | 52,762            | 77,805            | 52,762           | 108,104           | 146,204           | 54,568           |      |      |      |      |      |      |      |
| Finance lease receivable         | -                 | -                 | -                 | -                | 21,192            | 178,623           | 104,708          |      |      |      |      |      |      |      |
| Other receivables and prepayment | 287,656           | 157,590           | 294,652           | 169,821          | 166,450           | 162,719           | 137,931          |      |      |      |      |      |      |      |
| Investment in subsidiary         | -                 | -                 | 204,813           | 183,556          | 187,527           | 225,000           | -                |      |      |      |      |      |      |      |
| Investment property              | 4,791,817         | 4,565,408         | 4,791,817         | 4,565,408        | 4,522,983         | 4,380,865         | 4,175,330        |      |      |      |      |      |      |      |
| Intangible assets                | -                 | 2,144             | -                 | 2,144            | 61,053            | 132,252           | 3,952            |      |      |      |      |      |      |      |
| Property, plant and equipment    | 929,541           | 902,807           | 787,404           | 756,180          | 782,902           | 700,091           | 773,559          |      |      |      |      |      |      |      |
| Statutory deposit                | 500,000           | 500,000           | 500,000           | 500,000          | 500,000           | 500,000           | 524,187          |      |      |      |      |      |      |      |
| Deferred tax asset               | 6,033             | 6,033             | 6,033             | 6,033            | 6,033             | -                 | 157,964          |      |      |      |      |      |      |      |
| <b>Total assets</b>              | <b>10,120,241</b> | <b>10,001,744</b> | <b>10,022,679</b> | <b>9,869,237</b> | <b>10,609,107</b> | <b>10,319,920</b> | <b>8,432,402</b> |      |      |      |      |      |      |      |
| Insurance contract liabilities   | 2,918,269         | 2,433,909         | 2,851,085         | 2,379,460        | 2,813,013         | 2,781,599         | 1,823,405        |      |      |      |      |      |      |      |
| Investment contract liabilities  | 619,394           | 789,499           | 619,394           | 789,499          | 726,262           | 648,849           | 552,192          |      |      |      |      |      |      |      |
| Trade Payables                   | 33,758            | 41,992            | 33,758            | 41,992           | 30,297            | 49,525            | 91,433           |      |      |      |      |      |      |      |
| Gratuity payable                 | 2,406             | 2,406             | 2,406             | 2,406            | 3,097             | 17,040            | 21,852           |      |      |      |      |      |      |      |
| Provisions and other payables    | 483,863           | 590,526           | 518,115           | 579,368          | 464,563           | 527,393           | 338,116          |      |      |      |      |      |      |      |
| Finance lease obligations        | -                 | -                 | -                 | -                | -                 | 108,927           | -                |      |      |      |      |      |      |      |
| Short term Borrowings            | -                 | 519,893           | -                 | 519,893          | -                 | -                 | 72,007           |      |      |      |      |      |      |      |
| Deposit for shares               | -                 | 50,050            | -                 | -                | 500,000           | -                 | -                |      |      |      |      |      |      |      |
| Deferred tax liabilities         | 15,029            | 12,446            | 6,371             | 4,840            | 2,782             | 285,646           | -                |      |      |      |      |      |      |      |
| Current income tax liabilities   | 150,196           | 131,040           | 145,870           | 126,501          | 187,253           | 198,209           | 180,485          |      |      |      |      |      |      |      |
| <b>Total liabilities</b>         | <b>4,222,914</b>  | <b>4,571,761</b>  | <b>4,176,998</b>  | <b>4,443,959</b> | <b>4,727,267</b>  | <b>4,617,188</b>  | <b>3,079,490</b> |      |      |      |      |      |      |      |
| <b>Net assets</b>                | <b>5,897,327</b>  | <b>5,429,983</b>  | <b>5,845,682</b>  | <b>5,425,278</b> | <b>5,881,840</b>  | <b>5,702,732</b>  | <b>5,352,912</b> |      |      |      |      |      |      |      |
| <b>Financed by:</b>              |                   |                   |                   |                  |                   |                   |                  |      |      |      |      |      |      |      |
| Issued and paid up capital       | 1,913,742         | 1,913,742         | 1,913,742         | 1,913,742        | 1,913,742         | 1,913,742         | 1,913,742        |      |      |      |      |      |      |      |
| Share premium                    | 3,110,664         | 3,110,664         | 3,110,664         | 3,110,664        | 3,110,664         | 3,110,664         | 3,110,664        |      |      |      |      |      |      |      |
| Contingency reserve              | 858,103           | 796,149           | 858,103           | 796,149          | 750,537           | 568,724           | 506,485          |      |      |      |      |      |      |      |
| Retained earnings                | (656,287)         | (993,469)         | (604,979)         | (949,649)        | (428,950)         | (683,868)         | (626,011)        |      |      |      |      |      |      |      |
| Assets revaluation reserve       | 614,600           | 600,176           | 568,150           | 554,372          | 535,847           | 485,905           | 448,032          |      |      |      |      |      |      |      |
| NCI                              | 56,503            | 2,721             | -                 | -                | -                 | -                 | -                |      |      |      |      |      |      |      |
| <b>Shareholders' fund</b>        | <b>5,897,326</b>  | <b>5,429,983</b>  | <b>5,845,681</b>  | <b>5,425,278</b> | <b>5,881,840</b>  | <b>5,395,167</b>  | <b>5,352,912</b> |      |      |      |      |      |      |      |

## Statement of comprehensive income

|                               |           |           |           |           |           |           |           |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Gross premium written         | 3,256,939 | 2,208,815 | 3,116,538 | 2,124,553 | 3,077,846 | 3,046,982 | 2,881,139 |
| Investment & other income     | 602,223   | 461,255   | 581,816   | 452,243   | 381,368   | 687,540   | 1,003,113 |
| Profit/(loss) before taxation | 449,679   | (442,770) | 450,494   | (444,589) | 283,467   | 466,709   | 1,275,505 |
| Taxation                      | (46,978)  | (32,420)  | (43,870)  | (30,498)  | 254,960   | (462,327) | (372,406) |
| Profit/(loss) after taxation  | 402,701   | (475,190) | 406,624   | (475,087) | 538,427   | 4,382     | 903,099   |
| Earnings per share-basic      | 10.52     | (12.41)   | 10.62     | (12.41)   | 14.07     | 0.11      | 23.60     |
| Earnings per share-diluted    | 10.52     | (12.41)   | 10.62     | (12.41)   | 14.07     | 0.11      | 10.73     |

The financial information presented above reflects historical summaries based on International Financial Reporting Standards. Information related to prior periods has not been presented as it is based on a different financial reporting framework (Nigerian GAAP) and is therefore not directly comparable.